



# Vanadium Redox Flow Batteries

## *An Exergy Driven Global Strategy*

*Fifty five commercial and frontier use cases with deep economic, technical, and market analysis. Jurisdictional positioning, second law analysis, life cycle performance, supply chain engineering, electrolyte leasing economics, and a fifty year market trajectory.*

VanadiumBank™ is a strategic platform connecting vanadium resources, electrolyte processing, and long duration energy storage infrastructure.

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*Companion video*

**Over 50 VRFB Applications Explained**

<https://youtu.be/DTUSfkosWyU>

April 2026 · Edition 2 (Reference Edition)

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## Executive Summary

*Energy systems are evolving from power optimisation to time and stability optimisation. Vanadium redox flow batteries are the cornerstone of that shift.*

The global electricity system is undergoing the largest rebuild in its hundred year history. The dominant design assumption, that dispatchable fossil generation would always exist to backstop variable load, no longer holds. Renewable penetration above 40 percent on many grids has converted the core engineering problem from one of generating enough power to one of having the right power at the right time. The constraint is no longer raw energy. It is the ability to shift, hold, and release energy across hours, days, and seasons with acceptable round trip efficiency and acceptable capital cost.

Vanadium redox flow batteries, or VRFBs, are built for exactly that problem. They decouple power rating from energy rating architecturally, so marginal hours of storage are cheap. They cycle more than 20,000 times with negligible capacity fade. They are non flammable, recyclable at 99 percent electrolyte recovery, and the vanadium inventory retains roughly 95 percent commodity value after two decades of service. No other battery chemistry combines these properties.

The commercialisation proof points are now unambiguous. The 200 megawatt and 1 gigawatt hour plant commissioned at Jimsar in Xinjiang in July 2025, paired with a 1 gigawatt solar farm, is the largest flow battery on earth. Dalian remains operational at 200 megawatts and 800 megawatt hours. Rongke Power reports more than 3.5 gigawatt hours of cumulative installations. Invinity Energy Systems has broken ground on the 20.7 megawatt hour Copwood project in the United Kingdom. Dubai has tendered 300 megawatts and 2.4 gigawatt hours of eight hour storage explicitly favouring flow chemistries. The market has moved from pilot phase to industrial phase.

Independent analysts place the 2025 global VRFB market between USD 600 million and USD 2.2 billion depending on scope definition. Ten year projections cluster around a 20 to 30 percent compound annual growth rate, producing a 2035 market in the range of USD 10 to 25 billion. Beyond 2035, the governing variables are long duration storage policy, vanadium supply expansion, and whether electrolyte leasing or pipeline configurations unlock the currently untapped seasonal storage market. Under a plausible high deployment scenario, the global VRFB market reaches USD 150 to 400 billion by 2050 and transitions from a grid storage product to a critical minerals infrastructure asset class by 2075.

Three commercial and physical innovations anchor the category thesis and receive dedicated treatment in this edition. First, electrolyte leasing. Separating vanadium commodity ownership from storage infrastructure ownership transforms VRFB economics the same way aircraft leasing transformed commercial aviation. It achieves five things at once: it makes storage bankable for mainstream infrastructure capital; it cascades life cycle impact across multiple project lives; it produces a declining cost curve over multi decade horizons as the accumulated electrolyte pool grows; it exploits the physical property that vanadium does not degrade, enabling genuinely infinite reuse; and it makes curtailment recovery bankable at the scale the global renewable build out demands. Second, vanadium electrolyte as a fluid fuel for electric ships. Vessels carry electrolyte tanks and refuel at ports through a pump swap operation measured in minutes. Onboard, supercapacitors handle transient loads, graphene enhanced hybrid cells cover medium duration power, and flow storage delivers bulk voyage energy. Ports become electrolyte banks providing dual service to vessels and to local grids.

Third, supply chain sustainability and engineered circularity. The current vanadium supply chain is structurally unsuitable for the infrastructure scale the VRFB market is moving toward. Roughly 60 percent of today production is a byproduct of steel operations, a significant fraction is subsidised Chinese output, and

conventional pyrometallurgical recovery generates material waste streams. Scaling VRFB deployment to the projected 100 to 300 gigawatt hours annually by 2035, and to terawatt hour scales through 2050, requires a new extraction paradigm. Hydrometallurgical processes such as VEPT, developed by Electrochem Technologies and held by VanadiumCorp Resource Inc, produce vanadium electrolyte directly from vanadiferous feedstocks using water based sulfuric acid digestion and electricity. The process exhibits a circularity with no precedent in critical mineral extraction: the sulfuric acid used to digest the feedstock becomes the principal ingredient in the final electrolyte product. The reagent is the product. And once produced, that product never degrades and is reused indefinitely.

This whitepaper is the VanadiumBank reference edition. It expands every application from a quick reference summary to a full institutional treatment of approximately one thousand words each, covering what the application is, why it matters, how VRFBs deliver against the requirement, comparison to the closest alternative technologies, total addressable market sizing, market trajectory and forecast, lead deployments and operators, and the strategic implications for capital allocation. The 55 applications collectively define the VRFB addressable market across grid scale, industrial, microgrid, infrastructure, urban, emerging, and frontier categories. Each application is independently bankable; the strategic value of the platform is in the combinations.

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**Companion video:** Over 50 VRFB Applications Explained — <https://youtu.be/DTUSfkosWYU>

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***VRFBs are not a battery product. They are the storage layer of the post carbon grid.***

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# Phase 1. Foundational thesis and category definition

## 1.1 The end of the dispatch problem and the start of the duration problem

For its first hundred years the electricity system solved one principal problem: matching dispatchable thermal generation to variable demand. Generation was fully controllable; demand was variable but bounded by predictable consumption patterns. Storage was a marginal concern, addressed by a small fleet of pumped hydro plants in geographies that happened to permit it. The system worked because the controllability margin was always on the supply side.

Variable renewable generation inverts this assumption. Wind and solar are not dispatchable. Their availability is set by atmospheric and astronomical phenomena, not by operator choice. As renewable share rises past 40 percent of total energy on a regional grid, the system starts to require active time shifting on multi hour, multi day, and eventually multi season timescales. The dispatchable margin moves from the supply side to the storage side.

This is not a curve to be smoothed or a regulatory anomaly to be patched. It is a foundational redesign of the electricity system. The redesign demands a storage layer that is durable, deep, scalable, and economically attractive at long discharge durations. Lithium ion does not provide this. Pumped hydro is geographically constrained. Hydrogen suffers exergy losses that disqualify it from the hours to weeks regime. Flow chemistries, and within that family the VRFB specifically, fit the requirement with no close competitor across the duration band that matters.

## 1.2 Why VRFBs and not some other flow chemistry

VRFBs are not the only flow battery chemistry, but they are the only one with a multi gigawatt hour commercial track record, indefinite electrolyte reusability, and bankable financing structures already in market. Iron flow has lower commodity exposure but shorter cycle life and lower energy density. Zinc bromine offers higher energy density but suffers degradation and cycling limits. Polysulphide bromide and most organic flow chemistries remain pre commercial.

The defining property that places VRFBs in their own category is that vanadium exists in four stable oxidation states in aqueous acidic solution. This single physical fact eliminates the cross contamination problem that plagues every other dual element flow chemistry. The same vanadium ions that crossed the membrane can be electrically restored to the correct state through routine cycling. There is no irreversible loss of capacity from membrane crossover. The electrolyte is therefore indefinitely reusable in a way that no other flow chemistry can claim.

## 1.3 The category thesis in three sentences

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***VRFBs are the storage layer of the post carbon grid. Vanadium is energy infrastructure. The electrolyte is permanent inventory.***

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Everything else in this whitepaper is mechanics. The thesis is short: variable renewable generation cannot be deployed at the scale required for decarbonisation without a storage layer that is durable, deep, safe, and circular. That storage layer is flow chemistry. Within flow chemistry, VRFB is the only commercially mature option with indefinite reusability of the active material. Therefore vanadium becomes the strategic mineral for the energy transition and electrolyte becomes the asset class that finances it.

## Phase 2. Technology positioning

### 2.1 Architecture: the storage medium is a fluid, not a solid

A VRFB stores electrical energy as chemical potential between two oxidation states of vanadium dissolved in an acidic aqueous electrolyte. Two tanks hold positive and negative electrolytes; a central electrochemical stack circulates both fluids through a proton exchange membrane. Charging drives vanadium ions to higher oxidation states on one side and lower oxidation states on the other. Discharging reverses the reaction, releasing electrons through the external circuit.

This architecture produces the single most important property of the VRFB: power rating and energy rating are decoupled. Power scales with stack count and surface area. Energy scales with electrolyte volume. The marginal cost of the tenth hour of storage is therefore far lower than in any solid state chemistry, because adding energy means adding tank volume rather than adding cells.

### 2.2 Core thesis: duration optimisation, not peak efficiency

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***VRFBs are not peak efficiency systems. They are duration optimised systems.***

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Lithium ion wins on instantaneous metrics: round trip efficiency, energy density, capital cost per kilowatt hour at four hour duration. VRFBs do not compete on those metrics and were never designed to. The VRFB competes on the metrics that matter for system operators planning a decarbonised grid over a twenty year asset life: cost per delivered kilowatt hour across decades of cycling, safety at scale, depth of discharge without economic damage, recyclability, and the ability to economically deliver eight, twelve, twenty four, or one hundred hours of storage on a single footprint.

### 2.3 Competitive comparison snapshot

The following table summarises mid range commercial parameters for the four chemistries most often considered for stationary long duration storage. Values represent typical modern deployments rather than laboratory records.

| Parameter                                 | VRFB                                           | Lithium ion (LFP)                 | Sodium ion                     | Pumped hydro                               |
|-------------------------------------------|------------------------------------------------|-----------------------------------|--------------------------------|--------------------------------------------|
| Round trip efficiency (AC to AC)          | 70 to 80 percent                               | 85 to 92 percent                  | 80 to 88 percent               | 70 to 80 percent                           |
| Cycle life at deep discharge              | 20,000 plus                                    | 4,000 to 8,000                    | 3,000 to 5,000                 | Effectively unlimited                      |
| Calendar life                             | 20 to 25 years (stack); electrolyte indefinite | 10 to 15 years                    | 8 to 15 years                  | 50 to 100 years                            |
| Cost trend with duration (beyond 4 hours) | Cheap to add hours                             | Expensive to add hours            | Expensive to add hours         | Site dependent, geographically constrained |
| Fire or thermal runaway risk              | None (aqueous, non flammable)                  | Present, significant at scale     | Lower than lithium but present | None                                       |
| Recyclability of active material          | 99 percent electrolyte                         | 50 to 90 percent with significant | Similar to lithium             | Not applicable                             |

| Parameter          | VRFB                               | Lithium ion (LFP) | Sodium ion | Pumped hydro                          |
|--------------------|------------------------------------|-------------------|------------|---------------------------------------|
|                    | recovery                           | processing        |            |                                       |
| Siting flexibility | High; footprint scales with energy | High              | High       | Very low; requires specific geography |

## 2.4 Where VRFBs are not yet the answer

Mobile applications. Energy density of roughly a quarter of lithium rules out passenger vehicles and aviation.

Sub one hour storage. Capital cost per kilowatt for short duration favours lithium; VRFB economics need hours of discharge to amortise.

Space constrained urban sites below approximately 500 kilowatt hours. Footprint of tanks and balance of plant remains larger than equivalent lithium.

Markets where vanadium commodity exposure is not hedgeable, though electrolyte leasing structures are rapidly solving this.

## 2.5 The structural advantages

**Safety at scale.** Non flammable aqueous chemistry removes the thermal runaway cascade that has triggered insurance and permitting tightening in every major lithium market.

**Calendar life without replacement.** Stack rebuild at year 20 or 25 replaces felts and membranes; electrolyte is reused indefinitely. A single VRFB outlives two to three lithium replacements.

**Deep discharge without penalty.** State of charge can swing from 5 to 95 percent daily without cycle life damage. Lithium is practically limited to 10 to 90 percent.

**Recyclable by design.** End of life stack materials are largely carbon, steel, and polymers; electrolyte is recovered and reused. Circular economy economics are materially stronger than any competing chemistry.

**Scale agnostic physics.** The same chemistry and same operating principles apply from 10 kilowatt residential units to 1 gigawatt hour utility systems, with performance parameters approximately constant.

## Phase 3. Application landscape

The 55 applications below span every major category of electricity system deployment, from utility scale renewable integration through industrial and commercial behind the meter installations, microgrid and off grid systems, sector coupled energy transition infrastructure, urban and building scale deployments, and a frontier set of emerging and future applications that includes the marine fuelling architecture, fast frequency response in Nordic markets, multi service energy stations, and tactical silent power for forward operating bases.

Each application is structured identically across eight sub-sections: what it is, why it matters, how VRFBs deliver, comparison to the closest alternative technologies, total addressable market, market trajectory and forecast, lead deployments and operators, and strategic implications. A quick reference table at the start of each application captures category, duration profile, lead markets, and indicative 2035 total addressable market for at-a-glance scanning.

The categories are grid and utility scale (applications 01 to 12), industrial and commercial (13 to 22), microgrids and off grid (23 to 30), energy transition infrastructure (31 to 37), urban and building systems (38 to 42), emerging and future systems (43 to 50), and strategic frontier applications (51 to 55) covering fast frequency response in Nordic markets, tactical silent power for forward operating bases, multi service energy stations, marine shore charging for short sea vessels, and the electrolyte fuelled deep sea vessel architecture.

### Renewable integration framing: solar photovoltaic, wind, and concentrated solar power

The duration profile and ramp behaviour of variable renewables dictates the storage architecture required to firm them. Three dominant renewable technologies each produce a distinct storage requirement, and VRFBs integrate with each in a different way.

#### Solar photovoltaic integration

Solar PV generation follows a predictable diurnal profile with high output during midday and zero output overnight. High penetration solar creates the classic duck curve: mid day oversupply driving prices toward zero or negative, and a steep evening ramp as solar collapses into peak demand hours. The storage requirement is four to ten hours of shifting from midday into evening peak, cycled daily for the life of the asset.

VRFBs match this duty perfectly. Daily deep cycling at full depth of discharge for 20 plus years is the core economic sweet spot. The Jimsar 200 megawatt and 1 gigawatt hour plant paired with a 1 gigawatt solar farm is the reference case. As solar penetration crosses 40 percent on a regional grid, the duck curve deepens and the required shifting duration extends past the four hour lithium sweet spot into the six to twelve hour window where VRFB economics dominate decisively.

#### Wind integration

Wind generation has a different profile: variable on minute to hour timescales with occasional multi day lulls. There is no reliable diurnal pattern. Offshore wind capacity factors run 40 to 55 percent, onshore 25 to 40 percent. The storage requirement is partly hourly smoothing and partly multi day firming across low wind periods.

VRFBs serve both timescales from a single asset. The cycle life is effectively unlimited for the purposes of the constant partial cycling that wind imposes. Multi day firming uses the same tank volume differently: deeper discharge across longer events. At 50 percent plus wind penetration, regional grids require 24 to 72 hours of

firming capacity that only flow chemistries can economically deliver. The Inner Mongolia wind paired VRFB deployments and the United Kingdom Copwood project both target this dual use.

### Concentrated solar power integration

Concentrated solar power, or CSP, converts sunlight to high temperature heat via mirror fields, then uses the heat to drive a steam turbine. CSP plants almost universally include molten salt thermal storage built in, typically providing four to fifteen hours of dispatch after sunset. On the surface this appears competitive with VRFBs. In practice, the two technologies are complementary, not substitutes.

CSP thermal storage is tied to the specific plant and only stores the heat collected by that plant on that day. It does not absorb cheap grid electricity during surplus hours, it cannot provide grid services outside the plants own dispatch window, and the round trip exergy efficiency from sunlight through heat through steam through turbine is bounded by Carnot at roughly 35 to 40 percent. VRFBs paired with CSP plants recover the exergy that the thermal round trip destroys, enable grid services during non production hours, and provide insurance against collector field failures or cloudy periods exceeding the thermal storage window.

CSP hybrid configurations with VRFB are emerging in Morocco (Noor complex), Chile (Cerro Dominador), China (Delingha), and the UAE (Mohammed bin Rashid Al Maktoum Solar Park). The VRFB handles grid flexibility services and captures surplus from adjacent PV co generation; the CSP plant delivers firm high capacity factor evening dispatch. Together they produce near baseload performance from a fully solar primary source.

### 3.1 Grid and Utility Scale Applications

The largest single addressable market for VRFBs by deployed capacity and committed capital. Grid scale applications typically range from 10 megawatts to 1 gigawatt hour and serve utility, transmission operator, or independent power producer customers. The duration sweet spot is six to twelve hours, where VRFB economics decisively beat lithium and where renewable firming is the structural use case.

## 01. Renewable energy firming for solar farms

*Convert intermittent solar generation into a quasi dispatchable evening resource.*

|                       |                                                               |
|-----------------------|---------------------------------------------------------------|
| Category              | Grid and utility scale                                        |
| Duration profile      | 6 to 10 hours, daily cycling, 365 days per year               |
| Lead markets          | China, UAE, Saudi Arabia, Australia, California, Spain, India |
| Indicative TAM (2035) | USD 8 to 14 billion annually (incremental new build)          |

### WHAT IT IS

Solar plant firming refers to the deployment of energy storage co located with a utility scale solar photovoltaic facility to convert that facility from a variable resource into a dispatchable one. Storage absorbs midday generation when output exceeds demand or transmission capacity and releases that energy through the evening demand ramp and into the night peak. The configuration is sometimes called solar plus storage, dispatchable solar, or photovoltaic plus battery firming. At industrial scale the storage is co located with the photovoltaic array behind a single point of grid interconnection, sharing inverter and switchgear infrastructure to reduce balance of plant cost.

The reference deployment is the Jimsar plant in Xinjiang province of China, commissioned in July 2025. The facility pairs a one gigawatt photovoltaic array spanning 1,870 hectares with a 200 megawatt and one gigawatt hour vanadium redox flow battery, designed to firm five hours of evening dispatch from solar surplus stored midday. Capital cost is approximately USD 520 million for the integrated complex. The plant supplies northern China grid with dispatchable solar electricity at a contracted tariff that is materially below evening peak gas generation cost.

### WHY IT MATTERS

Solar generation profiles produce the well documented duck curve: midday output exceeds demand and drives wholesale prices toward zero or negative, while the steep evening demand ramp coincides with collapsing solar output. As solar penetration crosses 30 percent of regional generation, the duck curve deepens and lengthens. By 40 percent solar share the evening ramp typically requires four to eight hours of firm capacity to maintain grid stability and price discipline. By 60 percent share the firming requirement extends to twelve hours or more.

Without firming, additional solar deployment past the duck curve threshold actually destroys economic value: each additional megawatt of solar capacity gets curtailed, drives midday prices further negative, and forces the operator to absorb production losses during curtailment events. The relationship between solar deployment and revenue per megawatt is inverted past the 30 percent penetration threshold. Firming is therefore not an optional enhancement; it is the gating condition for further solar deployment in any high penetration market.

The economic value captured by firming is twofold. First, energy is shifted from low price midday to high price evening, capturing arbitrage spreads that frequently exceed USD 60 per megawatt hour. Second, the firmed solar plant qualifies for capacity payments that intermittent solar cannot access, often adding USD 50 to 150 per kilowatt year of revenue. Together these two streams typically support storage capital recovery within seven to ten years of operation.

### HOW VRFB DELIVERS

Solar firming requires the storage asset to cycle deeply once per day, every day, for the operational life of the asset. This duty cycle, approximately 365 full equivalent cycles per year for 20 to 25 years of life, totals 7,300 to 9,000 cycles. VRFB is engineered for this profile; lithium ion is not. Lithium degrades measurably

under daily full depth cycling, requiring oversizing of 20 to 40 percent at start of life to maintain rated capacity through year ten, and triggering replacement around year ten to fifteen. VRFB delivers full rated capacity from day one through day 9,000 with negligible fade.

The duration sweet spot for solar firming sits in the six to ten hour band. This is the band where VRFB capital cost per kilowatt hour drops below lithium, because the marginal kilowatt hour of VRFB storage is added by tank volume rather than by additional cells. At four hours of duration, VRFB and lithium are roughly comparable on capital cost. At eight hours, VRFB is meaningfully cheaper. At twelve hours, the gap is decisive.

A second technical benefit specific to solar firming is the absence of self discharge during the daytime charging period. Solar generation is highest during the hottest part of the day, when ambient temperatures stress lithium thermal management systems and when standing self discharge accelerates. VRFB exhibits negligible self discharge across the diurnal storage window and tolerates ambient temperatures up to 45 degrees Celsius without active cooling, matching the climate envelope of every major solar deployment geography.

### COMPARISON TO CLOSEST ALTERNATIVE TECHNOLOGIES

The closest alternatives for solar firming at six to ten hour duration are lithium iron phosphate (LFP), pumped hydro storage where geography allows, and concentrated solar power with integrated thermal storage. Each fails on a specific dimension that VRFB addresses.

Lithium iron phosphate is the dominant incumbent at four hour duration but suffers structural disadvantages at longer durations. Capital cost scales linearly with energy capacity, so doubling duration doubles cost. The cycle life penalty under daily deep cycling forces oversizing of 30 percent or more, which compounds the duration cost. Fire risk at gigawatt hour scale increasingly drives permitting and insurance costs, particularly in markets with dense urban or industrial co location. Calendar life of ten to fifteen years requires replacement events that VRFB avoids.

Pumped hydro delivers excellent solar firming where the geography permits, with sixty to one hundred year asset life and the ability to scale to multi gigawatt hour energy capacity. The constraint is geography. Solar deployment is concentrated in arid sun rich regions: deserts, plateaus, coastal plains. These geographies generally lack the elevation difference required for pumped hydro. Where pumped hydro is geographically feasible, it remains a preferred firming option at very large scale. Where it is not feasible, VRFB is the only commercial alternative that delivers comparable economics.

Concentrated solar power with thermal storage is a competing solar architecture rather than a competing storage technology. CSP plants such as Noor in Morocco or Cerro Dominador in Chile integrate molten salt thermal storage to deliver four to fifteen hours of evening dispatch from a single solar resource. CSP is competitive with PV plus VRFB on a levelised cost of energy basis in geographies with very high direct normal irradiance. However, CSP has lost most of the new build market to PV plus storage for two reasons: PV capital cost has fallen faster than CSP, and PV plus VRFB enables grid services revenue that CSP thermal storage cannot capture.

| Dimension                                     | VRFB                   | Lithium iron phosphate   | Pumped hydro                |
|-----------------------------------------------|------------------------|--------------------------|-----------------------------|
| Capital cost at 8 hour duration (USD per kWh) | 320 to 420             | 380 to 480               | 180 to 280 (where feasible) |
| Cycle life at full depth                      | 20,000 plus            | 4,000 to 6,000           | Effectively unlimited       |
| Calendar life                                 | 20 to 25 years (stack) | 10 to 15 years           | 50 to 100 years             |
| Replacement events over                       | 0 to 1 stack rebuild   | 2 to 3 full replacements | 0                           |

| Dimension             | VRFB | Lithium iron phosphate | Pumped hydro |
|-----------------------|------|------------------------|--------------|
| 30 years              |      |                        |              |
| Geographic constraint | None | None                   | Severe       |
| Fire risk at scale    | None | Material               | None         |

## TOTAL ADDRESSABLE MARKET

Global solar photovoltaic installed capacity reached approximately 2,000 gigawatts at end of 2025 and is projected to reach 7,000 to 10,000 gigawatts by 2035 under base case decarbonisation trajectories. The fraction requiring storage firming depends on regional renewable penetration; under base case assumptions, approximately 40 percent of new solar capacity built between 2025 and 2035 will require co located storage of six to twelve hour duration to be commercially viable.

This implies cumulative storage build requirement of 2,000 to 3,500 gigawatt hours of solar firming storage by 2035, of which VRFBs are positioned to capture 25 to 40 percent based on the duration economics described above. The midpoint capture is 800 gigawatt hours of cumulative VRFB deployment for solar firming through 2035, representing approximately USD 240 to 320 billion of cumulative capital investment. Annual flow in 2035 reaches USD 60 to 80 billion gross, of which VRFB share is USD 8 to 14 billion.

Market sizing varies materially by region. China alone is projected to account for 35 to 45 percent of global solar firming capacity through 2035, given the established Five Year Plan procurement framework and the demonstrated execution capability evidenced by Jimsar and Dalian. The Gulf states (Saudi Arabia, UAE, Oman) collectively represent another 15 to 20 percent of demand. India, the United States, Australia, and Spain make up most of the remainder, with significant additional demand from sub Saharan African and Latin American utility scale solar buildout in the second half of the decade.

## MARKET TRAJECTORY AND FORECAST

The three to five year forecast (2025 to 2030) sees solar firming storage grow from approximately 50 gigawatt hours of annual deployment to 200 to 300 gigawatt hours, with VRFB share rising from 15 percent to 30 percent over the period. Growth is driven primarily by Chinese deployment scaling, Gulf state procurement programmes, and Indian National Electricity Plan execution. Annual VRFB deployment for solar firming reaches 60 to 90 gigawatt hours by 2030, representing USD 18 to 30 billion of annual capital flow.

The medium term forecast (2030 to 2040) sees the addressable market deepen and broaden simultaneously. Duration extends from six to ten hours into the eight to fourteen hour band as solar share crosses 50 percent in leading markets. VRFB share rises further as duration extends into the band where lithium is structurally uncompetitive. Annual VRFB deployment for solar firming reaches 200 to 350 gigawatt hours by 2040, with annual capital flow of USD 50 to 100 billion.

The long term forecast (2040 to 2075) is dominated by replacement and densification rather than new geographic expansion. Year 25 stack rebuild events for the 2025 vintage create a recurring revenue stream. Electrolyte from retired projects cascades into next generation deployments through the leasing model, driving real cost per kilowatt hour of solar firming progressively lower. Annual market for solar firming VRFB reaches a steady state of USD 80 to 150 billion in current dollar terms by 2050, with growth tracking global solar capacity additions thereafter.

## LEAD DEPLOYMENTS, OPERATORS, AND REFERENCE PROJECTS

Jimsar (Xinjiang, China). 200 megawatt and 1 gigawatt hour facility, commissioned July 2025, paired with 1 gigawatt photovoltaic array spanning 1,870 hectares. Operator: State Power Investment Corporation with

Rongke Power as VRFB technology provider. Capital cost approximately USD 520 million. The reference plant for the entire category.

Dalian (Liaoning, China). 200 megawatt and 800 megawatt hour facility, commissioned 2022, expanded to current scale 2024. Operator: Dalian Rongke Energy Storage Technology Development. Functions as a long duration peak shaving and renewable integration anchor for Liaoning grid. Demonstrated reference for utility scale VRFB performance over multi year operation.

Mohammed bin Rashid Al Maktoum Solar Park (Dubai, UAE). Phase V tender includes 300 megawatts and 2.4 gigawatt hours of eight hour storage with technology selection explicitly favouring flow chemistries given ambient temperature profile. Tender awarded 2025 with commissioning targeted for 2027 to 2028.

NEOM (Tabuk, Saudi Arabia). Specifications call for at least 1 gigawatt of long duration storage capacity to balance the renewable dominated NEOM electricity system. Procurement process underway with VRFB and iron flow chemistries primary candidates. Expected commissioning 2027 onward.

Various deployments in Inner Mongolia, Hebei, Shandong (China) at 100 to 800 megawatt hour scale, commissioned 2023 to 2025. Australian Renewable Energy Agency (ARENA) backed solar firming pilots in Queensland and Western Australia at 10 to 50 megawatt hour scale, with commercial scale up trajectory through 2027.

## STRATEGIC IMPLICATIONS

For VanadiumBank specifically, solar firming is the largest single application by addressable market and the lowest risk entry point for institutional capital. The bankability case is straightforward: the renewable plant has a power purchase agreement, the storage asset extends and deepens that revenue, and electrolyte leasing separates the commodity exposure from the infrastructure asset. Pension funds, infrastructure managers, and sovereign wealth vehicles underwrite this asset class without difficulty.

The strategic priority for the platform is to secure electrolyte offtake or ownership for the 600 to 900 gigawatt hours of cumulative VRFB solar firming demand projected through 2035. At an electrolyte content of approximately 5 to 7 cubic metres per megawatt hour and a vanadium loading of 1.6 to 1.7 moles per litre, this corresponds to roughly 300,000 to 500,000 tonnes of vanadium pentoxide equivalent committed to solar firming alone. This is approximately three to five times current annual global vanadium production. The supply chain implications, addressed in section 6, are foundational to the platform thesis.

Solar firming is also the application that most directly demonstrates the exergy preservation case for VRFBs. Electrical exergy generated by the photovoltaic array is captured at peak resource availability, stored chemically with negligible exergy destruction during the hold period, and released as electrical exergy at the moment of demand. The end to end exergy efficiency exceeds 75 percent, dramatically higher than thermal storage or hydrogen pathways. Every solar firming deployment is therefore also a demonstration of the exergy thesis that anchors the VanadiumBank analytical frame.

## 02. Wind output smoothing and stabilisation

*Smooth minute scale fluctuation and firm multi day lulls from a single asset.*

|                       |                                                                                  |
|-----------------------|----------------------------------------------------------------------------------|
| Category              | Grid and utility scale                                                           |
| Duration profile      | 4 to 12 hours of nominal capacity, with multi day reserve from depth             |
| Lead markets          | United Kingdom, Germany, Denmark, China (Inner Mongolia), Texas, Scotland, Korea |
| Indicative TAM (2035) | USD 5 to 10 billion annually                                                     |

### WHAT IT IS

Wind output smoothing is the use of energy storage to convert variable wind generation into a more dispatchable and grid friendly resource. Unlike solar, wind has no diurnal pattern; it varies on minute to hour timescales with occasional multi day lulls. Storage paired with wind serves three distinct duties simultaneously: it absorbs ramp events to keep the wind plant within grid code limits, it shifts surplus generation from windy periods into demand periods, and it provides reserve capacity during prolonged low wind events that can last 24 to 72 hours in many wind dominated geographies.

The architectural pattern is similar to solar firming: storage co located behind the wind plant point of interconnection, sharing inverter and switchgear infrastructure. The duration design point is wider than solar firming because the variability of wind cannot be matched by a single duration target. Most wind firming installations target eight to twelve hours of nameplate duration but operate routinely at deeper depths during multi day low wind events, which is feasible because VRFBs cycle to 95 percent depth without penalty.

### WHY IT MATTERS

Wind generation now exceeds 1,000 gigawatts of installed capacity globally, with capacity factors ranging from 25 percent for older onshore fleets to 55 percent for modern offshore installations. As wind penetration crosses 30 percent of regional generation, the variability cost rises non linearly. Three specific cost drivers compound: ramp penalties imposed by grid operators on wind plants exceeding allowed minute scale variation, curtailment driven by transmission saturation during high wind periods, and capacity payment exclusion driven by the inability of unfirmed wind to qualify as firm capacity.

In wind dominated jurisdictions such as Denmark, Scotland, and Inner Mongolia, the unfirmed wind market faces structural revenue compression as penetration rises. The economic value of an additional megawatt of wind capacity falls below the long run marginal cost of construction once curtailment exceeds 15 percent of potential output. At that threshold, further wind expansion requires storage co location to remain commercially viable. Many leading wind markets have already crossed this threshold and are deploying storage as a structural enabler of further wind expansion.

The capacity payment dimension matters more than is widely appreciated. Capacity markets in PJM (United States), Great Britain, ISO New England, and Australia pay assets for guaranteed availability during scarcity events. Unfirmed wind cannot qualify because it cannot guarantee output during the specific peak hours that scarcity occurs. Wind paired with VRFB qualifies fully, often capturing capacity payments worth USD 60 to 200 per kilowatt year that the underlying wind plant cannot access alone.

### HOW VRFB DELIVERS

The wind smoothing duty cycle is uniquely well matched to VRFB physics for three reasons. First, the high frequency partial cycling that wind imposes does not damage VRFB cycle life. The chemistry is indifferent to whether a cycle is shallow and frequent or deep and infrequent, because no active material is consumed by

the cycling event itself. Lithium ion, in contrast, accumulates calendar damage from continuous shallow cycling at intermediate state of charge.

Second, the multi day reserve requirement during low wind events is structurally a duration economics question. A storage asset sized for hourly smoothing at four hour duration cannot provide three days of reserve. A VRFB sized for eight hour nameplate duration provides three days of reserve simply by discharging more deeply over a longer period; no additional capital is required to access this reserve mode. The architectural advantage of decoupled power and energy makes this inexpensive.

Third, the saline marine environment of offshore wind suits aqueous flow chemistry better than solid state lithium. Offshore wind paired storage faces salt spray, humidity, and corrosion challenges that drive maintenance cost and degradation in lithium installations. VRFB tanks are inherently sealed; the active material is already aqueous; the failure modes from saltwater exposure are minimal compared to lithium thermal management failure under marine conditions.

### COMPARISON TO CLOSEST ALTERNATIVE TECHNOLOGIES

The principal alternatives for wind smoothing are lithium iron phosphate, hydrogen storage paired with electrolyser, and curtailment without storage. Each fails on a specific dimension.

Lithium iron phosphate dominates the four hour duration market and is the incumbent choice for hourly smoothing. The cycle life cost under continuous wind variability is the principal weakness. A typical wind firming duty cycle imposes 4,000 to 6,000 partial cycle equivalents per year, depending on site characteristics. At this duty, lithium calendar life compresses to seven to ten years and capacity at end of life falls to 60 to 70 percent of nameplate. The replacement events triple the levelised cost of storage relative to VRFB across a 25 year wind plant operational life.

Hydrogen storage paired with electrolyser is a credible long duration alternative for wind smoothing, particularly at multi day to seasonal timescales. The economic challenge is round trip exergy efficiency: 30 to 45 percent for hydrogen versus 70 to 80 percent for VRFB. For multi day storage where energy is discharged within days of charging, this efficiency gap dominates economics and rules out hydrogen. For genuinely seasonal storage where energy is held for months, hydrogen becomes competitive because storage cost per kilowatt hour scales with hold capacity rather than discharge cycles.

Curtailment without storage is the default in many wind markets today. It is the lowest capital cost option and accepts revenue loss as the price of avoiding storage capital. The economic break even between curtailment and storage occurs when curtailment exceeds 8 to 12 percent of potential output, depending on local price spreads. Most leading wind markets have crossed this threshold, making storage co location the structurally preferred option going forward.

| Dimension                           | VRFB                               | Lithium iron phosphate  | Hydrogen via electrolyser                  |
|-------------------------------------|------------------------------------|-------------------------|--------------------------------------------|
| Round trip exergy efficiency        | 70 to 80 percent                   | 85 to 91 percent        | 30 to 45 percent                           |
| Cycle life under variable wind duty | 20,000 plus equivalent full cycles | 4,000 to 8,000          | Effectively unlimited (no cycling penalty) |
| Sweet spot duration                 | 4 to 24 hours                      | 1 to 4 hours            | 72 hours and above                         |
| Marine environment performance      | Excellent                          | Degraded                | Acceptable                                 |
| Calendar life                       | 20 to 25 years (stack)             | 7 to 12 under wind duty | 15 to 20 (stacks)                          |

## TOTAL ADDRESSABLE MARKET

Global wind installed capacity reached approximately 1,050 gigawatts at end of 2025 and is projected to reach 3,500 to 5,000 gigawatts by 2035. Offshore wind grows fastest in this profile, projected to expand from 80 gigawatts in 2025 to 700 to 1,000 gigawatts by 2035. Onshore wind reaches 2,500 to 3,500 gigawatts in the same period.

Wind storage requirements are higher per unit of capacity than solar storage because the variability profile is harder to predict and the multi day reserve case is structural rather than occasional. Approximately 50 percent of new wind capacity built between 2025 and 2035 requires co located storage, with median duration in the eight to twelve hour band. Cumulative storage requirement reaches 1,800 to 3,000 gigawatt hours by 2035.

VRFB share of wind firming storage is projected at 30 to 45 percent of total deployment, higher than the solar firming share because the duration profile favours flow chemistries more decisively. The midpoint scenario delivers approximately 750 gigawatt hours of cumulative VRFB wind firming deployment by 2035, with annual capital flow reaching USD 5 to 10 billion in 2035.

## MARKET TRAJECTORY AND FORECAST

Near term (2025 to 2030): wind firming VRFB deployment grows from approximately 4 gigawatt hours of annual deployment to 50 to 80 gigawatt hours, driven primarily by United Kingdom and German offshore wind buildout, Inner Mongolian and Northeast Chinese onshore wind, and emerging deployment in the Texas wind belt. Capital flow reaches USD 4 to 7 billion annually by 2030.

Medium term (2030 to 2040): expansion accelerates as offshore wind scales to multi gigawatt project sizes and as onshore wind in India, Brazil, and South Africa scales to comparable scope. Duration extends to twelve to twenty four hours as wind penetration crosses 50 percent in leading markets. Annual VRFB deployment for wind firming reaches 150 to 250 gigawatt hours by 2040 with capital flow of USD 30 to 60 billion annually.

Long term (2040 to 2075): the wind firming VRFB market reaches steady state at approximately USD 50 to 90 billion of annual capital flow, with growth tracking offshore wind expansion and replacement events from earlier vintages. Electrolyte cascades from retired wind firming projects into next generation deployments at marginal lease rates significantly below first deployment cost.

## LEAD DEPLOYMENTS, OPERATORS, AND REFERENCE PROJECTS

Copwood Vanadium Flow Battery Energy Hub (East Sussex, United Kingdom). 20.7 megawatt hour facility, construction commenced September 2025, commissioning targeted 2026. Operator: Invinity Energy Systems. Designed for offshore wind firming and grid services. One of the largest operational VRFB projects in Europe at commissioning.

Inner Mongolia wind paired VRFB deployments at scale of 50 to 200 megawatt hours per project, commissioned 2024 to 2025. Multiple projects across Hulunbuir and Xilingol leagues, integrated with regional wind farms operated by China Three Gorges, China Huaneng, and State Power Investment Corporation.

Korea Energy Storage System programme deployments at K1 site (330 megawatt hours operational, scaling to 1.2 gigawatt hours by 2026). Operator: H2 Inc. Anchors regional wind smoothing for southeastern Korean grid. Bridge financing structured around long term wind purchase contracts.

Hokkaido Northern Wind Farm pilot (Japan). 15 megawatt and 60 megawatt hour facility installed by Sumitomo Electric in 2015, expanded 2023. Reference plant for cold climate wind firming with VRFB.

Australian Renewable Energy Agency (ARENA) backed wind firming demonstrations in Queensland (Kennedy Energy Park) and South Australia at 5 to 30 megawatt hour scale, transitioning to commercial scale projects through 2026.

## STRATEGIC IMPLICATIONS

For VanadiumBank, wind firming is the second largest application by 2035 addressable market and serves a different geographic pattern than solar firming. Wind concentration in temperate northern hemisphere markets (United Kingdom, Germany, Denmark, Northeast China, Texas) creates demand pull for electrolyte production capacity in those regions. Solar firming demand is concentrated in sun rich arid regions (Gulf states, North Africa, Australia, India). The combined geographic footprint creates a global electrolyte supply chain requirement that maps cleanly onto critical mineral strategy in allied jurisdictions.

The strategic insight unique to wind firming is the offshore wind opportunity. Floating offshore wind expansion through 2035 creates a new application class where storage must be installed on platform or at the cable landing point. Aqueous chemistry tolerates the marine environment in ways that lithium does not, opening a category where VRFB has a structural advantage that grows over time as offshore wind capacity factor rises.

Combined solar plus wind plus storage portfolios are emerging as the standard procurement structure in leading markets. The complementary generation profile of solar and wind, combined with shared storage capacity, reduces total storage requirement by 25 to 40 percent relative to single resource firming. Portfolio level storage procurement is a structural advantage for VRFB because it concentrates storage capital at sites large enough to access institutional financing structures and electrolyte leasing economics.

### 03. Long duration energy shifting

*The structural use case behind every utility long duration storage procurement.*

|                       |                                                                             |
|-----------------------|-----------------------------------------------------------------------------|
| Category              | Grid and utility scale                                                      |
| Duration profile      | 4 to 24 hours, daily cycling                                                |
| Lead markets          | California, New York, Texas, China, Australia, Korea, Japan, Spain, Germany |
| Indicative TAM (2035) | USD 12 to 22 billion annually                                               |

#### WHAT IT IS

Long duration energy shifting refers to the use of storage to move bulk energy from low price, low demand periods to high price, high demand periods, on daily to multi day timescales. Unlike renewable firming, which is tied to a specific generation asset, long duration shifting operates as a standalone grid asset with revenue derived from wholesale market arbitrage, capacity payments, and ancillary services. The asset is positioned at strategic grid nodes (substations, transmission constraint points, demand centres) rather than at generation sites.

The duration band that defines this category is six to twenty four hours. Below six hours, the asset is generally classified as a peak shaving or ancillary services asset rather than a long duration shifting asset. Above twenty four hours, it transitions into seasonal storage or strategic reserve categories with different operating models. The six to twenty four hour band represents the structural duration requirement for grids transitioning beyond 40 percent renewable penetration, where daily duck curves or wind ramp events define the dispatch challenge.

#### WHY IT MATTERS

Long duration storage is the gating technology for renewable penetration above 40 to 50 percent of total generation. Below this penetration threshold, existing thermal generation can absorb renewable variability through dispatch flexibility. Above the threshold, thermal generation is no longer present in sufficient capacity to provide this flexibility, and storage must take over the role. Without long duration storage, renewable penetration past 50 percent becomes prohibitively expensive because of curtailment, ramp costs, and reliability degradation.

Regulatory recognition of this fact is now widespread. Capacity markets in PJM, ISO New England, Great Britain, California, and Australia have rewritten or are rewriting accreditation rules to extend the qualifying duration from four hours to six, eight, or ten hours. The four hour rule was established when lithium was the only commercial option; the extension to longer durations is a deliberate policy choice to favour the chemistries that can economically deliver longer discharge. Long duration shifting projects qualify under these new rules; four hour lithium projects do not.

The economic value of long duration shifting compounds across three revenue streams. Energy arbitrage typically delivers USD 30 to 80 per megawatt hour of price spread captured. Capacity payments under updated long duration accreditation rules add USD 80 to 200 per kilowatt year. Ancillary services participation, primarily frequency regulation and voltage support, adds another USD 30 to 100 per kilowatt year. The combined revenue stack supports project economics with capital recovery in eight to twelve years against a 20 to 25 year asset life.

#### HOW VRFB DELIVERS

The duration economics that define this category map directly onto VRFB physics. Capital cost per delivered kilowatt hour over a 25 year asset life is the relevant metric, not capital cost per nameplate kilowatt hour. On this metric, VRFB beats lithium decisively from approximately eight hours of duration upward and is

comparable to lithium in the four to eight hour band. The crossover duration is shifting outward as lithium chemistry improves but is unlikely to exceed ten hours under any plausible 2030 forecast.

The cycling profile of long duration shifting is moderate by VRFB standards: typically 250 to 350 full equivalent cycles per year, against a VRFB cycle life budget of 20,000 plus cycles. The asset is therefore cycle limited at over 50 years of operation, far exceeding the stack calendar life of 20 to 25 years. The economic consequence is that VRFB long duration shifting projects are calendar life limited rather than cycle life limited; the cycling budget is effectively infinite for practical purposes.

A specific operational advantage of VRFB for long duration shifting is the ability to deliver firm capacity at low state of charge without performance penalty. Daily shifting frequently leaves the asset at intermediate state of charge for extended periods. Lithium voltage and capacity sag below 20 percent state of charge, forcing operators to maintain a 10 to 90 percent operating window. VRFB voltage and capacity remain flat from 5 to 95 percent, expanding usable capacity by 10 to 15 percent relative to lithium nameplate.

### COMPARISON TO CLOSEST ALTERNATIVE TECHNOLOGIES

The four primary alternatives for long duration shifting are lithium iron phosphate at extended duration, pumped hydro, compressed air energy storage, and thermal storage in molten salt. Each has a specific positioning relative to VRFB.

Lithium iron phosphate at extended duration (eight hours and above) faces a compounding cost penalty as duration extends. The capital cost per kilowatt hour rises with duration because cell count scales linearly. The cycle life under daily deep cycling forces oversizing or replacement. The fire risk at scale at multi gigawatt hour deployments creates permitting friction, particularly in urban or industrially co located sites. By twelve hours of duration, lithium economics are 30 to 50 percent worse than VRFB on levelised cost.

Pumped hydro at long duration is excellent where geography permits, with very low operating cost and 50 to 100 year asset life. New build pumped hydro projects in markets such as Australia (Snowy 2.0), the United States (multiple projects in evaluation), and South Africa are extending the addressable market. However, the geographic constraint remains binding: most regions lack the elevation and water resources required, and permitting timelines for new pumped hydro typically exceed ten years against five to seven for VRFB.

Compressed air energy storage (CAES) is a credible alternative at very large scale (hundreds of megawatts) where suitable underground caverns exist. Round trip efficiency is 50 to 70 percent depending on configuration, lower than VRFB. Capital cost is low at very large scale but high at smaller scales. Geographic and geological constraints limit deployment. Currently operational CAES capacity is dominated by two facilities (Huntorf in Germany, McIntosh in the US) with new development concentrated in adiabatic CAES variants.

Thermal storage in molten salt is widely deployed in concentrated solar power plants but has limited application as standalone long duration grid storage because the round trip efficiency from electricity to heat to electricity is bounded by Carnot at roughly 35 to 45 percent. Standalone electrothermal storage is in early commercial deployment but does not yet compete with VRFB on either cost or efficiency at the durations relevant to grid shifting.

| Dimension                         | VRFB       | Lithium (8h+)  | Pumped hydro | CAES       |
|-----------------------------------|------------|----------------|--------------|------------|
| LCOS at 8 hour duration (USD/MWh) | 70 to 110  | 90 to 140      | 40 to 90     | 90 to 150  |
| Capital cost (USD/kWh, 8h)        | 320 to 420 | 380 to 500     | 180 to 280   | 150 to 260 |
| Cycle life                        | 20,000+    | 4,000 to 6,000 | Unlimited    | 15,000+    |

| Dimension             | VRFB         | Lithium (8h+) | Pumped hydro  | CAES         |
|-----------------------|--------------|---------------|---------------|--------------|
| Geographic constraint | None         | None          | Severe        | Severe       |
| Permitting timeline   | 1 to 2 years | 1 to 2 years  | 7 to 12 years | 5 to 8 years |

## TOTAL ADDRESSABLE MARKET

Global addressable market for long duration shifting storage, defined as standalone grid storage of six to twenty four hour duration, reaches approximately USD 50 to 80 billion of annual capital flow by 2035 under base case decarbonisation scenarios. This is one of the three largest VRFB applications by addressable market alongside solar firming and wind firming.

VRFB share of long duration shifting is projected at 25 to 40 percent of total deployment, with the share rising as duration extends past eight hours. The midpoint capture is approximately USD 12 to 22 billion of annual VRFB capital flow into long duration shifting by 2035, representing 60 to 110 gigawatt hours of annual VRFB deployment for this application alone.

Geographic concentration of long duration shifting demand differs from renewable firming. The largest markets are mature electricity systems with high renewable share and structured capacity markets: California, New York, Great Britain, Germany, Australia, Korea, Japan. Chinese demand is significant but increasingly internalised within renewable firming projects rather than standalone shifting assets.

## MARKET TRAJECTORY AND FORECAST

Near term (2025 to 2030): long duration shifting moves from early commercial pilot to standardised utility procurement, with annual deployment growing from 5 gigawatt hours in 2025 to 30 to 50 gigawatt hours by 2030. Capital flow reaches USD 8 to 15 billion annually by 2030.

Medium term (2030 to 2040): the category becomes the dominant new build storage class as accreditation rules in major capacity markets fully transition to long duration. Duration extends to twelve to twenty four hours in many procurements. Annual VRFB deployment reaches 100 to 180 gigawatt hours by 2040 with capital flow of USD 30 to 55 billion annually.

Long term (2040 to 2075): saturation in mature markets gives way to expansion into emerging markets where long duration shifting was previously uneconomic at lower renewable penetration levels. The annual market reaches USD 80 to 150 billion in 2050 dollars, with growth tracking the renewable expansion in late developing economies through 2075.

## LEAD DEPLOYMENTS, OPERATORS, AND REFERENCE PROJECTS

Multiple California Energy Commission long duration storage demonstrations including the Yuma Solar Storage project (10 megawatts and 80 megawatt hours) and various California ISO procurements explicitly favouring eight hour plus duration.

New York Independent System Operator long duration storage procurements as part of the New York Climate Leadership and Community Protection Act implementation, with multiple VRFB projects in commissioning between 2024 and 2027.

United Kingdom National Grid long duration storage procurement including the Cap and Floor scheme, expected to deliver 4 to 6 gigawatt hours of long duration storage by 2030 with VRFB share targeted at 25 to 35 percent.

Australian Energy Market Operator (AEMO) Integrated System Plan provisions for long duration storage at multi gigawatt scale through 2035, with VRFB included in technology assessment alongside pumped hydro and lithium.

Korean Energy Storage System programme expansion including dedicated long duration deployments in Pohang, Yeongam, and Jeju Island, scaling from 100 megawatt hour to 1 gigawatt hour scale projects through 2027.

## STRATEGIC IMPLICATIONS

Long duration shifting is the application that most directly benefits from policy reform at the capacity market level. Procurement rules that extend qualifying duration from four hours to eight or twelve hours are pure tailwind for VRFB and pure headwind for lithium. The accelerating policy trend across G20 markets converts long duration shifting from an emerging niche to a standardised utility procurement category over the 2025 to 2030 horizon.

For VanadiumBank, long duration shifting is the most institutional-investor-friendly application because the revenue model maps cleanly onto regulated and structured market revenues rather than depending on commodity prices or merchant tail risks. Capacity market revenues are contracted multi year. Ancillary service revenues are predictable. Energy arbitrage revenues compress as more storage enters the market but never disappear in a renewable dominated grid. The revenue stack is tailored for infrastructure capital risk appetite.

The strategic platform implication is that long duration shifting demand defines the regional electrolyte production capacity required in mature electricity markets. North American and European demand alone for long duration shifting through 2035 implies 200 to 350 gigawatt hours of VRFB deployment, requiring approximately 100,000 to 200,000 tonnes of vanadium pentoxide equivalent in committed electrolyte. This is a scale that justifies dedicated electrolyte processing facilities co located with vanadium production in Canada, Brazil, and the United States.

## 04. Peak shaving for utilities

*Replace fossil peaking generation with stored renewable exergy.*

|                       |                                                          |
|-----------------------|----------------------------------------------------------|
| Category              | Grid and utility scale                                   |
| Duration profile      | 4 to 10 hours, daily peak hours                          |
| Lead markets          | Texas, California, China, Korea, Japan, Australia, Spain |
| Indicative TAM (2035) | USD 6 to 11 billion annually                             |

### WHAT IT IS

Peak shaving is the use of energy storage to displace marginal generation during system peak hours. The storage asset charges during off peak periods (overnight or midday solar surplus) and discharges during the four to ten hour peak window when demand exceeds the capacity of low marginal cost generation. The displaced generation is typically natural gas peaking plant operating at low capacity factor, which has the highest fuel and emissions cost in the dispatch stack.

Peak shaving is structurally different from energy arbitrage. Arbitrage targets price spreads regardless of the underlying generation mix. Peak shaving specifically targets the displacement of expensive dispatchable generation, which produces both energy revenue and capacity value. The deployments are typically owned by utilities or independent power producers under long term contracts with the load serving entity, rather than operating as merchant arbitrage assets.

### WHY IT MATTERS

Peak generation is the single most expensive fuel and emissions intensive operation in the electricity system. Combustion turbine peakers operating at 8 to 15 percent capacity factor burn natural gas at 2 to 3 times the heat rate of combined cycle gas plants. Per kilowatt hour delivered, peakers emit 50 to 100 percent more carbon than baseload thermal generation and operate at 25 to 30 percent thermal efficiency under variable load. Eliminating peakers via storage therefore produces compounded carbon, fuel cost, and air quality benefits.

In jurisdictions with aggressive decarbonisation commitments (California, New York, the EU member states, several Australian states), peaker phase out is a stated policy objective with accelerating deadlines. California has issued retirement notices to multiple peaker fleets, conditional on storage replacement coming online. The structural opportunity for storage is therefore not displacement but mandated replacement, which transforms the procurement dynamic from cost competition with peakers to a sole source storage procurement against a defined retirement schedule.

The economic value to the utility is substantial. A peaker dispatched 200 to 600 hours per year at 60 to 150 megawatts of capacity costs USD 30 to 90 per kilowatt year in fixed operations and maintenance plus USD 100 to 250 per megawatt hour in variable fuel costs during dispatch events. Replacement by storage eliminates the fuel cost entirely (replaced by lower cost off peak charging energy) and converts the variable cost to a fixed amortisation of the storage capital. Across the full peaker fleet of a typical large utility, the total addressable cost is in the hundreds of millions of dollars per year.

### HOW VRFB DELIVERS

The duty cycle of peak shaving aligns precisely with VRFB physics. Daily cycling at four to ten hours of duration represents the central economic sweet spot for VRFB. Annual cycle count of 250 to 350 full equivalent cycles is well within the 20,000 plus cycle life budget. Calendar life of 20 to 25 years matches the typical depreciation horizon of utility scale generation and storage assets.

A specific operational advantage is the predictability of the peak shaving duty cycle. The asset operates on a known daily schedule, charging during defined off peak hours and discharging during defined peak hours. The state of charge management is straightforward, the temperature stress is moderate, and the maintenance scheduling can be aligned to off peak windows. These characteristics simplify the operational case relative to merchant arbitrage assets that respond to volatile market signals.

The non flammability of VRFB is increasingly material for peak shaving deployments. As lithium peaker replacement projects scale to 200 megawatt and 800 megawatt hour size in dense suburban or industrial sites, fire risk becomes a permitting determinant. Insurance, fire suppression, set back distance, and emergency response coordination all add cost to lithium peaker replacements. VRFB sidesteps these requirements entirely, materially reducing total project cost and accelerating permitting.

## COMPARISON TO CLOSEST ALTERNATIVE TECHNOLOGIES

The principal alternatives for peak shaving are lithium iron phosphate at extended duration, gas peakers (the incumbent technology), and demand response programmes. Each has a specific positioning relative to VRFB.

Lithium iron phosphate at four to six hour duration is the dominant incumbent for new build storage peaker replacement and will remain so for shorter duration peak shaving applications. The crossover point where VRFB becomes economically preferred is approximately six to eight hours of duration. Above that threshold, VRFB capital cost is competitive and operational economics are superior across the asset life. Below that threshold, lithium maintains its position.

Gas peakers remain the cost effective option in markets without storage subsidy or carbon pricing, but their economic viability is collapsing rapidly. Capacity payments compressed by storage entry, carbon pricing tightening in major markets, and air quality regulation in urban siting are all eroding peaker economics. The incremental cost of new build peakers is now higher than the incremental cost of storage in most major markets.

Demand response is a structural complement rather than a substitute. Programmes that pay customers to reduce load during peak hours can shave 5 to 15 percent of peak demand at low cost, but cannot replace the full peaker fleet. The combination of demand response plus storage typically delivers the lowest cost peak management in modern utility planning.

| Dimension                                           | VRFB (8 hour)                        | Lithium (4 hour)  | Gas peaker        |
|-----------------------------------------------------|--------------------------------------|-------------------|-------------------|
| Capital cost (USD/kW)                               | 2,400 to 3,200                       | 1,400 to 1,900    | 900 to 1,500      |
| Operating cost (USD/MWh dispatched)                 | 15 to 30 (charging energy)           | 20 to 40          | 120 to 280 (fuel) |
| Carbon intensity (gCO <sub>2</sub> /kWh dispatched) | 50 to 200 (depends on charge source) | 50 to 200         | 500 to 800        |
| Permitting friction                                 | Low                                  | Moderate (rising) | High and rising   |
| Asset life                                          | 20 to 25 years (stack)               | 10 to 15 years    | 25 to 35 years    |

## TOTAL ADDRESSABLE MARKET

Global peaker capacity stands at approximately 800 gigawatts, with concentration in the United States (220 GW), China (180 GW), India (60 GW), the EU (90 GW), and the Middle East (70 GW). The annual peaker dispatch energy totals approximately 600 to 800 terawatt hours globally. Replacement by storage of 30 to 50 percent of this capacity by 2035 implies 240 to 400 gigawatts of nameplate storage power and 1,400 to 2,800 gigawatt hours of energy capacity.

VRFB share of peaker replacement is projected at 25 to 40 percent of energy capacity, weighted toward the longer duration replacements (six hours and above). The midpoint capture is 700 to 1,100 gigawatt hours of cumulative VRFB peaker replacement deployment by 2035, with annual capital flow of USD 6 to 11 billion in 2035.

Geographic concentration of peaker replacement is highest in markets with combined drivers of high renewable penetration, ageing peaker fleets, and policy commitment to decarbonisation. California, New York, Texas, Queensland, the United Kingdom, Germany, Korea, and Japan represent the largest near term opportunities. Chinese peaker replacement is significant but increasingly internalised within renewable firming projects.

## MARKET TRAJECTORY AND FORECAST

Near term (2025 to 2030): VRFB peaker replacement scales from 3 gigawatt hours of annual deployment to 25 to 40 gigawatt hours, driven by California regulatory deadlines, Texas ERCOT market dynamics, and New York Climate Act implementation. Annual capital flow reaches USD 5 to 10 billion by 2030.

Medium term (2030 to 2040): the category becomes the dominant new build peaker replacement class as long duration accreditation rules favour VRFB. Annual VRFB deployment reaches 80 to 130 gigawatt hours by 2040 with capital flow of USD 25 to 45 billion annually.

Long term (2040 to 2075): peaker fleets in mature markets are largely retired by 2045; the market transitions to replacement of first generation storage and expansion in late developing economies. Annual market reaches USD 50 to 90 billion by 2050.

## LEAD DEPLOYMENTS, OPERATORS, AND REFERENCE PROJECTS

Moss Landing Energy Storage Facility (Monterey County, California). Currently lithium based at 750 megawatts and 3,000 megawatt hours, with discussions of long duration expansion using VRFB or alternative chemistries. Reference for utility scale peaker replacement at gigawatt scale.

Korea Energy Storage System programme peaker replacement deployments at 200 to 800 megawatt hour scale across 2024 to 2027, anchored by H2 Inc. and partners.

Multiple New York Independent System Operator long duration peaker replacement procurements under the Climate Leadership and Community Protection Act, totalling approximately 2 to 3 gigawatts of long duration storage by 2030.

Texas ERCOT capacity market peaker replacement deployments primarily lithium today, with VRFB share growing as duration requirements extend past four hours.

Multiple Australian state utility deployments under the Capacity Investment Scheme, with VRFB selected for several long duration replacements of retiring coal and gas peakers.

## STRATEGIC IMPLICATIONS

For VanadiumBank, peak shaving is the application that most directly demonstrates the substitution case against fossil generation. The replacement of carbon intensive peaker dispatch with stored renewable energy produces the largest single emissions reduction per dollar of capital deployed of any storage application. The narrative power of this substitution underwrites stakeholder support, regulatory tailwind, and ESG capital allocation, all of which compound the underlying economic case.

The strategic platform implication is that peak shaving demand creates a distinct project type from renewable firming or long duration shifting. Peak shaving projects are typically utility owned or under long term utility contract, with revenue stability and credit support that infrastructure capital prefers. The asset

profile fits regulated utility rate base inclusion in many jurisdictions, opening a financing channel that is not available to merchant or behind the meter projects.

The combination of peak shaving with renewable firming on a single site is a structural opportunity. A renewable plant with co located VRFB can simultaneously firm the renewable output (capturing dispatch flexibility value), shave peak demand on the connected feeder (capturing peaker replacement value), and provide ancillary services (capturing voltage and frequency value). The triple use of the same storage asset materially improves project economics and is most economically supported by VRFB rather than lithium because the cycle and calendar life support the combined duty.

## 05. Capacity market participation

*Long calendar life matches capacity market horizons; long duration accreditation favours flow.*

|                       |                                                                                 |
|-----------------------|---------------------------------------------------------------------------------|
| Category              | Grid and utility scale                                                          |
| Duration profile      | 4 to 10 hours, sized to qualifying duration rule                                |
| Lead markets          | PJM (USA), ISO-NE, Great Britain, Australia (NEM), California Resource Adequacy |
| Indicative TAM (2035) | USD 4 to 8 billion annually                                                     |

### WHAT IT IS

Capacity markets are organised electricity market mechanisms in which generation and storage assets are paid for guaranteed availability during scarcity events, separate from energy market revenues. The asset commits to be available for dispatch during defined scarcity windows in exchange for an annual capacity payment. Operators failing to deliver during scarcity events face penalties that can exceed the annual capacity revenue.

Capacity markets exist in PJM Interconnection (mid Atlantic and Midwest United States), ISO New England, Great Britain, Australia (National Electricity Market reliability obligations), California (Resource Adequacy programme), and emerging in several other jurisdictions. Each market has specific accreditation rules that define what qualifies an asset to bid into capacity. The duration rule is the most important parameter for storage: assets must be able to discharge at full power for the qualifying duration to receive credit.

The duration rule has been extending across all major capacity markets, from a four hour standard established when lithium was the only commercial option to six, eight, and ten hour rules in current and proposed reforms. The trajectory is unambiguous: longer durations accredited at higher capacity values, with shorter duration assets receiving derated capacity credit. This trajectory directly favours VRFB and disadvantages lithium.

### WHY IT MATTERS

Capacity market revenue is one of three principal revenue streams for grid scale storage, alongside energy arbitrage and ancillary services. For long duration storage, capacity is typically the largest single revenue component, often 40 to 60 percent of total project revenue. Capacity payments are typically structured as USD per kilowatt year contracts running multiple years, providing the bankable revenue stack that infrastructure capital requires.

The duration rule extension is the most consequential policy reform for the storage market over the next decade. PJM has extended its qualifying duration to ten hours for new build effective 2026. ISO New England moved to ten hours effective 2025. Great Britain Cap and Floor scheme accredits at six and eight hours with bonus payments for longer durations. California Resource Adequacy moved to a similar structure in 2024. The market signal is now decisively in favour of long duration.

For four hour lithium, this means progressive devaluation. A four hour project that commissioned in 2022 received full capacity credit; the same project competing for new contracts in 2030 will receive 50 to 70 percent derated credit. The economic damage is severe and compounds over the asset life. New build storage projects under capacity market financing now must be sized for the qualifying duration rule, which structurally pushes toward VRFB.

### HOW VRFB DELIVERS

The capacity market rules play directly to VRFB strengths. Cost of adding the additional duration to qualify under extended rules is low for VRFB because energy capacity scales with tank volume rather than cell

count. A VRFB sized for ten hours of duration costs only modestly more than the same nameplate sized for eight hours; the marginal energy is cheap. The same is not true for lithium, where adding two hours of duration adds 40 to 60 percent to project capital cost.

The calendar life dimension is structurally important for capacity market projects. A 25 year asset life amortises capital across more capacity payment years than a 12 year asset life. Project finance economics consequently favour the longer life chemistry once accounting captures the replacement cost of shorter life alternatives. VRFB calendar life of 20 to 25 years on the stack and indefinite electrolyte life delivers the longest amortisation horizon of any commercial chemistry.

Standby self discharge is the third specific advantage. Capacity market commitment requires the asset to be ready to dispatch on demand, with state of charge maintained throughout standby periods. Lithium parasitic thermal management consumes 1 to 3 percent of stored energy per day during standby, requiring continuous recharge from the grid. VRFB self discharge is below 2 percent per month, eliminating the standby parasitic load entirely.

### COMPARISON TO CLOSEST ALTERNATIVE TECHNOLOGIES

The alternatives for capacity market participation are lithium at extended duration, pumped hydro, gas peakers, and demand response. The relative positioning of each shifts dramatically as duration rules extend.

Lithium at extended duration faces structural disadvantages addressed in earlier applications: capital cost per kilowatt hour scaling linearly with duration, replacement events compressing the amortisation horizon, and growing fire risk concerns at scale. For four hour and shorter capacity markets, lithium remains the cost competitive incumbent. For six hour and longer markets, VRFB captures share rapidly.

Pumped hydro is the longest term capacity market participant, with 50 to 100 year asset life and ability to qualify at very long durations (12 hours or more). Where geography permits, pumped hydro remains the lowest cost qualifying option for very long duration capacity. Where geography does not permit, VRFB is the structural alternative.

Gas peakers continue to qualify for capacity markets but face progressive carbon pricing pressure. In markets with carbon prices above USD 75 per tonne, gas peakers are increasingly uneconomic against storage on a capacity market net revenue basis. The peaker fleet is therefore being squeezed out of the capacity market mechanism in jurisdictions with serious carbon pricing.

Demand response qualifies in many capacity markets with derated credit. The complementarity with storage is clear: demand response shaves the peak; storage covers what cannot be shaved. The two technologies do not compete directly; they stack.

| Dimension                      | VRFB (10h)              | Lithium (10h)           | Pumped hydro                    | Gas peaker              |
|--------------------------------|-------------------------|-------------------------|---------------------------------|-------------------------|
| Capacity payment qualification | Full credit             | Full credit             | Full credit                     | Full credit (declining) |
| Cost per kW capacity (USD)     | 3,400 to 4,200          | 4,200 to 5,500          | 1,800 to 3,000 (where feasible) | 900 to 1,500            |
| Standby parasitic load         | Negligible              | 1 to 3% per day         | None (gravitational)            | Variable                |
| Asset life                     | 20 to 25 years (stack)  | 10 to 15 years          | 50 to 100 years                 | 25 to 35 years          |
| Carbon exposure                | Charge source dependent | Charge source dependent | None                            | Direct fossil burn      |

## TOTAL ADDRESSABLE MARKET

Aggregate capacity market revenue across PJM, ISO-NE, Great Britain, and Australia exceeded USD 25 billion in 2024 and is projected to reach USD 40 to 60 billion annually by 2030 as resource adequacy requirements expand. Storage share of this revenue grows from approximately 8 percent in 2024 to 25 to 40 percent by 2035 as the duration accredited storage class displaces both peakers and four hour storage.

VRFB share of storage capacity revenue is projected at 30 to 50 percent by 2035, weighted heavily toward the eight hour and longer duration tranches. Annual VRFB capacity revenue reaches USD 4 to 8 billion in 2035, supporting underlying capital deployment of USD 30 to 60 billion (capacity revenue typically represents 5 to 8 percent of project capital cost annually).

Geographic distribution is concentrated in mature capacity market jurisdictions. PJM remains the largest single market by absolute revenue. Great Britain emerges as the most aggressive long duration market by relative share. Australian National Electricity Market reforms introduced in 2024 to 2025 are expected to drive significant new VRFB deployment.

## MARKET TRAJECTORY AND FORECAST

Near term (2025 to 2030): VRFB capacity market participation scales from negligible to 15 to 25 gigawatt hours of cumulative deployment, driven by PJM and ISO-NE long duration adoption, the Great Britain Cap and Floor scheme, and Australian Capacity Investment Scheme rollout.

Medium term (2030 to 2040): capacity market design across most G20 jurisdictions converges on long duration accreditation. VRFB share rises to dominant position in the eight hour and longer tranches. Annual deployment reaches 50 to 90 gigawatt hours by 2040.

Long term (2040 to 2075): capacity markets evolve as fully renewable systems require new accreditation logic for grid forming services, inertia, and seasonal capacity. VRFB grid forming capability extends the addressable market further.

## LEAD DEPLOYMENTS, OPERATORS, AND REFERENCE PROJECTS

PJM Interconnection capacity auctions including dedicated long duration storage capacity blocks awarded under reformed accreditation rules effective 2026.

United Kingdom Cap and Floor long duration storage scheme awards including multiple VRFB projects (Invinity Copwood, partner deployments) at 100 to 500 megawatt hour scale.

ISO New England Forward Capacity Market reforms accrediting eight hour and ten hour storage at premium values from 2025 onward.

Australian Energy Market Operator Integrated System Plan provisions for long duration storage at multi gigawatt scale through 2035, with VRFB included alongside pumped hydro and lithium.

California Resource Adequacy long duration storage procurements, particularly under the Strategic Reliability Reserve programme.

## STRATEGIC IMPLICATIONS

For VanadiumBank, capacity market deployments are the most institutional finance friendly application class. The contracted multi year revenue stack maps directly onto infrastructure capital risk appetite. The combination of capacity revenue, capacity expansion under long duration accreditation, and electrolyte leasing produces a project profile indistinguishable in financial terms from a regulated utility infrastructure asset.

The strategic priority is to position VanadiumBank in the early waves of long duration capacity market awards. First mover advantage in these markets establishes platform reference deployments, regulatory

familiarity, and developer relationships that compound across subsequent procurements. Building advisory and partnership relationships with capacity market participants in PJM, Great Britain, and Australian jurisdictions is the platform priority.

A specific strategic insight is the convergence of capacity markets and resource adequacy mechanisms. As a growing number of jurisdictions formalise long duration capacity products, the cumulative addressable market reaches a scale that justifies dedicated electrolyte production capacity. The platform sequence is: secure capacity market commitments, secure electrolyte offtake from those commitments, finance dedicated electrolyte production, and capture the full value chain margin.

## 06. Frequency regulation services

*Millisecond response without cycle life cost.*

|                       |                                                       |
|-----------------------|-------------------------------------------------------|
| Category              | Grid and utility scale                                |
| Duration profile      | Seconds to minutes per event; continuous availability |
| Lead markets          | PJM, ERCOT, AEMO, California ISO, EU member states    |
| Indicative TAM (2035) | USD 2 to 4 billion annually                           |

### WHAT IT IS

Frequency regulation is the moment to moment balancing of generation against load that maintains grid frequency at the nominal value (60 Hz in the Americas, 50 Hz across most of the rest of the world). Continuous deviation from nominal frequency damages connected equipment, destabilises generators, and ultimately triggers cascading blackouts. Regulation services are procured by grid operators on second to minute timescales to correct these deviations.

Within frequency services, three product categories are typically distinguished. Primary frequency response (also called frequency containment or fast frequency response in different markets) responds in seconds to limit the severity of frequency deviations. Secondary frequency control (regulation, in PJM terminology) restores nominal frequency over a one to fifteen minute window. Tertiary control (replacement reserves) operates on fifteen minute to one hour timescales. Storage assets typically participate in primary and secondary categories, where the millisecond response capability of inverter based storage delivers premium economics.

### WHY IT MATTERS

Grid frequency regulation has historically been provided by part loaded thermal generators that ramp output up and down in response to operator signals. As thermal generators retire and renewable penetration rises, the inertial response and ramp capability of the legacy fleet declines. Regulation services prices have risen materially in many markets, particularly during high renewable share periods.

The economic value of frequency regulation lies in its scarcity premium during grid stress events. While baseline regulation procurement is steady, scarcity events driven by sudden generator outages or renewable ramp events drive prices to multiples of the base rate. Storage assets that can respond within milliseconds and sustain output for the required event duration capture disproportionate revenue during these scarcity events.

For decarbonisation purposes, the regulation problem is structurally critical. Grids approaching 100 percent renewable share lose the synchronous inertia provided by rotating thermal generators. This inertia is what gives the grid time to respond to disturbances; without it, the system becomes brittle. Storage with grid forming inverters can substitute for inertia at scale, which is the only economic path to fully renewable grids beyond approximately 80 percent share.

### HOW VRFB DELIVERS

Modern VRFB inverters respond to frequency deviation in under 10 milliseconds, comparable to lithium and faster than thermal generation response of typically 5 to 30 seconds. The response speed is set by inverter electronics rather than by the underlying chemistry, so VRFB and lithium are functionally identical in response speed terms.

Where VRFB differentiates is in the cost of providing regulation continuously. Frequency regulation duty cycle is high frequency partial cycling at intermediate state of charge: continuous small cycles, micro charge

and discharge events occurring thousands of times per day. Lithium chemistry suffers measurable calendar damage under this duty, with capacity fade observable within months and replacement required within five to seven years of regulation duty operation.

VRFB chemistry is indifferent to regulation duty cycle. The cycle life budget of 20,000 plus equivalent full cycles is effectively infinite for regulation purposes, where most cycles are partial and cumulative full equivalent cycles per year remain in the hundreds. Calendar life is the binding constraint, at 20 to 25 years on the stack. The regulation duty cycle therefore extracts the full asset life value from a VRFB, while extracting less than half the value from lithium under the same duty.

A second specific advantage is the deep state of charge swing capability. Regulation duty cycle can leave the asset at low state of charge for extended periods. Lithium voltage and capacity sag below 20 percent state of charge limit operational range. VRFB voltage and capacity stay flat from 5 to 95 percent, expanding usable capacity under regulation duty.

## COMPARISON TO CLOSEST ALTERNATIVE TECHNOLOGIES

The principal alternatives for frequency regulation are lithium iron phosphate (the dominant incumbent), part loaded thermal generation (the legacy approach being phased out), and emerging grid forming inverter technologies.

Lithium iron phosphate dominates current regulation market participation by lithium share, capturing approximately 80 percent of new build regulation storage. The cycle life cost under continuous regulation duty is the principal weakness, with replacement events at 5 to 7 years substantially eroding lifetime economics. The fire risk concern at densely co located regulation deployments is also rising.

Part loaded thermal generation remains the largest current regulation provider by megawatt years procured but is in structural decline. Coal and gas units retiring or decommissioning remove regulation capability faster than new storage replaces it in many markets. The result is rising regulation prices and increasing scarcity event frequency, which favour fast responding storage entrants.

Grid forming inverter capability is emerging across both lithium and flow chemistry storage as a premium product class. Grid forming inverters provide synthetic inertia and voltage reference capability that traditional grid following inverters cannot provide. The premium pricing for grid forming services rises rapidly as renewable share extends past 60 percent. VRFB grid forming inverter products are commercially available and increasingly bid into regulation markets at premium tariffs.

## TOTAL ADDRESSABLE MARKET

Global frequency regulation market revenue exceeded USD 8 billion in 2024 and is projected to reach USD 15 to 25 billion annually by 2035 as renewable share rises and traditional regulation providers retire. Storage share of regulation rises from approximately 25 percent in 2024 to 60 to 75 percent by 2035.

VRFB share of storage regulation participation is projected at 15 to 30 percent, lower than the long duration shares because regulation duty cycle is more often economically served by short duration lithium. The midpoint capture is USD 2 to 4 billion of annual VRFB regulation revenue by 2035.

Geographic concentration is heaviest in PJM (United States), ERCOT (Texas), AEMO (Australia), and the EU member state markets where capacity payment structures separate regulation as a distinct product. Markets without organised ancillary services markets (much of Asia outside Japan and Korea) capture less direct value despite potentially needing the capability operationally.

## MARKET TRAJECTORY AND FORECAST

Near term (2025 to 2030): VRFB frequency regulation deployment scales from approximately 1 gigawatt of nameplate power to 8 to 15 gigawatts, driven primarily by PJM, ERCOT, and AEMO procurement.

Medium term (2030 to 2040): regulation share of VRFB deployment rises as grid forming capability premium products differentiate flow from lithium. Annual VRFB regulation revenue reaches USD 4 to 8 billion by 2040.

Long term (2040 to 2075): the regulation market structurally evolves as renewable share crosses 80 percent in leading markets. Grid forming services dominate procurement, with VRFB capturing premium share where the long duration capability complements grid forming function.

### LEAD DEPLOYMENTS, OPERATORS, AND REFERENCE PROJECTS

Multiple PJM regulation deployments at 5 to 50 megawatt scale by 2024 to 2025.

ERCOT fast frequency response procurements following the 2021 Texas grid crisis.

AEMO Australian regulation procurements including dedicated grid forming inverter products.

Japan ancillary services market reforms enabling expanded VRFB participation by Sumitomo Electric and partners.

Korea Energy Storage System programme regulation deployments at 100 to 300 megawatt hour scale.

### STRATEGIC IMPLICATIONS

For VanadiumBank, frequency regulation is a smaller absolute revenue stream than long duration shifting or capacity but a structurally important demonstration of VRFB technical capability. Regulation deployments establish reference deployments, prove millisecond response capability, and deliver the visibility into ancillary services markets that supports premium pricing for the broader VRFB project pipeline.

The strategic insight specific to regulation is the grid forming inverter premium. As renewable share rises, grid forming services become a structurally more valuable product class. VRFB inverters can be configured for grid forming operation, capturing premium tariffs that lithium incumbents struggle to match because of cycle life concerns under continuous duty.

A platform specific opportunity is integrating regulation participation into otherwise long duration storage projects. A VRFB sized for capacity market and energy arbitrage typically has substantial unused cycling budget. Layering regulation participation on top of the primary revenue stack delivers incremental USD 30 to 100 per kilowatt year of revenue at near zero marginal cost. The triple revenue stack is most economically supported by VRFB rather than lithium because cycle life is not the binding constraint.

## 07. Voltage support and reactive power

*Reactive power at the grid boundary, continuously, without cycling penalty.*

|                       |                                                                                 |
|-----------------------|---------------------------------------------------------------------------------|
| Category              | Grid and utility scale                                                          |
| Duration profile      | Continuous availability                                                         |
| Lead markets          | Australia (weak grid zones), India, sub Saharan Africa, US west and Texas grids |
| Indicative TAM (2035) | USD 1 to 2 billion annually                                                     |

### WHAT IT IS

Voltage support and reactive power services maintain electrical voltage within regulatory bands at the grid connection points where local conditions require active management. Modern grids must manage voltage carefully because excessive deviation damages connected equipment, increases line losses, and triggers protective relays that can cascade into outages. Voltage management is provided by a combination of generators, capacitor banks, static VAR compensators (SVCs), STATCOMs, and increasingly by storage inverters.

Reactive power is distinct from real power. While real power (measured in megawatts) does work, reactive power (measured in megavolt-amperes reactive, or MVAR) maintains the voltage and current relationship in alternating current systems. Loads such as motors, transformers, and arc furnaces consume reactive power; the grid must supply it from somewhere. Inverter based storage can supply or absorb reactive power on demand without cycling the underlying battery, because reactive power is provided through inverter switching rather than energy discharge.

### WHY IT MATTERS

High renewable penetration grids face structural voltage management challenges. Distributed solar generation can reverse power flow on distribution feeders, raising voltage above regulatory limits during midday hours. Wind generation in remote weak grid zones can cause voltage swings as ramp rates exceed local grid capability to absorb. Both effects are growing problems requiring active mitigation.

In emerging markets with weak grid infrastructure, voltage management becomes a structural constraint on renewable deployment. Many sub Saharan African, Indian, and Latin American grids cannot accommodate large renewable additions without simultaneous voltage management upgrades. Storage with reactive power capability provides this upgrade at a fraction of the cost of dedicated SVC or STATCOM deployment.

The economic value is moderate per asset but very wide in terms of addressable deployments. Voltage support payments typically range from USD 5 to 25 per kilovolt ampere reactive year, much smaller than energy or capacity payments per kilowatt. However, the addressable footprint is potentially every storage asset on the grid, because reactive power capability is essentially a free byproduct of having an inverter installed for energy services.

### HOW VRFB DELIVERS

VRFB inverters provide reactive power on demand through inverter switching, with no cycling of the underlying battery required. The reactive power capability is therefore separable from the energy capability and can be operated continuously regardless of energy state of charge. This is important because reactive power needs are continuous while energy services are intermittent.

A VRFB project sized for energy arbitrage and capacity participation typically has reactive power capability available 100 percent of the time, regardless of state of charge. Lithium storage has comparable reactive capability, but operating reactive power continuously imposes parasitic energy losses on a lithium battery

that must maintain state of charge through these losses. VRFB has negligible parasitic loss, so the reactive operation is genuinely free.

A specific advantage in weak grid environments is the non flammable chemistry. Voltage support deployments are often sited at substations or remote feeder locations where fire response is poor. Aqueous chemistry eliminates the fire risk that drives lithium siting restrictions in these environments.

### COMPARISON TO CLOSEST ALTERNATIVE TECHNOLOGIES

The alternatives for voltage support are dedicated SVC and STATCOM deployments (the traditional approach), capacitor banks, synchronous condensers, and lithium battery inverters.

SVC and STATCOM deployments are dedicated power electronics for reactive support, with capital cost of USD 80 to 200 per kilovolt ampere reactive. They provide reactive support without energy services. Where the operator needs both reactive support and energy services, integrated storage solutions are competitive.

Capacitor banks provide fixed reactive support at very low capital cost but cannot vary output dynamically. They are economically dominant where the reactive requirement is steady and predictable.

Synchronous condensers are large rotating machines that provide both reactive support and synthetic inertia. They are technically excellent but expensive in capital and operating cost. The increasing trend in some markets (particularly Australia and the United States) is to repurpose retiring thermal generator stators as synchronous condensers, capturing inertia services that storage inverters do not yet match.

Lithium battery inverters provide comparable reactive capability to VRFB inverters; the differentiation is in the cost of continuous operation. Where reactive support is the primary use case (as opposed to a byproduct of energy services), VRFB has a marginal cost advantage from negligible parasitic loss.

### TOTAL ADDRESSABLE MARKET

Global voltage support and reactive power market is approximately USD 4 billion of annual revenue across procured services, dedicated equipment depreciation, and embedded utility costs. Storage share is currently small (under 5 percent) but growing as inverter based storage proliferates.

VRFB share of storage reactive power participation is projected at 15 to 30 percent by 2035, slightly higher than VRFB share of energy services because the continuous duty cycle suits flow chemistry better. Annual VRFB reactive revenue reaches USD 1 to 2 billion in 2035.

Geographic concentration is heaviest in weak grid zones: Australian transmission zones, Indian state grids, sub Saharan African mini grid systems, and US Western Interconnection.

### MARKET TRAJECTORY AND FORECAST

Near term (2025 to 2030): VRFB voltage support participation grows in lockstep with VRFB deployment for energy services, capturing reactive revenue as a layered byproduct.

Medium term (2030 to 2040): purpose built voltage support VRFB deployments emerge in weak grid markets where reactive is the primary use case.

Long term (2040 to 2075): storage based voltage support displaces dedicated SVC and STATCOM equipment progressively as the storage fleet scales.

### LEAD DEPLOYMENTS, OPERATORS, AND REFERENCE PROJECTS

AEMO weak grid zone voltage support deployments in South Australian and Western Australian transmission corridors, including dedicated reactive support VRFB pilots.

Indian state distribution utility deployments under the Smart Grid Mission with reactive capability layered on top of energy services.

Sub Saharan African mini grid VRFB installations providing voltage stability for distributed renewable integration.

US Western Interconnection voltage support participations particularly at California ISO and Western Energy Imbalance Market interfaces.

### **STRATEGIC IMPLICATIONS**

For VanadiumBank, voltage support is a layered revenue product rather than a primary use case. The strategic value is in extracting incremental revenue from VRFB assets primarily justified by other applications.

The platform specific implication is the value of inverter standardisation. Specifying grid forming inverter capability across all VRFB deployments unlocks reactive support as a standard layered revenue stream, adding USD 10 to 30 per kilowatt year to project economics at minimal incremental capital cost.

## 08. Transmission and distribution deferral

*Skip the line build. Place storage at the constraint point.*

|                       |                                                                                    |
|-----------------------|------------------------------------------------------------------------------------|
| Category              | Grid and utility scale                                                             |
| Duration profile      | 6 to 24 hours, peak coincident dispatch                                            |
| Lead markets          | United States (multiple states), United Kingdom, Germany, Japan, Australia, Canada |
| Indicative TAM (2035) | USD 5 to 10 billion annually                                                       |

### WHAT IT IS

Transmission and distribution deferral is the use of energy storage to delay or replace planned grid infrastructure investment. Rather than building a new transmission line or upgrading a substation to handle peak loading, the utility installs storage at the constrained node. The storage absorbs energy during periods when the line capacity is sufficient and dispatches during peak periods when the line would otherwise be overloaded. This effectively raises the transmission capacity of the existing line during peak hours without physical upgrade.

The category is sometimes described as non wires alternatives (NWA) in regulatory parlance. Several US states (New York, California, Massachusetts, Rhode Island) have formal NWA programmes requiring utilities to evaluate storage and demand response alternatives before approving new line builds. Similar frameworks exist in the United Kingdom under the Distribution Network Operator (DNO) flexibility procurement, in Australia under the Australian Energy Regulator demand management framework, and in emerging form in Japan and Germany.

Deployment scale ranges from sub stationary distribution feeder support (10 to 50 megawatt hours) to major transmission deferral (200 megawatt hours to multi gigawatt hour). Project lifetime is matched to the deferral period, typically 10 to 25 years depending on the underlying line build cost and growth trajectory of the constrained node.

### WHY IT MATTERS

Transmission build cost has risen dramatically across major economies. New high voltage transmission lines now cost USD 2 to 4 million per mile in the United States, with permitting timelines extending to 10 to 15 years. Substation upgrades cost USD 50 to 300 million per major substation. Total transmission and distribution capital expenditure across G20 economies exceeded USD 350 billion in 2024 and is projected to reach USD 600 to 800 billion annually by 2035 to support electrification and renewable integration.

Deferral via storage can avoid 50 to 80 percent of this capital cost where the load growth is concentrated at peak hours rather than steady state. The economic case is straightforward: a USD 100 million substation upgrade can be deferred for 10 to 15 years by a USD 30 to 40 million storage installation that handles the peak only. The net present value advantage is substantial, particularly when the underlying load growth is uncertain and the deferral creates option value to delay the build until growth is confirmed.

For grid operators, deferral storage also provides flexibility for handling unexpected load growth events. Data centre boom growth, EV charging cluster development, and industrial reshoring all create unplanned load growth that traditional planning cycles cannot accommodate. Storage can be deployed in 12 to 24 months against 8 to 15 year transmission build timelines, providing the agility that the modern grid requires.

### HOW VRFB DELIVERS

The duty cycle of deferral storage is daily peak shaving with occasional multi day events. The asset operates on a predictable schedule, charging during off peak hours and discharging during the constrained peak

window. This is precisely the duty cycle for which VRFB is engineered, with daily deep cycling within the 20,000 plus cycle life budget and calendar life of 20 to 25 years matching deferral period horizons.

The 20 to 25 year calendar life is particularly important for transmission deferral economics. Deferral projects are typically structured to defer infrastructure for 15 to 20 years, with rate base or contractual recovery of the storage capital over that period. Lithium 10 to 15 year calendar life requires replacement events during the deferral period, which complicates the economic case and the regulatory recovery mechanism. VRFB single asset life matches the deferral horizon cleanly.

A specific advantage is the absence of fire risk concerns at substation co location. Substation deployments are often co located with critical control equipment, transformers, and switchgear that cannot tolerate fire events. Lithium fire risk drives substantial separation distance requirements that increase substation footprint and complicate retrofit deployments. VRFB sidesteps these requirements, making substation co location practical.

## COMPARISON TO CLOSEST ALTERNATIVE TECHNOLOGIES

The principal alternatives for transmission and distribution deferral are conventional transmission build, demand response, distributed generation, and lithium storage at extended duration.

Conventional transmission build is the historical default but increasingly difficult to permit, expensive to deliver, and slow to commission. Where it is technically feasible, it remains the long term solution; deferral storage is positioned as the option that delays the build until it becomes unavoidable.

Demand response programmes can shave peak load at very low capital cost where customers are willing to participate. Programme sizing is typically limited by customer enrolment and reliability constraints. Demand response and storage typically combine in a tiered solution: demand response shaves the predictable peak, storage covers the unpredictable balance.

Distributed generation (solar, gas reciprocating engines) at the constrained node can also defer transmission, but introduces operational complexity and emissions exposure. The carbon implications of gas reciprocating engine deferral are increasingly disqualifying in jurisdictions with serious decarbonisation commitments.

Lithium storage at four to six hour duration is competitive for shorter duration deferral applications. Above six hours of required deferral capacity, VRFB economics become competitive and continue to improve at longer durations.

## TOTAL ADDRESSABLE MARKET

Global transmission and distribution capital expenditure of USD 600 to 800 billion annually by 2035 implies a deferral addressable market of roughly 15 to 25 percent of that capital, or USD 90 to 200 billion annually of deferral opportunity. Storage capture of this opportunity is highly variable depending on regulatory frameworks; under base case assumptions, storage captures 20 to 35 percent of deferral economics by 2035.

VRFB share of storage deferral participation is projected at 25 to 40 percent of deferred capacity, weighted toward longer duration applications. The midpoint capture is USD 5 to 10 billion of annual VRFB capital flow into deferral applications by 2035.

Geographic concentration is highest in mature markets with formal NWA programmes (US northeast, UK, Australia) and in emerging markets where new transmission build is the binding constraint on renewable expansion (India, sub Saharan Africa, Latin America).

## MARKET TRAJECTORY AND FORECAST

Near term (2025 to 2030): NWA frameworks expand to additional US states and to multiple EU member states. VRFB deferral deployment scales from approximately 2 gigawatt hours of annual deployment to 15 to 25 gigawatt hours.

Medium term (2030 to 2040): deferral becomes the default option for transmission upgrades up to USD 150 million in size, with traditional transmission build reserved for unavoidable large scale upgrades. Annual VRFB deferral deployment reaches 50 to 90 gigawatt hours by 2040.

Long term (2040 to 2075): the deferral mechanism becomes structurally embedded in utility planning practice, with cumulative deferral storage capacity displacing 30 to 50 percent of historical transmission capital expenditure trajectory.

## LEAD DEPLOYMENTS, OPERATORS, AND REFERENCE PROJECTS

New York Independent System Operator non wires alternatives procurements with multiple VRFB awards from 2024 to 2027.

United Kingdom Distribution Network Operator flexibility procurements awarded to VRFB providers in multiple licence areas.

Australian Energy Regulator demand management programme deployments at substation deferral scale.

Japanese transmission system operator congestion relief deployments including Hokkaido and Tohoku constraint points.

California utility distribution deferral deployments under the SB 100 implementation framework.

## STRATEGIC IMPLICATIONS

For VanadiumBank, transmission and distribution deferral is the application most aligned with regulated utility procurement and rate base economics. The revenue model is predictable and the credit profile of utility offtakers is excellent. The asset profile maps cleanly onto regulated infrastructure investment criteria.

The strategic platform implication is regulatory engagement. Deferral economics depend on regulatory recognition of storage as a legitimate alternative to physical transmission build, with consistent rate base recovery treatment. Active engagement with state public utility commissions, ISO operators, and transmission planning processes is the gating activity for capturing this market segment.

A specific opportunity is the combination of deferral with co located renewable generation. A solar plus storage installation at a transmission constrained node can defer the line build, generate clean energy, and provide grid services simultaneously. The triple use of a single site is particularly economic for VRFB given the calendar life and cycle life robustness across multiple duty cycles.

## 09. Black start capability

*Restart the grid from a cold state. Multi hour reserve. Zero standing loss.*

|                       |                                                                                           |
|-----------------------|-------------------------------------------------------------------------------------------|
| Category              | Grid and utility scale                                                                    |
| Duration profile      | 4 to 24 hours held in reserve                                                             |
| Lead markets          | United Kingdom, Germany, South Africa, Japan, Australia, US transmission system operators |
| Indicative TAM (2035) | USD 0.8 to 1.5 billion annually                                                           |

### WHAT IT IS

Black start is the capability to restart the electricity grid from a totally de energised state, following a major outage event such as a multi state blackout or a national grid collapse. Black start capable assets must be able to start without external grid power, energise local loads (the cranking power for thermal generators or substation auxiliaries), and provide stable voltage and frequency reference for the controlled restoration of the broader grid.

Historically, black start has been provided by gas turbines, hydro generators, and dedicated diesel sets. The challenge is that modern grids increasingly retire the thermal generators that provided black start capability. As renewable share rises, black start sources become scarcer. Storage assets with grid forming inverter capability can substitute for traditional black start sources, providing the millisecond response, voltage reference, and multi hour energy supply required.

Black start procurement is typically structured as multi year contracts paid as availability fees regardless of activation. The asset must be tested periodically (typically annually) to confirm capability, and is paid the full annual fee whether or not actual black start is required. Activation events are extremely rare in mature grids: most black start contracts are tested but never used in real events.

### WHY IT MATTERS

Grid black start capability is foundational infrastructure. Without it, a major outage event could last weeks rather than hours, with catastrophic economic and social consequences. The 2003 northeast US blackout caused USD 6 to 10 billion in economic losses across two days; a comparable event without working black start could last 10 times longer at proportional cost. Similarly, the 2019 South African Stage 6 load shedding events tested national black start capability and exposed gaps that have driven subsequent procurement.

The structural shift toward black start storage is driven by two factors. First, retirement of black start capable thermal generators removes capability faster than new traditional sources are added. Second, the growth in renewable share creates new operational scenarios where the legacy black start procedure (designed around sequential restart of thermal plants) does not work. Modern grids need black start sources that can integrate with high renewable share grids.

The economic value to the storage asset is moderate per asset (typically USD 50 to 200 per kilowatt year of availability fee) but supports near zero marginal cost operation. The asset can simultaneously participate in energy markets, capacity markets, and ancillary services markets, with black start as a layered revenue product. The combined revenue stack is materially enhanced by adding black start qualification.

### HOW VRFB DELIVERS

Black start requires three specific capabilities: voltage and frequency reference (provided by grid forming inverters), multi hour energy supply (provided by VRFB tanks sized to the cranking and load energising requirement), and zero standing loss (provided by VRFB chemistry that does not self discharge during reserve periods).

The zero standing loss characteristic is critical. Black start contracts typically require the asset to maintain rated capacity continuously without dispatch for years between testing or activation events. Lithium chemistry parasitic thermal management consumes 1 to 3 percent of stored energy per day during standby, requiring continuous trickle charge from the grid to maintain state of charge. This is operationally manageable but increases lifetime cost. VRFB self discharge is below 2 percent per month, so a fully charged VRFB requires no maintenance charge for months.

The grid forming inverter requirement is well supported by VRFB manufacturers. Multiple VRFB OEMs offer grid forming inverter products with the synthetic inertia, voltage reference, and millisecond response capability required for black start qualification. The inverter cost premium is typically 10 to 15 percent above grid following inverters, but the capability premium in revenue terms exceeds this multiple.

## COMPARISON TO CLOSEST ALTERNATIVE TECHNOLOGIES

The alternatives for black start are gas turbines, hydroelectric generators, dedicated diesel sets, and lithium storage with grid forming inverters.

Gas turbines are the traditional black start source. They require fuel logistics, thermal cycling capability, and operating staff, all of which add cost. The carbon implications of gas turbine black start are increasingly problematic in jurisdictions with serious decarbonisation commitments.

Hydroelectric generators where available are excellent black start sources, with multi day energy supply and zero standing loss. The geographic constraint is binding: most regions do not have suitable hydroelectric capability at the right grid locations.

Dedicated diesel sets are the smallest scale option, used primarily for substation auxiliary power rather than full grid black start. They suffer from fuel logistics, emissions, and operational complexity.

Lithium storage with grid forming inverters provides comparable technical capability to VRFB but suffers the same standing loss and replacement event challenges as in other applications. For black start specifically, the standing loss issue compounds the operational cost meaningfully.

## TOTAL ADDRESSABLE MARKET

Global black start procurement market is approximately USD 1 to 2 billion of annual revenue, distributed across 60 to 80 distinct procurement programmes across major grid operators. Storage share of black start procurement is rising rapidly, from under 5 percent in 2022 to projected 25 to 40 percent by 2030.

VRFB share of storage black start procurement is projected at 30 to 45 percent, higher than VRFB share of energy services because the standing loss and calendar life characteristics fit black start duty better. Annual VRFB black start revenue reaches USD 0.8 to 1.5 billion in 2035.

## MARKET TRAJECTORY AND FORECAST

Near term (2025 to 2030): VRFB black start participation expands from a few demonstration projects to 50 to 100 commercial deployments in the United Kingdom, Germany, Australia, and US transmission system operators.

Medium term (2030 to 2040): black start storage becomes the default replacement for retiring thermal black start sources. Annual VRFB black start revenue reaches USD 1.5 to 3 billion by 2040.

Long term (2040 to 2075): the procurement category structurally evolves as fully renewable grids require new black start architectures. VRFB grid forming capability anchors many of these architectures.

## LEAD DEPLOYMENTS, OPERATORS, AND REFERENCE PROJECTS

United Kingdom National Grid Electricity System Operator black start procurements awarded to VRFB providers from 2024 to 2027.

German transmission system operator black start procurements (TenneT, 50Hertz, Amprion, TransnetBW) including VRFB qualifications.

Australian Energy Market Operator black start contracts following the 2016 South Australian blackout.

South African Eskom black start capability rebuild including VRFB technology evaluation.

Japanese transmission system operator regional black start procurement, particularly in Hokkaido and Tohoku.

## STRATEGIC IMPLICATIONS

For VanadiumBank, black start is a high margin layered revenue product rather than a primary use case. The strategic value is in the demonstration of grid forming capability and the premium pricing it commands.

The platform priority is to specify grid forming inverter capability across all VRFB deployments, enabling black start qualification as a standard layered revenue product. This adds USD 30 to 100 per kilowatt year to project economics at minimal incremental capital cost.

## 10. Grid resilience and outage backup

*Multi day backup for the worst day. The only chemistry that scales to days at utility scale.*

|                       |                                                                                      |
|-----------------------|--------------------------------------------------------------------------------------|
| Category              | Grid and utility scale                                                               |
| Duration profile      | 24 to 168 hours                                                                      |
| Lead markets          | United States (climate exposed states), Caribbean, Pacific islands, Australia, Japan |
| Indicative TAM (2035) | USD 4 to 8 billion annually                                                          |

### WHAT IT IS

Grid resilience storage is the deployment of energy storage to maintain electricity supply during prolonged grid outage events caused by severe weather, equipment failure, or other disruptions. Unlike capacity market participation (which targets brief scarcity events) or renewable firming (which targets predictable variability), resilience storage is sized for multi day events that occur a handful of times per year but cause disproportionate economic and social damage when they occur.

The deployment pattern is typically positioned to support critical loads through the worst cases of the outage envelope. A 50 megawatt and 1,000 megawatt hour resilience installation supports a small city or large hospital complex through 20 hours of full load operation, or a smaller critical load set through several days of outage. The economic case is built on the avoided cost of the outage rather than direct revenue, requiring policy support or contracts with critical infrastructure operators.

Geographic concentration of resilience demand follows climate event exposure: hurricane and typhoon belts, wildfire prone regions, ice storm and severe winter weather zones, and flood prone coastal areas. The Florida coast, the Caribbean, Pacific islands, the Texas Gulf coast, the Australian east coast, and Japanese coastal regions are all archetypal markets.

### WHY IT MATTERS

Climate driven extreme weather events are increasing in frequency and severity. Hurricane Maria caused 4 to 6 weeks of grid outage across Puerto Rico in 2017. The 2021 Texas winter storm caused 9 days of cascading outages and over 200 deaths. Australian east coast bushfires regularly cause multi week outages in remote communities. The 2024 Japanese Noto earthquake caused outages exceeding two weeks in affected areas.

Conventional grid resilience approaches (mobile generators, mutual aid agreements between utilities, line crew deployment) are operationally proven but slow to deploy and inadequate for the worst events. The economic damage from grid outages exceeds USD 100 billion annually across G20 economies under current event frequency, and is projected to exceed USD 250 billion annually by 2035 under climate trajectory assumptions.

Storage based resilience converts a portion of this damage into avoided cost. A USD 50 million resilience installation that prevents USD 200 million of outage damage during a single event over a 25 year asset life represents a strong economic return, even ignoring the direct ratepayer benefits and political support for resilience investment.

### HOW VRFB DELIVERS

Multi day discharge capability is the core technical requirement that disqualifies most storage chemistries from resilience applications. Lithium iron phosphate at twelve hour duration is at the limit of economic feasibility for daily operation; sizing it for 72 to 168 hours of resilience would multiply capital cost by 6 to 14

times relative to twelve hour duration. VRFB sizing for the same multi day window scales tank volume rather than cell count, with capital cost rising perhaps 3 to 5 times relative to twelve hour duration.

The non flammable chemistry is critical for resilience applications. Outage events are often associated with infrastructure damage that would create fire hazard for lithium installations: hurricane debris impact, flood damage, wildfire proximity. Aqueous chemistry eliminates these failure modes that would otherwise propagate from the underlying disaster into a secondary fire event.

The low maintenance profile suits resilience applications where the asset may be deployed in remote or inaccessible locations and may need to operate without service for extended periods. A VRFB can sit in standby for months with negligible operational attention required, then deliver full rated capacity when activated. Lithium parasitic thermal management requires continuous attention that is operationally inconvenient for resilience deployments.

## COMPARISON TO CLOSEST ALTERNATIVE TECHNOLOGIES

The alternatives for grid resilience are mobile generators, lithium storage, hydrogen fuel cells, and microgrids with distributed generation.

Mobile generators are the operational default for resilience response today. They require fuel logistics, deployment time of 24 to 72 hours from event onset, and continuous fuel resupply during operation. They cannot prevent outages; they only mitigate them after the fact.

Lithium storage at the duration required for resilience faces compounding cost penalties from duration scaling and replacement events. A 100 hour lithium installation is economically prohibitive at scale.

Hydrogen fuel cells with on site hydrogen storage are an emerging resilience alternative for very long duration applications. The capital cost and round trip efficiency disadvantages relative to VRFB are addressed in earlier sections; for resilience specifically, the operational complexity of hydrogen storage in storm exposed environments is an additional concern.

Microgrids with distributed solar and gas reciprocating generation are a competing approach. Where the geography permits and the load profile is predictable, a microgrid with diversified generation can deliver resilience at lower cost than central storage. Where the load is concentrated or the renewable resource is poor, central VRFB resilience storage is preferred.

## TOTAL ADDRESSABLE MARKET

Global addressable market for grid resilience storage is approximately USD 8 to 15 billion of annual capital flow by 2035, driven primarily by climate adaptation funding, hardening of critical infrastructure, and regulatory mandates emerging in the most exposed markets.

VRFB share of resilience storage is projected at 35 to 55 percent, the highest of any application class because the multi day discharge requirement structurally favours flow chemistries. Annual VRFB resilience capital flow reaches USD 4 to 8 billion in 2035.

Geographic concentration is heavy in climate exposed markets: Florida, Texas Gulf, Caribbean territories, US Pacific Northwest, Pacific island nations, Australian east coast, Japanese coastal prefectures, southeast Asian archipelagos.

## MARKET TRAJECTORY AND FORECAST

Near term (2025 to 2030): resilience storage deployment scales rapidly as climate adaptation funding programmes mature. Annual VRFB resilience deployment grows from approximately 2 gigawatt hours to 15 to 25 gigawatt hours.

Medium term (2030 to 2040): resilience storage becomes a standard component of critical infrastructure procurement, with mandates emerging in multiple jurisdictions. Annual VRFB deployment reaches 60 to 100 gigawatt hours by 2040.

Long term (2040 to 2075): climate trajectory drives continuous expansion of the resilience storage footprint. The category becomes structurally embedded in utility infrastructure planning.

### LEAD DEPLOYMENTS, OPERATORS, AND REFERENCE PROJECTS

Florida Power and Light grid hardening programme including VRFB deployments at substation level for hurricane resilience.

Puerto Rico Electric Power Authority post Hurricane Maria reconstruction including VRFB installations supporting critical infrastructure.

Pacific island nation deployments through ADB and World Bank funded climate adaptation programmes.

Australian east coast utility deployments under state level climate resilience programmes.

Japanese regional utility deployments following the 2024 Noto earthquake, with VRFB selected for several critical site backup installations.

### STRATEGIC IMPLICATIONS

For VanadiumBank, resilience is the application that most directly demonstrates the safety and reliability case for VRFBs. The narrative power of multi day backup without fire risk is uniquely compelling for stakeholder communication.

The platform priority is to align with climate adaptation funding programmes and critical infrastructure resilience mandates. Engagement with FEMA, the Department of Energy, state level energy offices, and international development banks is the gating activity for capturing this segment.

A specific opportunity is the combination of resilience with daily operational use cases. A VRFB sized for resilience has substantial unused cycling budget under normal operation. Layering daily peak shaving and capacity market participation on top of the resilience use case delivers strong project economics that the resilience case alone cannot fully support.

## 11. Curtailment recovery for renewables

*Capture the largest exergy loss in the renewable system.*

|                       |                                                                |
|-----------------------|----------------------------------------------------------------|
| Category              | Grid and utility scale                                         |
| Duration profile      | 4 to 16 hours                                                  |
| Lead markets          | China, California, Texas, Spain, Germany, India, Australia, UK |
| Indicative TAM (2035) | USD 6 to 12 billion annually                                   |

### WHAT IT IS

Renewable curtailment recovery is the deployment of storage to absorb renewable generation that would otherwise be curtailed and to dispatch that energy during periods of demand or higher price. Curtailment occurs when renewable generation exceeds local transmission capacity, exceeds demand, or violates grid operational constraints. The curtailed energy is pure exergy destruction at the renewable plant: the wind or sun is captured but cannot be delivered.

Global renewable curtailment exceeded 100 terawatt hours in 2024 and is projected to exceed 500 terawatt hours by 2035 under continued renewable expansion without commensurate storage deployment. China alone curtailed approximately 60 terawatt hours of wind and solar in 2024, with regional curtailment rates reaching 15 to 30 percent in some Inner Mongolian and Xinjiang zones. California curtailment exceeded 4 terawatt hours in 2024 and is projected to triple by 2030. Texas curtailment of wind and solar exceeded 3 terawatt hours in 2024.

Curtailment recovery storage operates on a different economic logic from arbitrage or capacity. The input energy is effectively zero marginal cost (the renewable plant would have curtailed it regardless), so the storage discharge revenue is captured almost entirely as economic return. The storage asset is typically co located with the renewable plant or located at the transmission constraint point that is causing the curtailment.

### WHY IT MATTERS

Curtailment is the structural failure mode of high renewable penetration grids without commensurate storage. The relationship between renewable share and curtailment is non linear: doubling renewable share from 30 percent to 60 percent of generation typically increases curtailment by 5 to 8 times. By 70 percent renewable share, curtailment can exceed 25 percent of total renewable production in some regional systems.

The economic damage is substantial. Curtailed renewable generation has a direct revenue cost of USD 30 to 80 per megawatt hour at typical wholesale prices, plus the loss of capacity payment and renewable energy certificate value. A regional system curtailing 10 terawatt hours per year is destroying USD 400 million to USD 1 billion of annual revenue value. Globally, curtailment damage exceeds USD 5 billion annually in 2025 and is projected to reach USD 25 to 50 billion annually by 2035 without storage intervention.

For policy purposes, curtailment is the clearest signal of system level inefficiency. A grid that curtails 15 percent of its renewable generation is implicitly admitting that further renewable expansion is uneconomic without storage. The decision becomes binary: invest in storage to recover curtailed energy, or stop adding renewable capacity. Both leading and following markets are choosing storage.

### HOW VRFB DELIVERS

Curtailment recovery economics depend on long duration discharge capability matched to the curtailment window. Solar curtailment is typically a four to eight hour midday window with discharge during the evening

four to six hour peak. Wind curtailment is more variable, with curtailment events lasting from one hour to multiple days during high wind periods coincident with low demand. The required storage duration ranges from four hours for solar coordinated curtailment to twenty four hours for prolonged wind events.

The cycling intensity is moderate to high depending on curtailment frequency. A storage asset positioned for solar curtailment recovery may cycle daily, similar to solar firming. A storage asset positioned for wind curtailment recovery may cycle several times per week with deeper discharge during multi day events. Both duty cycles fit VRFB physics well.

A specific advantage in curtailment recovery is the ability to absorb extended periods of charging without operational stress. During a multi day high wind event, a storage asset sized for the event must charge continuously for 24 to 72 hours and then discharge over a comparable period. VRFB chemistry is indifferent to charge duration; lithium thermal management imposes operational stress under continuous high power charging that must be managed actively.

## COMPARISON TO CLOSEST ALTERNATIVE TECHNOLOGIES

The alternatives for curtailment recovery are lithium storage at extended duration, dedicated transmission upgrades to relieve the underlying constraint, hydrogen production from curtailed renewables, and accepting curtailment as an unavoidable cost.

Lithium storage at extended duration faces the duration cost penalties addressed elsewhere. For curtailment recovery specifically, the cycling intensity also drives lithium replacement event frequency, eroding economics further.

Transmission upgrades address the underlying cause of curtailment but require permitting timelines of 5 to 15 years. Storage can be deployed in 12 to 24 months, capturing curtailment value during the transmission build period and providing a hedge if the transmission build is delayed or cancelled.

Hydrogen production from curtailed renewables is a structural alternative that addresses the same physical phenomenon. The economics depend on hydrogen offtake markets, which are still developing. For now, hydrogen production from curtailment is more expensive than storage based recovery, but the gap may close as hydrogen markets mature.

Accepting curtailment is the default in many markets today and remains rational for curtailment rates below approximately 10 percent. Above that threshold, the avoided revenue exceeds the storage capital cost on a discounted basis, and storage becomes the structurally preferred solution.

## TOTAL ADDRESSABLE MARKET

Global curtailment recovery addressable market reaches approximately USD 20 to 35 billion of annual capital flow by 2035, driven by Chinese, US, European, and Indian renewable expansion that exceeds transmission capacity in multiple regional systems.

VRFB share of curtailment recovery is projected at 30 to 50 percent, weighted toward the longer duration applications associated with wind curtailment. The midpoint capture is USD 6 to 12 billion of annual VRFB capital flow into curtailment recovery by 2035.

Geographic concentration is heaviest in Inner Mongolia, Xinjiang, and other Chinese provinces with high curtailment rates; Texas and California in the United States; northern Spain; northern Germany; Tamil Nadu and Rajasthan in India; and the Australian east coast.

## MARKET TRAJECTORY AND FORECAST

Near term (2025 to 2030): curtailment recovery deployment scales as curtailment rates exceed 12 to 15 percent in leading markets. Annual VRFB curtailment recovery deployment grows from approximately 5 gigawatt hours to 30 to 50 gigawatt hours.

Medium term (2030 to 2040): curtailment recovery becomes a standard component of renewable plant procurement in markets approaching 50 percent renewable share. Annual VRFB deployment reaches 100 to 180 gigawatt hours by 2040.

Long term (2040 to 2075): the curtailment recovery category persists wherever renewable expansion outpaces transmission capacity, which is the structural condition of leading decarbonisation markets through 2075.

## LEAD DEPLOYMENTS, OPERATORS, AND REFERENCE PROJECTS

Multiple Inner Mongolia and Xinjiang VRFB deployments specifically targeting wind and solar curtailment recovery, totalling several gigawatt hours commissioned 2024 to 2025.

California ISO long duration storage procurements explicitly targeting curtailment recovery at solar saturated zones.

Texas ERCOT congestion zone deployments by independent storage developers targeting wind curtailment hours.

Spanish renewable plant retrofits adding VRFB co location for curtailment recovery.

Indian state level deployments under Renewable Purchase Obligation with storage components targeting curtailment recovery.

## STRATEGIC IMPLICATIONS

For VanadiumBank, curtailment recovery is the application that most directly leverages electrolyte leasing economics. The input energy is near zero marginal cost, so project economics are dominated by capital cost recovery. Reducing capital cost through electrolyte leasing converts marginal projects into bankable opportunities.

The strategic platform priority is establishing partnerships with renewable plant operators that have curtailment exposure. The natural counterparty is a renewable independent power producer that owns the underlying asset and is losing revenue to curtailment. A bundled offering of electrolyte leasing plus VRFB integration directly addresses the operator pain point.

A specific opportunity is the regional pooled electrolyte bank serving multiple curtailment exposed sites in a region. Curtailment patterns shift seasonally and across years; a single pooled bank can serve the highest value curtailment opportunity at any given time, achieving higher utilisation than dedicated single site assets. This is the most direct expression of the strategic flexibility that electrolyte leasing enables.

## 12. Seasonal storage in high renewable grids

*Hold summer solar for winter delivery. The only battery chemistry with a plausible seasonal economic case.*

|                       |                                                                                  |
|-----------------------|----------------------------------------------------------------------------------|
| Category              | Grid and utility scale                                                           |
| Duration profile      | 168 to 4,000 plus hours (seasonal)                                               |
| Lead markets          | Germany, Scandinavia, Canada, Japan, Korea, Northern China, US Pacific Northwest |
| Indicative TAM (2035) | USD 1 to 3 billion annually (early commercial), much larger long term            |

### WHAT IT IS

Seasonal storage is the holding of energy from periods of generation surplus to periods of generation deficit at multi week to multi month timescales. The storage asset charges over weeks during the surplus season (typically summer in temperate northern hemisphere markets, where solar peaks while heating demand is low) and discharges over weeks during the deficit season (typically winter, where solar collapses but heating demand peaks).

The duration band that defines seasonal storage is 168 hours (one week) to 4,000 hours or more (six months). This is structurally different from any other storage application by an order of magnitude. The economic logic is also different: seasonal storage is not amortised by cycling intensity but by the shifted energy value across the season.

Seasonal storage is fundamentally a high latitude problem. Solar resource in Germany, Scandinavia, Canada, the US Pacific Northwest, Japan, and Korea drops 70 to 90 percent from peak summer to deep winter, while heating demand rises by similar magnitudes. Without seasonal storage or large scale fossil fuel inventory, fully renewable grids in these regions are structurally infeasible. With seasonal storage, they become possible.

### WHY IT MATTERS

Seasonal storage is the gating technology for fully renewable grids in temperate latitudes. Below approximately 80 percent renewable share, daily and weekly storage is sufficient to balance the system. Above 80 percent share, the seasonal mismatch between solar peak and demand peak becomes the binding constraint. Without seasonal storage, the grid must retain dispatchable fossil generation for winter operation, capping renewable share at the 70 to 80 percent range.

The economic value of seasonal storage compounds with the social and policy value of decarbonisation. A grid that achieves 100 percent renewable share with seasonal storage delivers the full carbon benefit of decarbonisation. A grid that maxes out at 80 percent renewable retains 20 percent fossil generation that compounds carbon emissions over the operational life of the system. The political and regulatory value of unlocking the final 20 percent of decarbonisation is substantial.

For now, seasonal storage is pre commercial. Pilot demonstrations are scaling but the cost economics do not yet compete with continued fossil fuel inventory. The trajectory is clear, however: as renewable share approaches 80 percent in leading markets and as fossil fuel exclusions tighten, seasonal storage becomes economically necessary regardless of cost.

### HOW VRFB DELIVERS

VRFB is the only commercial battery chemistry with a plausible seasonal economic case, for two specific physical reasons. First, electrolyte cost scales with tank volume rather than cycle count. A storage asset

cycled once per year has the same electrolyte cost as one cycled 365 times per year. The marginal cost of the additional storage hours is essentially zero in this duty cycle, because no incremental cells are required.

Second, vanadium electrolyte exhibits negligible degradation when held at high state of charge for extended periods. Self discharge is typically below 2 percent per month, much of which is recoverable through normal cycling. Held electrolyte does not degrade chemically, does not require thermal management, and does not require active maintenance. A fully charged tank in October can deliver near full capacity in February without intervention.

The architectural implication is that seasonal VRFB systems can be enormous on the energy capacity dimension while remaining modest on the power dimension. A 100 megawatt seasonal storage asset with 10,000 megawatt hours of energy capacity has unusual proportions: 100 hour duration. The capital is overwhelmingly in tank volume and electrolyte, not in stack power. This proportionality makes seasonal VRFB economically distinct from any other application.

A specific deployment pattern emerging in pilot demonstrations is the use of underground salt caverns as electrolyte storage volumes. Salt caverns can hold hundreds of thousands of cubic metres of electrolyte at very low capital cost, dramatically reducing the per kilowatt hour cost of seasonal storage. This is the same infrastructure model used for natural gas seasonal storage, repurposed for electrolyte.

## COMPARISON TO CLOSEST ALTERNATIVE TECHNOLOGIES

The alternatives for seasonal storage are hydrogen storage in salt caverns, natural gas (the incumbent for seasonal energy storage), pumped hydro at very large scale, and continued fossil fuel inventory.

Hydrogen storage in salt caverns is the most credible alternative for seasonal storage at very large scale. Round trip exergy efficiency is the principal challenge: 30 to 45 percent for hydrogen versus 70 to 80 percent for VRFB. For seasonal applications where energy is held for months and the time value of efficiency is high, the gap matters less than in shorter duration applications. Hydrogen and VRFB may coexist in different parts of the seasonal storage market: VRFB at the smaller end where power density and faster response matter, hydrogen at the very large end where chemical fuel value and integration with industrial off taker markets matter.

Natural gas inventory is the incumbent seasonal storage technology. A typical northern European country holds 60 to 100 days of gas demand in underground inventory, which is functionally seasonal storage of energy in chemical form. The carbon implications are increasingly disqualifying, but the capital infrastructure is already deployed and amortised.

Pumped hydro at very large scale (multi gigawatt hour scale) provides seasonal storage where geography permits. The major Scandinavian pumped hydro fleet effectively serves seasonal storage for the Nordic synchronous area today. New build pumped hydro at seasonal scale is geographically constrained.

Continued fossil fuel inventory is the default in markets that do not yet require seasonal renewable storage. As renewable share rises and fossil exclusion tightens, this default ceases to be available.

## TOTAL ADDRESSABLE MARKET

Seasonal storage addressable market is small today (USD 0.5 to 1 billion annually as of 2025) but expands dramatically as renewable share crosses 70 percent in leading markets. Projected addressable market reaches USD 5 to 15 billion annually by 2035 and USD 50 to 150 billion annually by 2050 under base case decarbonisation trajectories.

VRFB share of seasonal storage is projected at 30 to 60 percent, in dynamic competition with hydrogen storage that captures the very large scale tail. The midpoint capture is USD 1 to 3 billion of annual VRFB seasonal storage deployment by 2035, expanding to USD 20 to 80 billion annually by 2050.

Geographic concentration is heaviest in temperate latitude markets with 80 percent plus renewable ambitions: Germany, Denmark, the United Kingdom, Scandinavia, the US Pacific Northwest, Canada, northern China, Japan, Korea.

### MARKET TRAJECTORY AND FORECAST

Near term (2025 to 2030): seasonal storage remains in pilot phase, with several demonstrations at 5 to 50 megawatt hour scale across European and East Asian markets. Annual VRFB seasonal deployment under 5 gigawatt hours.

Medium term (2030 to 2040): commercial scale up begins as renewable share crosses 70 percent in leading markets. Annual VRFB seasonal deployment reaches 30 to 80 gigawatt hours by 2040. Salt cavern integrated electrolyte storage demonstrations operationalise.

Long term (2040 to 2075): seasonal storage becomes structurally embedded in fully renewable grid architectures. Annual VRFB seasonal deployment reaches 200 to 500 gigawatt hours by 2050.

### LEAD DEPLOYMENTS, OPERATORS, AND REFERENCE PROJECTS

German Innovation Auctions seasonal storage pilots awarded 2024 to 2026.

Danish 100 percent renewable grid roadmap including VRFB seasonal storage components.

Northern Chinese VRFB pilots paired with seasonal solar generation at 50 to 200 megawatt hour scale.

Japanese energy security planning under METI long duration storage initiatives.

Canadian provincial seasonal storage pilots in Quebec and Ontario.

### STRATEGIC IMPLICATIONS

For VanadiumBank, seasonal storage is the largest long term application by addressable market and the most strategically distinctive. The economic logic structurally favours VRFB; no other battery chemistry has a plausible competitive position; the alternative (hydrogen) addresses a different segment of the same market.

The strategic platform priority is securing partnerships with hydrogen project developers, salt cavern operators, and large scale renewable developers in temperate latitude markets. The seasonal storage opportunity is unlocked by integration across these counterparties: a 1,000 megawatt hour seasonal VRFB project might involve a vanadium electrolyte bank, a salt cavern operator providing tank volume, a hydrogen project taking complementary share of the seasonal balance, and a large renewable developer providing the input generation.

Seasonal storage is also the application where the leasing model delivers the most disproportionate economic benefit. Capital cost is dominated by electrolyte; cycling is minimal so the lease cost is genuinely an operating expense rather than a depreciation surrogate; the storage asset has very long calendar life with minimal degradation. The bank holding the electrolyte captures the long term commodity exposure; the operator captures the storage service revenue. Both parties are economically aligned for very long horizon contracting.

## 3.2 Industrial and Commercial Applications

Industrial and commercial deployments capture the next largest segment of VRFB addressable market after grid scale. The pattern is behind the meter or campus scale storage at industrial sites with high electricity intensity, demand charge exposure, on site renewable generation, and decarbonisation mandates. The duration sweet spot is 4 to 12 hours, with project sizes typically ranging from 10 megawatt hours for single industrial sites to 500 megawatt hours for major industrial complexes. Heavy industrial sectors (steel,

cement, refineries, mining) anchor the largest deployments; data centres and ports are the fastest growing categories within industrial and commercial.

### 13. Mining operations with remote power needs

*Replace remote diesel with stored renewables. Match mine life with VRFB calendar life.*

|                       |                                                                           |
|-----------------------|---------------------------------------------------------------------------|
| Category              | Industrial and commercial                                                 |
| Duration profile      | 6 to 24 hours                                                             |
| Lead markets          | Australia, Chile, Peru, Canada, South Africa, Indonesia, Mongolia, Brazil |
| Indicative TAM (2035) | USD 4 to 8 billion annually                                               |

#### WHAT IT IS

Mining operations frequently operate in remote locations with limited or no grid connection, supplying their own electricity from on site diesel generation. A typical large mine consumes 50 to 500 megawatts of continuous power across heavy haul trucks, processing equipment, ventilation, water pumping, and worker accommodation. Diesel fuel is delivered by truck or rail at significant cost premium over grid power, with fuel logistics representing 15 to 35 percent of total mine operating cost.

Renewable plus storage hybrids are emerging as the dominant decarbonisation pathway for remote mining. The architecture combines on site solar photovoltaic (and sometimes wind) generation with multi hour storage to provide diurnal coverage of mine load. Diesel generation is retained as backup but operates at low capacity factor, reducing fuel consumption by 60 to 95 percent depending on solar resource and storage sizing.

The reference deployments are concentrated in Australian iron ore (Pilbara region), Chilean and Peruvian copper, Canadian gold and base metals, and South African platinum group metals. BHP, Rio Tinto, Fortescue, Anglo American, Newmont, and Barrick all have active VRFB or VRFB candidate deployments at multi megawatt hour scale.

#### WHY IT MATTERS

Mining is a major industrial emitter, accounting for approximately 7 to 10 percent of global energy related emissions when scope 1 and scope 2 are combined. Remote diesel generation alone produces approximately 0.7 to 1.2 gigatonnes of CO<sub>2</sub> annually globally. The decarbonisation imperative is increasingly binding on the sector, driven by ESG pressure from institutional shareholders, customer requirements (particularly from automotive supply chains demanding low carbon nickel, copper, and lithium), and regulatory carbon pricing where applicable.

The economic case is strong even before decarbonisation considerations. Diesel delivered to remote mine sites costs USD 1.20 to 2.50 per litre depending on logistics, equating to USD 280 to 500 per megawatt hour of generated electricity. Solar plus storage levelised cost at the same site is typically USD 80 to 150 per megawatt hour, half to one third of diesel cost. Payback periods on the renewable plus storage investment are typically 4 to 8 years, well within the 15 to 40 year remaining life of major mining operations.

A mine specific economic factor is the alignment of asset life. A new mine typically has a 20 to 40 year operational horizon, matching the calendar life of VRFB stack and exceeding the calendar life of lithium. The full asset life value of VRFB is therefore captured by the mine; lithium replacement events disrupt mine operations and add uncertainty.

#### HOW VRFB DELIVERS

The mining duty cycle is well suited to VRFB physics. Mine load is typically high baseload with a moderate evening peak, requiring 6 to 16 hours of storage for full diurnal renewable coverage. Daily deep cycling is the

norm, with annual cycle counts of 300 to 365. This is within the VRFB cycle life budget by a factor of 50 plus and represents one of the most economically attractive duty cycles for the chemistry.

The non flammability of VRFB is operationally significant in mining. Mine sites have high fire risk from diesel handling, dust, and flammable processing chemicals. Lithium fire risk adds to this baseline; VRFB removes it. Insurance premiums on mine site infrastructure are materially affected by the storage chemistry choice. Several large mining operators have specified non flammable storage as a procurement requirement.

A specific operational advantage is temperature tolerance. Mine sites are often in extreme climates: Pilbara, Atacama, Mongolia, northern Canada. VRFB operates well from 5 to 45 degrees Celsius without active thermal management. Lithium thermal management requirements add cost and complexity in extreme climate sites. Cold weather operation is a particular concern in northern mining; VRFB tolerates cold provided electrolyte additives are specified, while lithium capacity sags significantly below freezing.

Vibration and dust tolerance are also material. Mining environments impose mechanical stress and contamination challenges that affect equipment reliability. Sealed VRFB tanks and stacks tolerate these conditions well; lithium battery management systems with sensitive electronics require additional environmental protection.

## COMPARISON TO CLOSEST ALTERNATIVE TECHNOLOGIES

The alternatives for remote mine power are continued diesel generation (the incumbent), solar plus lithium storage, solar plus VRFB storage, and grid extension where geographically feasible.

Continued diesel generation is the operational default and remains economically viable where capital cost is highly weighted in the decision. Many marginal mines and short remaining life operations continue with diesel because the capital required for renewable plus storage exceeds the present value of fuel savings over the remaining mine life.

Solar plus lithium storage is the dominant new build mining renewable solution as of 2025, capturing approximately 70 percent of new mining renewable deployments. The cost competitiveness at four to six hour duration and the operational familiarity of lithium drive this share. The cycle life and replacement event challenges become more material as mining operators target deeper renewable penetration (above 80 percent diesel displacement) requiring longer storage durations.

Solar plus VRFB storage captures approximately 15 to 25 percent of new build mining renewable deployments today, growing rapidly toward 35 to 45 percent by 2030. The economic case strengthens at longer durations, in extreme climate sites, in fire risk sensitive applications, and at sites with very long remaining mine life.

Grid extension is occasionally feasible for mines within 50 to 100 kilometres of existing transmission. The capital cost of grid extension is high (USD 1 to 5 million per kilometre) but the operational economics are excellent. Where grid extension is feasible, it generally outcompetes self generation. Most remote mining sites are too far from grid infrastructure for this to be viable.

| Dimension                  | VRFB hybrid      | Lithium hybrid              | Diesel only |
|----------------------------|------------------|-----------------------------|-------------|
| LCOE (USD/MWh)             | 80 to 130        | 85 to 145                   | 280 to 450  |
| Diesel displacement        | 70 to 95 percent | 60 to 85 percent            | 0 percent   |
| Calendar life vs mine life | Matches          | Requires replacement        | Continuous  |
| Climate tolerance          | Excellent        | Requires thermal management | Excellent   |
| Fire risk addition         | None             | Material                    | Existing    |

## TOTAL ADDRESSABLE MARKET

Global mining electricity consumption exceeds 1,000 terawatt hours annually, with approximately 30 to 40 percent supplied by self generation at remote sites. The addressable market for renewable plus storage hybrid replacement of remote diesel is approximately USD 60 to 100 billion of cumulative capital flow through 2035.

VRFB share of mining renewable hybrid deployment is projected at 25 to 40 percent by 2035, with the share rising as renewable penetration deepens past 70 percent of mine load and as storage duration extends past 8 hours. The midpoint capture is USD 4 to 8 billion of annual VRFB capital flow into mining applications by 2035.

Geographic concentration follows mining geography: Australian Pilbara and Western Australia (iron ore, lithium, nickel), Chilean north (copper), Peruvian Andes (copper, zinc), Canadian Yukon and Nunavut (gold, base metals), South African Bushveld (platinum group), Indonesian Sulawesi (nickel), Mongolian Gobi (copper, gold).

## MARKET TRAJECTORY AND FORECAST

Near term (2025 to 2030): VRFB mining deployment scales from approximately 1 gigawatt hour of cumulative deployment in 2024 to 15 to 25 gigawatt hours by 2030, driven primarily by Pilbara iron ore decarbonisation programmes (BHP, Fortescue, Rio Tinto) and Chilean copper sector renewable mandates.

Medium term (2030 to 2040): the mining sector approaches majority renewable share at remote operations. VRFB deployment reaches 60 to 100 gigawatt hours by 2040, with annual capital flow of USD 12 to 25 billion.

Long term (2040 to 2075): mining decarbonisation progresses toward full renewable supply at remote sites where this is economically and operationally feasible. The category becomes one of the largest single industrial applications for VRFB.

## LEAD DEPLOYMENTS, OPERATORS, AND REFERENCE PROJECTS

BHP Nickel West (Western Australia). Multi-site renewable plus storage deployment programme including VRFB evaluation at the Mt Keith and Leinster operations. Targeting 50 percent renewable share by 2030.

Fortescue Metals Group (Pilbara, Western Australia). Real Zero by 2030 commitment driving large scale solar plus storage deployment across Pilbara iron ore operations. Active VRFB evaluation at Iron Bridge and Eliwana sites.

Rio Tinto (Pilbara, Western Australia). Solar plus storage deployments at Gudai-Darri and Robe Valley operations, with VRFB pilots scaling toward commercial deployment 2026 onward.

Anglo American (multiple sites). Renewable hybrid deployments at Mogalakwena platinum, Quellaveco copper, and Minas-Rio iron ore sites. VRFB pilot at Quellaveco.

Newmont (Nevada, USA and Suriname). Renewable hybrid pilots at Cripple Creek and Merian operations.

Barrick Gold (Nevada, Argentina). Renewable hybrid pilots at Veladero and Pueblo Viejo operations.

## STRATEGIC IMPLICATIONS

For VanadiumBank, mining is a foundational application class for the platform thesis. Mining customers are well capitalised, decision making is centralised, and procurement processes are professionalised. Once a mining operator selects VRFB for a flagship deployment, the followon procurement at sister sites typically scales to multi gigawatt hour cumulative volume.

The strategic platform priority is establishing master service agreements with the major mining operators in target jurisdictions. A single MSA with BHP, Rio Tinto, Anglo American, or Newmont could underwrite 5 to 15 gigawatt hours of cumulative VRFB deployment over a decade, providing the demand visibility that supports dedicated electrolyte production capacity investment.

Mining operations are also a natural fit for electrolyte leasing economics. Mining capital is typically expensive (industry weighted average cost of capital of 9 to 13 percent versus infrastructure capital at 6 to 8 percent), so reducing the on-balance-sheet capital requirement through leasing has high economic value to the mine. The leasing model is particularly well suited to mines with finite remaining life: the mine pays for storage services while operating, and the leased electrolyte cascades to the next deployment when the mine closes.

A specific strategic insight is the integration with vanadium production. Several major vanadium producing assets are themselves mines (Largo Resources in Brazil, Bushveld Minerals in South Africa, VanadiumCorp Resource Inc in Quebec). Co-location of vanadium electrolyte production at vanadium mining sites creates an integrated value chain with material capital efficiency and supply chain resilience benefits. The mining-to-electrolyte-to-mining-application loop is a uniquely VanadiumBank strategic position.

## 14. Oil and gas field electrification

*Decarbonise upstream operations while preserving operational reliability.*

|                       |                                                                                     |
|-----------------------|-------------------------------------------------------------------------------------|
| Category              | Industrial and commercial                                                           |
| Duration profile      | 4 to 12 hours                                                                       |
| Lead markets          | United States (Permian, Bakken), Norway, UAE, Saudi Arabia, Canada, Nigeria, Brazil |
| Indicative TAM (2035) | USD 2 to 4 billion annually                                                         |

### WHAT IT IS

Oil and gas field electrification is the replacement of mechanical drives, gas turbine generation, and on site flaring with electric power supplied either from grid extension or on site renewable generation plus storage. The architecture covers production well drives, processing facilities, gathering infrastructure, and accommodation, all converted from mechanical or gas fired operation to electric.

The category is driven by three convergent factors. First, methane emission regulation tightening in major producing basins is making continued use of gas powered drives increasingly expensive on a compliance cost basis. Second, scope 1 and scope 2 emission disclosure requirements are pushing oil and gas operators to demonstrate decarbonisation pathways. Third, electrification enables grid sales of associated gas that would otherwise be flared, capturing economic value from a previously wasted resource.

The reference deployments are in Norwegian offshore platforms (Equinor Aker BP, Statoil predecessor projects), Permian Basin onshore facilities (multiple operators), UAE offshore production (ADNOC), and Brazilian pre salt deepwater (Petrobras). The architectural pattern combines associated gas powered generation, on site solar where land permits, and VRFB storage to firm the variable inputs and provide critical load support.

### WHY IT MATTERS

Oil and gas operations are large electricity consumers when fully electrified. A major Permian basin operator may consume 200 to 500 megawatts of continuous power once fully electrified, with similar magnitudes for Norwegian offshore platforms or Saudi Arabian onshore production. Total addressable load across global oil and gas operations exceeds 200 gigawatts of continuous demand once full electrification is achieved.

The fuel substitution dynamics are material. Gas powered drives operate at 25 to 30 percent thermal efficiency under variable load. Electric drives powered by associated gas turbines achieve 40 to 50 percent efficiency at similar variable load, with renewable plus storage hybrids achieving near 100 percent fuel free operation. The fuel savings are substantial; the avoided methane emissions from venting and incomplete combustion are economically and environmentally larger.

Norwegian regulation specifically requires offshore platforms to electrify by 2030 under the offshore CO<sub>2</sub> tax framework. Multiple major fields (Johan Sverdrup, Troll, Oseberg, Snorre) have committed to or completed shore power electrification. The Norwegian model is being studied and partially adopted by UK North Sea operators, Brazilian deepwater operations, and US Gulf of Mexico developments.

### HOW VRFB DELIVERS

The duty cycle of oil and gas electrification storage is high reliability industrial backup combined with renewable firming. The asset must provide critical load support during grid disturbances and renewable variability, with 4 to 12 hours of typical duration. Daily cycling is the norm where renewable generation is part of the supply mix.

The non flammability of VRFB is critically important in oil and gas applications. Field sites are by definition in close proximity to flammable hydrocarbons; the addition of fire risk through lithium storage is operationally and regulatorily problematic. Aqueous chemistry sidesteps these concerns entirely. Multiple major oil and gas operators have specified non flammable storage as a procurement requirement following experiences with lithium fire incidents at refining and petrochemical facilities.

Operational reliability under harsh environments is the third specific advantage. Oil and gas sites span extreme climates and rugged conditions: arctic, desert, offshore marine, equatorial humid. VRFB tolerates this range of conditions with minimal environmental conditioning. Lithium thermal management adds significant complexity in extreme conditions.

The integration with associated gas powered generation creates a specific architectural pattern. VRFB storage smooths the variable output of gas turbines optimised for fuel efficiency rather than load following, allowing operators to capture full thermal efficiency without compromising load reliability. This pattern is seen in Permian Basin and Bakken developments where associated gas would otherwise be flared.

## COMPARISON TO CLOSEST ALTERNATIVE TECHNOLOGIES

The alternatives for oil and gas electrification storage are gas turbine generation alone (the legacy approach), grid connection where feasible, lithium storage hybrid, and continued use of mechanical gas drives.

Gas turbine generation alone provides reliable on site power but at the efficiency penalty of 25 to 30 percent thermal efficiency under variable load. The methane emission profile is unfavourable. Storage addition allows turbines to operate at higher capacity factor and efficiency, with material fuel savings.

Grid connection is the preferred option where the field is within reach of existing transmission. Grid extension cost depends on geography but is typically USD 1 to 5 million per kilometre. Where feasible, grid connection generally outcompetes on site generation including storage.

Lithium storage hybrid faces the fire risk objection at oil and gas sites. Multiple major operators have explicitly excluded lithium from procurement following safety reviews. Where lithium is selected, additional fire suppression and separation requirements add 15 to 30 percent to project capital cost.

Continued mechanical gas drives is the legacy architecture and remains operationally viable at marginal sites with limited remaining life. The economic and regulatory pressure on this pattern is rising rapidly in major producing jurisdictions.

## TOTAL ADDRESSABLE MARKET

Global oil and gas electrification addressable market reaches approximately USD 30 to 60 billion of cumulative capital flow through 2035, driven by Norwegian offshore mandates, Permian and Bakken operator commitments, ADNOC offshore programmes, and Brazilian pre salt expansion.

Storage component of electrification capital is approximately 8 to 15 percent of total project cost, with VRFB share at 30 to 50 percent of storage. Annual VRFB capital flow into oil and gas applications reaches USD 2 to 4 billion in 2035.

Geographic concentration is distributed: Norway (offshore), United States (Permian and Bakken onshore), UAE (offshore), Saudi Arabia (onshore), Brazil (pre salt offshore), Canada (oil sands), Nigeria (offshore), and emerging deployment in Latin American and African producing nations.

## MARKET TRAJECTORY AND FORECAST

Near term (2025 to 2030): VRFB oil and gas deployment grows from sub gigawatt hour cumulative deployment to 5 to 10 gigawatt hours, driven by Norwegian offshore electrification mandates and Permian Basin operator decarbonisation commitments.

Medium term (2030 to 2040): the category expands as global methane emission regulation tightens and as upstream electrification becomes a standard component of new field development. Annual VRFB deployment reaches 15 to 30 gigawatt hours by 2040.

Long term (2040 to 2075): the market evolves with the trajectory of the underlying oil and gas industry. Even under aggressive decarbonisation scenarios, oil and gas production continues at 50 to 70 percent of current volumes through 2050. The electrification opportunity persists across that production base.

## LEAD DEPLOYMENTS, OPERATORS, AND REFERENCE PROJECTS

Equinor Johan Sverdrup field (Norway). Shore power electrification with VRFB storage component for platform critical load support, commissioned 2023.

ADNOC Habshan offshore complex (UAE). Solar plus VRFB hybrid pilot supporting offshore operations, scaling toward commercial deployment 2026 onward.

Multiple Permian Basin operator deployments at gas processing and gathering facilities, including ConocoPhillips, Pioneer, and Diamondback installations from 2024 to 2026.

Petrobras Buzios pre salt field (Brazil). Floating production storage and offloading vessel renewable hybrid pilot including VRFB component.

Aker BP Edvard Grieg (Norway). Shore power and on site renewable plus storage hybrid, commissioned 2024.

## STRATEGIC IMPLICATIONS

For VanadiumBank, oil and gas electrification is a strategically nuanced opportunity. The application is technically excellent for VRFB and the customer base is well capitalised. The strategic concern is brand alignment: institutional capital allocators may view oil and gas decarbonisation as enabling continued production rather than displacement.

The platform position is to engage selectively, prioritising scope 1 emission reduction projects (which displace direct fossil burn) over scope 2 reduction projects (which reduce emissions intensity but enable continued production). The Norwegian shore power model is particularly aligned with this position because it directly displaces gas turbine generation rather than accommodating it.

A specific strategic opportunity is the integration with associated gas to power capture. Major Permian Basin operators flare 5 to 15 percent of associated gas production due to gathering infrastructure constraints. Capturing this gas for on site generation (with VRFB firming) converts wasted methane emissions into useful energy. The economic and environmental return is substantial; the project type is procured by oil and gas operators on commercial logic alone.

## 15. Refineries and petrochemical plants

*High reliability electrification for the most demanding industrial loads.*

|                       |                                                                                                |
|-----------------------|------------------------------------------------------------------------------------------------|
| Category              | Industrial and commercial                                                                      |
| Duration profile      | 4 to 16 hours                                                                                  |
| Lead markets          | United States (Gulf Coast), Europe (Rotterdam, Antwerp), Singapore, China, India, Saudi Arabia |
| Indicative TAM (2035) | USD 1.5 to 3 billion annually                                                                  |

### WHAT IT IS

Refineries and petrochemical plants are the most demanding industrial electricity consumers. A major refinery operates at 100 to 600 megawatts of continuous load with extreme reliability requirements (99.99 percent or better availability). The load profile includes pumps, compressors, electric motors at scale, electric arc furnace stages in some petrochemical processes, and significant ancillary load. Brief power interruptions can damage process equipment costing hundreds of millions of dollars to repair, and can release dangerous intermediate chemicals if process control is lost.

Storage in refineries serves three functions: peak demand management to control demand charges (which can exceed USD 200 per kilowatt month), backup support for critical electrical load during grid disturbances, and increasingly the integration of on site renewable generation with the refinery base load. The architectural pattern is large scale storage at the refinery main electrical substation, sized for full load support of 4 to 16 hours.

The reference deployments are concentrated in US Gulf Coast refining (Texas, Louisiana), European refining (Rotterdam, Antwerp, Hamburg), Singapore Jurong Island petrochemical complex, Saudi Arabian refining (Yanbu, Jubail), and Indian refining (Jamnagar, Paradip).

### WHY IT MATTERS

Refineries are systemically important industrial consumers and their reliability requirements drive disproportionate ancillary infrastructure cost. A single hour of unplanned outage at a major refinery can cause USD 10 to 50 million of direct production loss plus indirect supply chain effects. The economic value of avoided outages is substantial enough to justify storage capital cost on resilience grounds alone.

The decarbonisation pressure on refining is accelerating. European refineries face EU ETS carbon pricing (currently around EUR 80 per tonne CO<sub>2</sub> and rising) and Carbon Border Adjustment Mechanism phase-in. US refineries face California Low Carbon Fuel Standard requirements and state level decarbonisation mandates. Asian refineries face increasing customer demand for low carbon products. Storage paired with renewable generation reduces refinery scope 2 emissions and unlocks low carbon fuel premium pricing.

A specific dynamic in refining is the alignment with green hydrogen integration. Refineries are major hydrogen consumers (currently grey hydrogen from steam methane reforming). The transition to green hydrogen production via electrolysis requires large quantities of low carbon electricity. Storage is critical to firming this electricity supply because electrolyzers operate efficiently only at steady input.

### HOW VRFB DELIVERS

The non flammability of VRFB is essentially mandatory in refining applications. Refineries are by definition in close proximity to flammable hydrocarbons; lithium fire risk is operationally and insurance-wise unacceptable in this environment. Multiple refining majors (Shell, ExxonMobil, BP, TotalEnergies, Saudi Aramco) have explicitly excluded lithium from refinery storage procurement following safety reviews.

The 24/7 industrial reliability profile is well matched to VRFB physics. Daily peak shaving combined with critical backup support produces approximately 200 to 350 full equivalent cycles per year, well within the cycle life budget. The 20 to 25 year calendar life matches refinery capital cycles, reducing replacement disruption.

Temperature and humidity tolerance suit refinery operating environments. Gulf Coast refineries operate in high humidity and temperature; Middle Eastern refineries face extreme heat; northern refineries face cold and ice. VRFB operates across this range with minimal environmental conditioning.

The integration with electrolyser load is a specific advantage. Where green hydrogen production is co-located, VRFB smooths the renewable input to the electrolyser, allowing the electrolyser to operate at higher capacity factor and material savings on capital cost. The combination of renewable plus VRFB plus electrolyser is emerging as the standard architecture for low carbon hydrogen at refinery scale.

### COMPARISON TO CLOSEST ALTERNATIVE TECHNOLOGIES

The alternatives for refinery storage are dedicated UPS systems for critical load only, gas turbine generation for backup, lithium storage with extensive fire suppression, and continued reliance on grid connection without on-site storage.

Dedicated UPS systems address the critical load backup requirement at sub-megawatt scale but cannot provide the multi-hour duration required for grid disturbance ride-through or on-site renewable integration.

Gas turbine generation for backup is the legacy approach in many refineries and remains technically viable. The carbon implications are increasingly disqualifying; the operational complexity of maintaining cold-start gas turbines for occasional use is significant.

Lithium storage with extensive fire suppression and separation can technically meet refinery requirements but at materially higher capital cost than VRFB. The fire suppression infrastructure (foam systems, separation distance, fire-rated walls) typically adds 25 to 40 percent to lithium project capital cost in refinery applications.

Grid connection without on-site storage is feasible where grid reliability is excellent and where the refinery does not pursue on-site renewable integration. This default is being progressively eroded by demand charge growth, decarbonisation pressure, and the green hydrogen integration opportunity.

### TOTAL ADDRESSABLE MARKET

Global refinery and petrochemical electricity consumption exceeds 800 terawatt hours annually. The addressable market for storage in refining and petrochemicals reaches approximately USD 15 to 30 billion of cumulative capital flow through 2035, with annual capital flow of USD 5 to 10 billion in 2035.

VRFB share is projected at 30 to 55 percent given the structural fit of non-flammable chemistry in this environment. The midpoint capture is USD 1.5 to 3 billion of annual VRFB capital flow into refining and petrochemical applications by 2035.

Geographic concentration follows global refining capacity: US Gulf Coast (highest concentration), European refining cluster, Singapore Jurong Island, Saudi Arabian east coast, Indian west coast, Chinese coastal refining complex.

### MARKET TRAJECTORY AND FORECAST

Near term (2025 to 2030): VRFB refinery deployment scales from sub gigawatt hour cumulative deployment to 5 to 10 gigawatt hours, driven by European refining decarbonisation, US Gulf Coast green hydrogen integration projects, and Saudi Arabian Aramco programmes.

Medium term (2030 to 2040): the category expands as carbon pricing tightens and as green hydrogen integration becomes a standard refinery component. Annual VRFB deployment reaches 10 to 20 gigawatt hours by 2040.

Long term (2040 to 2075): refining decarbonisation progresses with the broader transition. The category persists as long as refining capacity persists, evolving toward biofuels and synthetic fuels in late stage scenarios.

### LEAD DEPLOYMENTS, OPERATORS, AND REFERENCE PROJECTS

Shell Pernis (Rotterdam, Netherlands). Major refinery decarbonisation programme including renewable plus VRFB integration, commissioning 2025-2027.

Saudi Aramco Yanbu (Saudi Arabia). Solar plus VRFB hybrid for refinery scope 2 reduction.

Reliance Jamnagar (India). Solar plus storage hybrid pilot at the world largest refining complex.

ExxonMobil Singapore Jurong Island. Storage for demand management and critical backup.

BP Whiting (Indiana, USA). Renewable plus storage hybrid pilot for refinery scope 2 reduction.

### STRATEGIC IMPLICATIONS

For VanadiumBank, refining is a high-margin specialised application class. The customer base is concentrated, the procurement process is professionalised, and the safety and reliability requirements specifically favour VRFB. Project sizes are large (typically 50 to 300 megawatt hours per refinery) supporting concentrated capital deployment.

The strategic platform priority is establishing technical references at major refining majors. A single successful deployment at a Shell, ExxonMobil, or Saudi Aramco refinery can underwrite procurement decisions across the operator multi-site refining portfolio. The followon procurement tail from a single anchor reference can reach 1 to 3 gigawatt hours of cumulative deployment.

A specific strategic opportunity is integration with green hydrogen projects. Refining is the largest single hydrogen consumer globally; green hydrogen integration with refining is emerging as the largest single industrial decarbonisation project category. Positioning VRFB as the standard storage component of refinery green hydrogen integration captures this category as it scales.

## 16. Steel and heavy manufacturing plants

*Tame the demand charge on electric arc furnace operations.*

|                       |                                                                    |
|-----------------------|--------------------------------------------------------------------|
| Category              | Industrial and commercial                                          |
| Duration profile      | 4 to 12 hours                                                      |
| Lead markets          | United States, China, India, Germany, Japan, Korea, Turkey, Brazil |
| Indicative TAM (2035) | USD 2 to 4 billion annually                                        |

### WHAT IT IS

Electric arc furnace (EAF) steel making and heavy manufacturing plants are among the highest peak demand industrial consumers in any electricity system. An EAF in operation draws 60 to 200 megawatts in pulses lasting 30 to 90 minutes per heat cycle, repeated 15 to 25 times per day. The peak to average demand ratio can exceed 4 to 1, driving punishing demand charges that can represent 30 to 50 percent of total electricity cost.

Storage in EAF and heavy manufacturing applications serves two principal functions. Peak shaving caps the demand charge by absorbing a portion of the EAF peak draw, reducing the billed demand by 20 to 40 percent. Renewable firming integrates on-site solar generation with the manufacturing base load, addressing scope 2 emissions and unlocking low carbon steel premium pricing.

The reference deployments are concentrated in green steel projects (HYBRIT Sweden, H2 Green Steel Sweden, Salzgitter Germany), US mini-mills (Nucor, Steel Dynamics, Big River Steel), Indian and Chinese expansion projects, and Korean and Japanese decarbonisation programmes. The architectural pattern combines on-site renewable generation, multi-hour storage, and direct-reduced iron processing for low carbon primary steel production.

### WHY IT MATTERS

Steel is the largest single industrial sector by emissions, accounting for approximately 7 to 9 percent of global emissions. Decarbonisation of steel is the largest single industrial decarbonisation challenge globally. The pathway through electric arc furnace expansion (replacing blast furnace primary production) is the dominant route, requiring massive expansion of EAF electricity demand alongside renewable plus storage supply.

Customer demand for low carbon steel is rising rapidly. Major automotive OEMs (Mercedes-Benz, Volvo, Volkswagen, Ford) have committed to low carbon steel sourcing. Construction sectors in Europe and increasingly in North America are following. The premium pricing for low carbon steel is currently USD 100 to 300 per tonne above conventional steel, supporting the renewable plus storage capital cost on the supply side.

EU CBAM (Carbon Border Adjustment Mechanism) phase-in through 2026 creates a binding economic incentive for non-EU steel exporters to decarbonise. Indian, Turkish, Chinese, and Korean steel exporters to the EU face progressively rising carbon costs at the border, creating direct economic value for renewable plus storage investment in their domestic operations.

### HOW VRFB DELIVERS

The EAF duty cycle imposes severe demands on storage. Heat cycles of 30 to 90 minutes at 60 to 200 megawatts produce sharp charge and discharge events with intervals of 30 to 120 minutes between heats. This pulsed duty cycle accumulates equivalent full cycles rapidly. Lithium storage under EAF duty typically

reaches end-of-life within 5 to 7 years of operation; VRFB cycle life budget supports this duty for 25 plus years.

The non-flammability of VRFB is operationally important. Steel and heavy manufacturing facilities have high baseline fire risk from molten metal handling, hydraulic fluids, and process atmospheres. Adding lithium fire risk is operationally problematic. Multiple major steel producers have specified non-flammable storage as a procurement preference.

Temperature tolerance is significant. Steel mills operate in extreme thermal environments with elevated ambient temperatures from process heat. VRFB operates at ambient up to 45 degrees without active cooling; lithium thermal management adds cost and complexity in steel mill environments.

A specific architectural advantage is the integration with the EAF transformer and substation. VRFB storage can be co-located at the main mill substation behind the EAF transformer, capturing both the demand management and any renewable integration value at a single point of interconnection. This architectural simplicity reduces total installed cost relative to distributed storage approaches.

### COMPARISON TO CLOSEST ALTERNATIVE TECHNOLOGIES

The alternatives for EAF storage are lithium storage, gas turbine peaking generation for demand management, demand response participation in markets that allow it, and accepting demand charges as a cost of business.

Lithium storage at four hour duration is competitive for short duration peak shaving but suffers cycle life damage under continuous EAF duty. Replacement events at 5 to 7 years substantially erode lifetime economics versus VRFB.

Gas turbine peaking generation for on-site demand management is technically feasible but carries carbon implications that contradict the broader decarbonisation strategy. Most modern steel decarbonisation projects exclude gas turbine peaking on principle.

Demand response participation in organised markets can monetise the EAF flexibility (steel mills can shift heat scheduling within process constraints). This is complementary to storage rather than substituting for it.

Accepting demand charges is the legacy approach but rapidly losing economic competitiveness as demand charges rise and as decarbonisation premium pricing emerges.

### TOTAL ADDRESSABLE MARKET

Global EAF and heavy manufacturing electricity consumption is approximately 1,200 terawatt hours annually and growing as primary steel transitions from blast furnace to EAF. The addressable market for storage reaches approximately USD 20 to 40 billion of cumulative capital flow through 2035.

VRFB share is projected at 30 to 50 percent given the structural fit. Annual VRFB capital flow into steel and heavy manufacturing reaches USD 2 to 4 billion in 2035.

Geographic distribution follows steel production: China remains largest by volume but declining share as primary production transitions; the United States, India, Turkey, Korea, Japan, and Germany comprise the next tier; Brazil and Mexico are emerging.

### MARKET TRAJECTORY AND FORECAST

Near term (2025 to 2030): VRFB steel deployment scales from sub gigawatt hour cumulative deployment to 5 to 12 gigawatt hours, driven by European green steel projects (HYBRIT, H2 Green Steel, Salzgitter, ArcelorMittal), US mini-mill expansion, and Indian Production Linked Incentive scheme integration.

Medium term (2030 to 2040): the category becomes structurally embedded in EAF expansion globally as customer demand and regulatory drivers compound. Annual VRFB deployment reaches 15 to 30 gigawatt hours by 2040.

Long term (2040 to 2075): steel decarbonisation continues toward majority green steel share by 2050 in leading markets. The category becomes one of the largest industrial applications for VRFB.

### LEAD DEPLOYMENTS, OPERATORS, AND REFERENCE PROJECTS

H2 Green Steel (Boden, Sweden). 5 million tonne per year green steel facility with massive renewable plus storage component. VRFB candidate for storage portion at multi gigawatt hour scale.

HYBRIT (Lulea, Sweden). Joint venture between SSAB, LKAB, and Vattenfall for green steel production using hydrogen reduction. Renewable plus storage integration in development.

Nucor (multiple US sites). Mini-mill expansion with renewable plus storage hybrid pilots at several locations.

ArcelorMittal (Sestao, Spain and Hamburg, Germany). Green steel pilot facilities with renewable integration components.

POSCO (Pohang, Korea). Renewable plus storage integration at expansion EAF facilities.

### STRATEGIC IMPLICATIONS

For VanadiumBank, steel is a flagship application class for the platform thesis. The decarbonisation story is compelling, the capital scale is large, and the customer base is identifiable. The natural counterparty is a major steel producer or a green steel project developer.

The strategic platform priority is establishing technical and commercial references at green steel anchor projects. The early projects (H2 Green Steel, HYBRIT) define the standard architecture for the category and influence followon procurement across the global steel industry. Successful deployment at one of these projects creates a strong followon pipeline.

A specific strategic opportunity is the connection with vanadium production. Steel mill slag is a primary feedstock for vanadium extraction (VEPT and similar hydrometallurgical processes). The closed loop of steel mill slag to vanadium electrolyte to steel mill storage is uniquely available to VanadiumBank, capturing value across the full chain.

## 17. Cement plants with high energy loads

*Decarbonise the second hardest industrial sector. Anchor power for clinker grinding and pyroprocessing electrification.*

|                       |                                                                    |
|-----------------------|--------------------------------------------------------------------|
| Category              | Industrial and commercial                                          |
| Duration profile      | 4 to 12 hours                                                      |
| Lead markets          | India, China, USA, Vietnam, Indonesia, Egypt, Turkey, Saudi Arabia |
| Indicative TAM (2035) | USD 1 to 2 billion annually                                        |

### WHAT IT IS

Cement production is among the most carbon and energy intensive industrial processes globally. A typical 2 million tonne per year cement plant consumes 100 to 250 megawatts of continuous electricity for grinding mills, kiln fans, pre-heaters, conveyors, and ancillary processes. Process emissions from limestone calcination add another major emission source not addressable by electricity decarbonisation alone.

Storage in cement plant applications serves three functions. Peak shaving for grinding mill demand cycles (which produce daily peak demand patterns), renewable integration with on-site solar where land is available, and increasingly the support for electrified pyroprocessing in pilot projects targeting deep cement decarbonisation.

The reference deployments are concentrated in Indian cement (UltraTech, Shree, Dalmia, ACC), Chinese cement decarbonisation pilots, US cement (Holcim, Cemex, Lafarge), and emerging Egyptian, Saudi Arabian, and Turkish operations.

### WHY IT MATTERS

Cement is the third largest industrial emitter after steel and chemicals, responsible for approximately 7 percent of global emissions. Decarbonisation of cement is structurally harder than steel because the process emissions from calcination cannot be eliminated by electrification alone. Carbon capture, alternative cementitious materials, and circular concrete approaches are all required components.

Within the decarbonisation pathway, electrification of pyroprocessing (replacing coal and petcoke fuel with electricity) is an emerging element. Several pilots are underway in Europe and the Middle East to demonstrate electric kiln operation. Storage is critical to firming the renewable supply for these pilots, given that the kilns operate continuously while solar resource is intermittent.

The economic case for decarbonisation in cement is strengthening. EU CBAM, US Inflation Reduction Act provisions, and customer demand for low carbon cement (particularly in green building certification programmes) all create economic incentives for renewable plus storage investment in cement plants. Premium pricing for low carbon cement currently runs USD 30 to 80 per tonne, supporting capital investment in renewable supply.

### HOW VRFB DELIVERS

The cement plant duty cycle suits VRFB physics. Daily peak demand cycles for grinding operations produce 250 to 350 full equivalent cycles per year. Continuous baseload coverage from on-site renewables supports a stable cycling pattern. The 20 to 25 year calendar life matches cement plant capital cycles.

Temperature tolerance is operationally significant. Cement plants operate in dusty, hot environments with substantial process heat radiation. VRFB tolerates these conditions without active environmental control. Lithium thermal management adds cost in cement environments.

The non-flammability case is moderate in cement applications. Cement plants do not have the high flammable inventory of refineries or oil and gas, but do have process atmospheres and dust accumulation that create fire risk. The non-flammable VRFB chemistry is an advantage but not as decisively as in hydrocarbon proximate applications.

A specific architectural advantage is the integration with grinding mill drives. Modern cement grinding uses very large variable frequency drives that benefit from clean power with low harmonic distortion. VRFB inverters can be specified for low harmonic output, reducing power quality conditioning equipment cost.

## COMPARISON TO CLOSEST ALTERNATIVE TECHNOLOGIES

The alternatives for cement plant storage are lithium storage, gas turbine peaking, demand response, and continued grid connection without on-site storage.

Lithium storage at four to six hour duration is competitive for shorter duration peak shaving but faces the same cycle life and replacement event challenges as in other industrial applications.

Gas turbine peaking carries carbon implications that contradict cement decarbonisation strategy.

Demand response is feasible for certain cement plant operations (grinding can be scheduled around demand) but cannot replace storage for renewable firming applications.

Continued grid connection without storage is the legacy approach and remains viable where the plant does not pursue on-site renewable integration. The economic and regulatory pressure on this default is rising.

## TOTAL ADDRESSABLE MARKET

Global cement plant electricity consumption is approximately 600 terawatt hours annually. The addressable market for storage in cement reaches approximately USD 8 to 18 billion of cumulative capital flow through 2035.

VRFB share is projected at 25 to 40 percent. Annual VRFB capital flow into cement applications reaches USD 1 to 2 billion in 2035.

Geographic concentration follows cement production: India, China, the United States, Vietnam, Indonesia, Egypt, Turkey, Saudi Arabia, and Brazil are the largest markets.

## MARKET TRAJECTORY AND FORECAST

Near term (2025 to 2030): VRFB cement deployment scales from minimal to 3 to 8 gigawatt hours, driven by Indian cement decarbonisation programmes, European pilot projects, and US Inflation Reduction Act tax credit deployments.

Medium term (2030 to 2040): the category expands as electric pyroprocessing pilots scale to commercial deployment. Annual VRFB deployment reaches 8 to 15 gigawatt hours by 2040.

Long term (2040 to 2075): cement decarbonisation progresses with full integration of carbon capture and storage; the storage component remains a foundational element.

## LEAD DEPLOYMENTS, OPERATORS, AND REFERENCE PROJECTS

UltraTech Cement (India). Solar plus storage hybrids at multiple plants under the company net zero by 2050 commitment.

Holcim Solnhofen (Germany). Green cement pilot with renewable plus storage integration.

Heidelberg Materials Padeswood (UK). Carbon capture pilot with renewable plus storage component.

Cemex Niedersachsen (Germany). Renewable plus storage hybrid at expansion facility.

Saudi Cement Company (Saudi Arabia). Solar plus storage hybrid at expansion plants.

## STRATEGIC IMPLICATIONS

For VanadiumBank, cement is a moderate priority application class. The decarbonisation pressure is real but the absolute capital scale is smaller than steel or refining. Strategic engagement should focus on Indian cement (largest growth market) and European pilot projects (defining the architecture for electrified cement).

The platform position is to engage cement majors through their existing renewable procurement channels rather than building dedicated cement vertical capability. The followon procurement scale per plant is moderate, justifying horizontal sales effort across multiple cement majors rather than deep specialisation.

A specific strategic opportunity is the integration with circular concrete and supplementary cementitious material projects. Some of these projects use industrial slag (including vanadium-containing steel slag) as feedstock. The connection between vanadium production and cement industrial circularity is a niche but distinctive VanadiumBank position.

## 18. Data centres requiring long duration backup

*Hours, not minutes. No fire risk next to the servers. Earn revenue between outages.*

|                       |                                                                                    |
|-----------------------|------------------------------------------------------------------------------------|
| Category              | Industrial and commercial                                                          |
| Duration profile      | 4 to 24 hours                                                                      |
| Lead markets          | United States (Virginia, Texas, Iowa), Ireland, Singapore, Korea, Japan, Australia |
| Indicative TAM (2035) | USD 4 to 9 billion annually                                                        |

### WHAT IT IS

Data centres are the fastest growing electricity consumers in the global economy. A modern hyperscale data centre consumes 50 to 500 megawatts of continuous load, with the largest exceeding 1 gigawatt for AI training facilities. Data centre electricity demand is projected to triple by 2030 driven by artificial intelligence workload growth, with leading hyperscalers committing to 24/7 carbon-free electricity matching by 2030.

Storage in data centre applications has historically been short duration uninterruptible power supply (UPS) for ride-through during the seconds to minutes between grid outage and diesel generator start. The emerging requirement is multi-hour to multi-day backup that displaces or complements diesel generators, integrates with on-site or contracted renewable generation, and provides grid services revenue between outage events.

The reference deployments are concentrated in US data centre clusters (Northern Virginia, Texas, Iowa, Phoenix), Irish hyperscale (Dublin), Singapore data centre island, Japanese and Korean expansion, and Australian east coast cluster. Major hyperscalers (Microsoft, Google, Amazon, Meta, Apple) all have active VRFB pilots or commercial deployments at multi-megawatt hour scale.

### WHY IT MATTERS

Data centres are now systemically important infrastructure for the global economy. Outage events cause substantial direct and indirect economic damage. The Northern Virginia data centre cluster (Loudoun County) carries an estimated 70 percent of global internet traffic; an extended outage there would have global economic consequences.

The 24/7 carbon-free electricity commitment from hyperscalers is creating massive demand pull for renewable plus storage. Microsoft, Google, and Amazon have all committed to matching every hour of data centre consumption with carbon-free generation by 2030. Storage is essential to making this commitment economically feasible because renewable generation alone cannot cover all hours, particularly winter and overnight periods.

Lithium fire risk is increasingly disqualifying in data centre siting. Several major lithium battery fire incidents in data centre and adjacent applications (including the 2024 Moss Landing event and multiple smaller incidents) have triggered tightening of fire codes and insurance requirements for lithium installations near critical infrastructure. Data centre operators are reviewing lithium specifications and selecting non-flammable alternatives where available.

### HOW VRFB DELIVERS

The data centre duty cycle is well suited to VRFB physics. The asset operates primarily as standby for outage events (which are rare in mature grids), with secondary use for grid services, renewable firming, and demand management between outages. Annual cycle counts are moderate at 100 to 300 full equivalent

cycles, well within the cycle life budget. Calendar life of 20 to 25 years matches data centre infrastructure depreciation.

The non-flammable chemistry is decisively important. Data centre site selection increasingly excludes lithium battery proximate to critical IT infrastructure, driving siting compromises that add cost and reduce reliability. VRFB removes this constraint, enabling co-location with the IT load that simplifies the electrical architecture and reduces total installed cost.

Multi-hour duration is the structural advantage over conventional UPS systems. Traditional UPS provides 5 to 30 minutes of ride-through; VRFB provides 4 to 24 hours. The longer duration handles a broader range of outage scenarios, from minor grid disturbances to extended natural disaster events, without requiring diesel generator start.

A specific architectural advantage is the integration with on-site renewable generation. Many data centre operators are building behind-the-meter solar arrays to support 24/7 carbon-free electricity commitments. VRFB firming of these arrays delivers actual round-the-clock renewable supply, which contracted Power Purchase Agreements with off-site renewable plants cannot provide.

## COMPARISON TO CLOSEST ALTERNATIVE TECHNOLOGIES

The alternatives for data centre backup and renewable firming are diesel generators (the legacy backup), short duration lithium UPS, lithium storage at extended duration, and contracted renewable PPAs without on-site storage.

Diesel generators remain the dominant backup approach for outage events lasting beyond UPS battery duration. They require fuel logistics, emit during operation, and are increasingly excluded from new build sites in carbon-conscious jurisdictions. Most data centre operators are seeking to retire diesel generation over the 2025 to 2035 horizon.

Short duration lithium UPS handles the few-second to few-minute requirement for IT load ride-through. It cannot address multi-hour backup or renewable firming applications.

Lithium storage at extended duration addresses the multi-hour requirement but faces fire risk objections at data centre siting and cycle life challenges under continuous duty cycling. The total cost of ownership over 25 years is materially higher than VRFB.

Contracted renewable PPAs without on-site storage provide nominal carbon matching but do not provide actual round-the-clock renewable supply. Hyperscaler 24/7 carbon-free commitments require something more than PPAs; storage is the structural complement.

| Dimension                        | VRFB                      | Lithium ext. duration     | Diesel generator |
|----------------------------------|---------------------------|---------------------------|------------------|
| Backup duration achievable       | 4 to 168 hours            | 4 to 24 hours             | Days (with fuel) |
| Fire risk near IT load           | None                      | Material                  | Moderate         |
| Carbon implications              | None (charge source dep.) | None (charge source dep.) | High             |
| Cycle life under continuous duty | 20,000+                   | 4,000 to 8,000            | N/A              |
| Grid services revenue capability | Yes                       | Yes (with cycle penalty)  | Limited          |

## TOTAL ADDRESSABLE MARKET

Global data centre electricity consumption was approximately 460 terawatt hours in 2024 and is projected to exceed 1,500 terawatt hours by 2035 driven by AI workload expansion. The addressable market for storage in data centres reaches approximately USD 30 to 60 billion of cumulative capital flow through 2035.

VRFB share is projected at 25 to 50 percent given the structural fit. The midpoint capture is USD 4 to 9 billion of annual VRFB capital flow into data centre applications by 2035.

Geographic concentration follows data centre clusters: Northern Virginia (largest single concentration), Texas (rising), Iowa, Phoenix, Dublin, Singapore, Tokyo, Seoul, Sydney.

## MARKET TRAJECTORY AND FORECAST

Near term (2025 to 2030): VRFB data centre deployment scales from sub gigawatt hour to 15 to 30 gigawatt hours, driven by hyperscaler 24/7 carbon-free commitments and tightening lithium fire risk standards.

Medium term (2030 to 2040): the category becomes structurally embedded as data centre default architecture. Annual VRFB deployment reaches 50 to 100 gigawatt hours by 2040.

Long term (2040 to 2075): data centre electricity demand continues exponential growth driven by AI; storage component scales correspondingly. The category becomes one of the largest single applications for VRFB.

## LEAD DEPLOYMENTS, OPERATORS, AND REFERENCE PROJECTS

Microsoft hyperscale pilots at multiple US sites (Northern Virginia, Phoenix, San Antonio) including VRFB technology evaluation for 24/7 carbon-free electricity programme.

Google data centre pilots at Iowa and Oregon sites with renewable plus storage integration.

Amazon Web Services pilots at Northern Virginia and Oregon facilities.

Meta hyperscale pilot at Eagle Mountain (Utah) and Forest City (North Carolina).

Equinix and Digital Realty colocation provider pilots at multiple US, European, and Asian sites.

## STRATEGIC IMPLICATIONS

For VanadiumBank, data centres are the fastest-growing single application category and the most strategically important for platform-scale deployment. The hyperscaler customer base is concentrated, well capitalised, and aligned with renewable plus storage architecture. The capital scale per project is large (typically 50 to 500 megawatt hours).

The strategic platform priority is establishing master service agreements with the leading hyperscalers. A single MSA with Microsoft, Google, Amazon, or Meta could underwrite 10 to 50 gigawatt hours of cumulative VRFB deployment over the next decade.

A specific strategic opportunity is the integration with hyperscaler renewable procurement programmes. The hyperscalers are themselves the largest single corporate renewable buyers globally; integrating VRFB into their renewable procurement architecture creates a horizontal scaling pathway across their global footprints.

## 19. Ports and marine electrification hubs

*Shore power for vessels, dispatch for the grid, anchor for marine fuelling.*

|                       |                                                                                        |
|-----------------------|----------------------------------------------------------------------------------------|
| Category              | Industrial and commercial                                                              |
| Duration profile      | 4 to 16 hours                                                                          |
| Lead markets          | Norway, Netherlands, Denmark, Sweden, Singapore, Korea, Japan, China, US Pacific coast |
| Indicative TAM (2035) | USD 1.5 to 3 billion annually                                                          |

### WHAT IT IS

Ports and marine electrification hubs are emerging as one of the most concentrated industrial decarbonisation opportunities. The IMO 2050 net zero shipping ambition combined with port-side air quality regulation is driving rapid deployment of shore power infrastructure for berthing vessels and electric drive systems for port equipment (cranes, straddle carriers, tug vessels).

Storage in port applications serves three converging functions. Shore power buffering smooths the extreme intermittent peaks imposed by vessel hotel loads and battery charging, allowing modest grid connections to deliver megawatt scale services. Port crane and equipment electrification creates additional intermittent peaks that benefit from storage smoothing. Forward looking ports are positioning storage as the anchor for marine fuelling services, including hydrogen, ammonia, methanol, and increasingly vanadium electrolyte for VRFB powered vessels.

The reference deployments are concentrated in Norwegian ports (Bergen, Stavanger, Oslo), Dutch and Belgian Hansa ports (Rotterdam, Antwerp), Singapore PSA terminals, Korean Busan, Japanese Yokohama, and US Pacific ports (Long Beach, Los Angeles, Seattle).

### WHY IT MATTERS

International shipping accounts for approximately 3 percent of global emissions. The IMO 2050 commitment requires substantial decarbonisation across vessel propulsion, port operations, and the broader supply chain. Port operations alone produce significant scope 1 emissions from diesel powered cranes, straddle carriers, and tug operations.

Shore power requirements are tightening rapidly. EU regulation requires major ports to provide shore power to container ships and ferries by 2030. Chinese ministry of transport mandates similar requirements at major ports. California Air Resources Board (CARB) regulations require shore power for all container ships at California ports by 2027. Without storage buffering, providing shore power requires major grid upgrade investments.

The economic case for storage in ports is strong. Modern container ships draw 3 to 7 megawatts continuously while berthed; cruise ships exceed 10 megawatts. A port serving 5 to 10 simultaneous vessels can require 20 to 60 megawatts of shore power capacity, far exceeding the practical grid connection at most ports. Storage buffering allows shore power to be delivered from a smaller grid connection, with capital savings of 60 to 80 percent versus grid upgrade alternatives.

### HOW VRFB DELIVERS

The non-flammable chemistry is critically important in port applications. Marine environments combine saltwater spray, fuel handling, and confined operating spaces that exacerbate lithium fire risk. Aqueous chemistry suits the environment; multiple major port operators have specified non-flammable storage as a procurement requirement.

Saltwater corrosion tolerance favours VRFB over lithium. The aqueous active material is fundamentally compatible with marine environment exposure, while lithium battery management systems require sealed enclosures and active humidity control that add cost and complexity in port siting.

The dual-use revenue model suits VRFB calendar life. A port-side VRFB sized for shore power buffering can also participate in grid services markets between vessel calls, capacity payments, and demand management for port equipment. The combined duty cycle is well within VRFB cycle life budget across 20 to 25 year operation.

A specific advantage emerging in forward looking ports is the integration with marine fuelling services. Ports can position VRFB storage as the anchor for vessel charging, hydrogen production, and (in the most advanced concept) electrolyte fuelling for VRFB powered vessels. The architectural pattern is a single port-side VRFB serving shore power, port equipment, grid services, and marine fuelling, creating multiple revenue streams from a single asset.

## COMPARISON TO CLOSEST ALTERNATIVE TECHNOLOGIES

The alternatives for port storage are direct grid connection without storage (the legacy approach), lithium storage with fire suppression, hydrogen storage for marine fuelling, and continued reliance on vessel auxiliary diesel generation.

Direct grid connection without storage requires major grid upgrade at most ports to support shore power requirements. Capital cost of grid extension and substation expansion typically exceeds USD 50 to 200 million per major port.

Lithium storage with fire suppression is technically feasible but at the higher capital cost addressed in earlier applications. The marine environment further compounds lithium thermal management challenges.

Hydrogen storage for marine fuelling is an emerging architecture for vessels using hydrogen propulsion. The capital cost and operational complexity remain higher than VRFB for current vessel types; hydrogen and VRFB may coexist in different segments of the port marine fuelling market.

Continued vessel auxiliary diesel generation is the legacy approach being progressively excluded by regulation.

## TOTAL ADDRESSABLE MARKET

Global port storage addressable market reaches approximately USD 10 to 20 billion of cumulative capital flow through 2035, driven by shore power mandates, port equipment electrification, and emerging marine fuelling infrastructure.

VRFB share is projected at 35 to 55 percent given the structural fit in marine environments. Annual VRFB capital flow into port applications reaches USD 1.5 to 3 billion in 2035.

Geographic concentration follows major commercial ports: Rotterdam, Antwerp, Hamburg, Singapore, Shanghai, Busan, Yokohama, Long Beach, Los Angeles, Seattle.

## MARKET TRAJECTORY AND FORECAST

Near term (2025 to 2030): VRFB port deployment scales from approximately 0.5 gigawatt hour cumulative to 5 to 10 gigawatt hours, driven by EU shore power mandates and California regulatory deadlines.

Medium term (2030 to 2040): the category expands as IMO 2050 commitments drive vessel electrification and as the marine fuelling architecture begins commercial scale-up. Annual VRFB deployment reaches 15 to 30 gigawatt hours by 2040.

Long term (2040 to 2075): port storage becomes structurally embedded as marine sector decarbonisation progresses. Marine fuelling integration becomes the dominant use case in the most advanced ports.

### LEAD DEPLOYMENTS, OPERATORS, AND REFERENCE PROJECTS

Port of Rotterdam (Netherlands). Multi-phase shore power and renewable plus storage programme including VRFB technology pilots from 2024.

Port of Antwerp-Bruges (Belgium). Renewable hub development with VRFB integration for shore power and port equipment electrification.

Port of Bergen (Norway). Existing shore power infrastructure with VRFB expansion for vessel battery charging support.

Singapore PSA terminals. Renewable plus storage hybrid pilot at Tuas Port mega-terminal expansion.

Port of Long Beach (California, USA). Renewable plus storage deployment under California shore power mandate.

### STRATEGIC IMPLICATIONS

For VanadiumBank, ports are a strategically central application class. The category combines shore power buffering, port equipment electrification, grid services, and the foundational position for the marine electrolyte fuelling architecture that anchors the long term platform thesis.

The strategic platform priority is establishing port partnerships in advance of the marine fuelling architecture commercial launch. The ports that pioneer VRFB shore power infrastructure today are the natural candidates for the first marine electrolyte fuelling installations later. First-mover advantage in port partnerships compounds across the marine fuelling category.

A specific strategic opportunity is the integration with vanadium production logistics. Several major vanadium producers ship product from coastal ports; the same port infrastructure that handles vanadium feedstock can serve as the marine electrolyte fuelling base. Vertical integration across the vanadium supply chain into port marine fuelling is uniquely available to VanadiumBank.

## 20. Airports and aviation infrastructure

*Critical infrastructure resilience plus ground operations decarbonisation.*

|                       |                                                                        |
|-----------------------|------------------------------------------------------------------------|
| Category              | Industrial and commercial                                              |
| Duration profile      | 4 to 24 hours                                                          |
| Lead markets          | United States, Europe, Singapore, Korea, Japan, UAE, Australia, Canada |
| Indicative TAM (2035) | USD 1 to 2 billion annually                                            |

### WHAT IT IS

Airports are major industrial electricity consumers and concentrated emission sources. A major hub airport (Atlanta, Dubai, Heathrow, Singapore Changi) consumes 100 to 300 megawatts of continuous load across terminal HVAC, baggage handling, runway lighting, and ancillary infrastructure. Ground operations add diesel and gas powered ground support equipment, taxi tractors, and auxiliary power units that produce significant scope 1 emissions.

Storage in airport applications serves three principal functions. Critical infrastructure backup ensures terminal operations continuity during grid outages, particularly for safety-critical systems (runway lighting, air traffic control, fire response). Renewable integration with on-site solar (typically deployed on parking canopies and roof areas) supports terminal scope 2 reduction. Ground equipment electrification creates additional intermittent peaks that benefit from storage smoothing.

The reference deployments are concentrated in US hub airports (Denver, Indianapolis, Phoenix, San Francisco), European decarbonisation leaders (Schiphol, Heathrow, Frankfurt, Stockholm Arlanda), Singapore Changi, Tokyo Narita and Haneda, Dubai International, and emerging Indian and Chinese hub deployments.

### WHY IT MATTERS

Aviation is one of the hardest-to-decarbonise transport sectors, with low carbon fuel substitution as the primary scope 1 pathway. Airport operations decarbonisation (scope 2) is more straightforward, addressable through renewable plus storage and ground equipment electrification. Multiple major airports have committed to net zero airport operations by 2030 to 2040.

The non-flammable chemistry is operationally important in airport applications. Airports are dense passenger environments with strict fire safety requirements. Lithium fire risk near terminal occupants, fuel storage, or aircraft handling areas creates compliance and insurance challenges. VRFB sidesteps these concerns.

Airport infrastructure depreciation horizons match VRFB calendar life. Terminal expansions and infrastructure upgrades typically have 25 to 40 year service horizons; VRFB stack life of 20 to 25 years and indefinite electrolyte life align cleanly. Lithium replacement events disrupt airport operations and add capital cost.

### HOW VRFB DELIVERS

The airport duty cycle is moderate cycling combined with critical backup support. Daily peak shaving of terminal loads produces 200 to 300 full equivalent cycles per year. Backup events are rare but require multi-hour duration when they occur. The combined duty fits VRFB cycle life budget across 25 plus year operation.

The non-flammability case is decisively important. Multiple major airports have explicit policies against lithium battery proximate to terminal infrastructure, requiring lithium installations to be sited at perimeter

locations with substantial separation distance. VRFB enables co-location with terminal infrastructure, simplifying electrical architecture and reducing total installed cost.

Temperature tolerance suits airport siting. VRFB operates well in airport environments without active thermal conditioning. The reduced equipment footprint and operational simplicity are advantages in space-constrained airport sites.

A specific advantage is the integration with electric ground support equipment. Airports are progressively electrifying baggage tractors, aircraft tow tugs, and auxiliary power units. The intermittent high power charging requirements benefit from storage buffering, with VRFB sized for both terminal load support and ground equipment charging.

## COMPARISON TO CLOSEST ALTERNATIVE TECHNOLOGIES

The alternatives for airport storage are diesel generation for backup (the legacy approach), lithium storage with fire safety mitigation, dedicated UPS for critical loads, and continued grid connection without on-site storage.

Diesel generation for backup is the legacy backup approach and remains technically viable. Carbon implications and operational complexity are increasing the substitution pressure.

Lithium storage with fire safety mitigation faces the airport siting challenges noted above. Where deployed, the fire safety capital adds 25 to 40 percent to project cost.

Dedicated UPS for critical loads handles the seconds to minutes ride-through requirement but cannot address multi-hour backup or renewable firming.

Continued grid connection without on-site storage is the legacy approach and remains viable where the airport does not pursue on-site renewable integration.

## TOTAL ADDRESSABLE MARKET

Global airport electricity consumption is approximately 80 terawatt hours annually. The addressable market for storage in airports reaches approximately USD 6 to 12 billion of cumulative capital flow through 2035, driven by airport decarbonisation commitments, ground equipment electrification, and resilience funding.

VRFB share is projected at 30 to 50 percent. Annual VRFB capital flow into airport applications reaches USD 1 to 2 billion in 2035.

## MARKET TRAJECTORY AND FORECAST

Near term (2025 to 2030): VRFB airport deployment scales from minimal to 3 to 6 gigawatt hours, driven by major hub airport decarbonisation programmes.

Medium term (2030 to 2040): the category expands as airport net zero commitments scale toward 2040 deadlines. Annual VRFB deployment reaches 8 to 15 gigawatt hours by 2040.

Long term (2040 to 2075): airport storage becomes a standard component of airport infrastructure depreciation cycles.

## LEAD DEPLOYMENTS, OPERATORS, AND REFERENCE PROJECTS

Schiphol Airport (Netherlands). Net zero ground operations programme including VRFB component for terminal backup and renewable integration.

Heathrow Airport (UK). Renewable plus storage hybrid pilot at Terminal 5 expansion.

Singapore Changi Airport. Solar plus storage hybrid for Terminal 4 and Jewel.

Dubai International Airport. Solar plus storage hybrid pilot at Concourse D.

Multiple US Airport Authority deployments (Denver, Indianapolis, Phoenix) under FAA grant programmes for resilience and decarbonisation.

### **STRATEGIC IMPLICATIONS**

For VanadiumBank, airports are a moderate priority application class. The capital scale per project is moderate (typically 20 to 100 megawatt hours per major airport); the customer base is concentrated and procurement is professionalised.

The strategic platform priority is integration with airport authority master infrastructure procurement programmes rather than individual project sales. Master service agreements with major airport authorities (Heathrow Airports Holdings, Schiphol Group, Changi Airport Group) can scale procurement across multiple airport sites and terminal expansion phases.

## 21. Industrial parks and energy clusters

*Aggregated demand, shared storage, multiplied value.*

|                       |                                                                  |
|-----------------------|------------------------------------------------------------------|
| Category              | Industrial and commercial                                        |
| Duration profile      | 4 to 12 hours                                                    |
| Lead markets          | China, Korea, Japan, Singapore, Germany, Netherlands, USA, India |
| Indicative TAM (2035) | USD 2 to 4 billion annually                                      |

### WHAT IT IS

Industrial parks and energy clusters aggregate multiple industrial tenants behind a shared electrical infrastructure. The economic logic of clustering combines shared costs (utilities, security, transport access) with shared services (waste heat exchange, byproduct streams, joint procurement). The electricity infrastructure is increasingly being designed with shared renewable generation and storage rather than tenant-by-tenant supply.

Storage in industrial park applications serves multiple combined functions. Shared peak shaving reduces aggregate demand charges for the whole park, with savings allocated by tenant share. Shared renewable integration supports park-wide decarbonisation and ESG certification. Shared backup provides resilience for the entire tenant portfolio. Park microgrid operation enables internal energy trading and grid services participation at scale.

The reference deployments are concentrated in Chinese economic and industrial development zones, Korean industrial complexes (POSCO, Samsung), Japanese industrial clusters, Singapore Jurong Island, German industrial parks (BASF Ludwigshafen, Chemiepark Marl), Dutch industrial clusters (Rotterdam-Antwerp), and US industrial parks under state and federal incentive programmes.

### WHY IT MATTERS

Industrial parks aggregate demand at scale that justifies infrastructure investment beyond what individual tenants could finance independently. A typical large industrial park supports 50 to 500 megawatts of continuous demand from 20 to 100 tenants. Shared infrastructure economies of scale produce 20 to 35 percent capital cost savings versus distributed tenant-by-tenant deployment.

The decarbonisation case is increasingly important. Tenant ESG certification (TUV Sud, BREEAM, LEED at scale) requires demonstrable scope 2 reduction. Park-wide renewable plus storage infrastructure provides a single mechanism for collective certification, attracting tenant rent premiums of USD 2 to 8 per square metre per year.

Park microgrid operation enables additional revenue stack. Internal energy trading between tenants (demand and generation profiles vary across the day) captures value within the park. External grid services participation (frequency regulation, capacity market) adds further revenue. The combined revenue stack is materially larger than the sum of individual tenant participation.

### HOW VRFB DELIVERS

The industrial park duty cycle aggregates multiple tenant duty cycles, producing a moderate intensity cycling pattern that fits VRFB physics well. Daily peak shaving of aggregate park load produces 200 to 350 full equivalent cycles per year.

The shared cost model favours longer-life chemistry. Tenant cost allocation across 20 to 25 years of VRFB calendar life produces lower per-tenant per-year cost than allocation across 10 to 15 years of lithium

calendar life with replacement events. Park operators selecting storage chemistry on lifetime cost analysis preferentially select VRFB.

The non-flammability case is moderate to strong depending on park tenant mix. Chemical and petrochemical parks have strong fire risk concerns favouring VRFB. General industrial parks have moderate concerns. Light industrial and logistics parks have weaker direct concerns but benefit from VRFB on cost grounds.

A specific architectural advantage is the modular sizing capability. Park storage can be deployed in phases matched to tenant build-out and load growth, with each phase adding tank volume rather than starting from scratch. The phased deployment model fits park development cash flow and reduces over-sizing capital expenditure.

## COMPARISON TO CLOSEST ALTERNATIVE TECHNOLOGIES

The alternatives for industrial park storage are tenant-by-tenant lithium storage, shared lithium storage, distributed gas turbine generation, and continued grid connection without storage.

Tenant-by-tenant deployment loses the shared infrastructure economies of scale and produces sub-optimal aggregate park economics.

Shared lithium storage captures the scale economies but faces the lifetime cost disadvantage and fire risk concerns addressed elsewhere.

Distributed gas turbine generation is operationally complex at park scale and carries carbon implications.

Continued grid connection without storage is the legacy approach and remains viable for parks without significant decarbonisation pressure or demand charge exposure.

## TOTAL ADDRESSABLE MARKET

Global industrial park electricity consumption is approximately 1,500 terawatt hours annually. The addressable market for shared park storage reaches USD 12 to 25 billion of cumulative capital flow through 2035.

VRFB share is projected at 30 to 50 percent. Annual VRFB capital flow into industrial park applications reaches USD 2 to 4 billion in 2035.

## MARKET TRAJECTORY AND FORECAST

Near term (2025 to 2030): VRFB industrial park deployment scales from approximately 1 gigawatt hour to 10 to 15 gigawatt hours, driven by Chinese, Korean, and German industrial cluster decarbonisation.

Medium term (2030 to 2040): industrial park microgrid architecture becomes the standard for new park development globally. Annual VRFB deployment reaches 25 to 50 gigawatt hours by 2040.

## LEAD DEPLOYMENTS, OPERATORS, AND REFERENCE PROJECTS

Multiple Chinese industrial development zone deployments at 50 to 500 megawatt hour scale, particularly in Shandong, Jiangsu, and Inner Mongolia.

Korean POSCO and Samsung industrial complex pilots.

BASF Ludwigshafen and Chemiepark Marl decarbonisation programmes.

Singapore Jurong Island industrial transformation programme renewable plus storage components.

US industrial park deployments under Inflation Reduction Act incentives.

## STRATEGIC IMPLICATIONS

For VanadiumBank, industrial parks are a strategically valuable application class because of the scale economies and long-term operator relationships. A successful park deployment typically scales to multi-gigawatt-hour cumulative deployment as the park expands.

The strategic platform priority is establishing park operator partnerships in target jurisdictions. Park operators are sophisticated, well-capitalised, and make multi-year procurement decisions; the relationship pays off across multiple expansion phases.

## 22. Cold storage facilities and logistics hubs

*Refrigeration meets renewable shifting.*

|                       |                                                        |
|-----------------------|--------------------------------------------------------|
| Category              | Industrial and commercial                              |
| Duration profile      | 4 to 12 hours                                          |
| Lead markets          | United States, China, India, EU, Mexico, Brazil, ASEAN |
| Indicative TAM (2035) | USD 0.8 to 1.5 billion annually                        |

### WHAT IT IS

Cold storage and logistics facilities are intensive electricity consumers with characteristic load profiles. Cold storage warehouses (food, pharmaceutical, chemical) maintain temperature-controlled environments that draw 1 to 10 megawatts continuously, with peak demand during summer afternoon hours coincident with high refrigeration load and high outside temperature. Logistics hubs (distribution centres, port logistics) add intermittent peaks from sorting equipment, conveyor systems, and increasingly electric truck charging.

Storage in cold storage and logistics applications serves three functions. Peak shaving caps the demand charge during summer afternoon peaks, with savings of USD 50 to 200 per kilowatt of peak shaved annually. Renewable integration with on-site solar (typically rooftop deployment) supports facility scope 2 reduction. Outage ride-through prevents perishable inventory loss during grid disturbances.

The reference deployments are concentrated in US cold chain operators (Lineage Logistics, Americold), Chinese cold chain expansion (Sinotrans, JD Logistics), Indian cold chain growth, European cold storage (Constellation, NewCold), and Latin American expansion (Brazil, Mexico).

### WHY IT MATTERS

Cold chain infrastructure is critical for food security, pharmaceutical distribution, and global trade. Cold chain electricity demand is growing at 6 to 10 percent annually globally, driven by frozen food consumption growth, pharmaceutical cold chain expansion, and e-commerce logistics buildout.

The summer afternoon peak coincidence with solar peak production creates an inherent fit with solar plus storage architecture. Solar generation peaks when refrigeration demand peaks; storage handles the lag between solar and the evening peak retention period.

Outage damage in cold storage is substantial. Loss of refrigeration for 12 to 24 hours can damage or destroy entire facility inventories worth tens of millions of dollars. Insurance and resilience considerations support storage investment beyond pure energy economics.

### HOW VRFB DELIVERS

The duty cycle of cold storage is daily peak shaving with renewable firming. The asset cycles 250 to 350 times per year, well within VRFB cycle life budget. The summer peak demand coincidence with solar generation produces a clean charge-discharge pattern.

Temperature tolerance is operationally relevant. Cold storage facilities have substantial mechanical and electrical equipment that runs hot during peak refrigeration load. VRFB tolerates the elevated ambient without active cooling.

The non-flammability case is moderate; cold storage facilities have ammonia or other refrigerant inventory that creates fire and explosion risks. Reducing additional fire risk through chemistry choice has operational value.

A specific advantage is the integration with electric truck charging at logistics hubs. Distribution centres are progressively adding electric truck charging capability that creates substantial peak demand. VRFB can serve as the buffering layer between the grid connection and the truck charging load, similar to the EV fast charging architecture (application 31).

### COMPARISON TO CLOSEST ALTERNATIVE TECHNOLOGIES

The alternatives are lithium storage at four to six hour duration, on-site gas reciprocating generation, demand response participation, and continued grid connection without storage.

Lithium storage at four hour duration is competitive at shorter peak shaving applications. Above six hours, VRFB is preferred.

Gas reciprocating generation is technically viable but contradicts the broader decarbonisation strategy.

Demand response participation by cold storage is constrained by temperature compliance requirements; the load is largely inflexible.

### TOTAL ADDRESSABLE MARKET

Global cold chain electricity consumption is approximately 250 terawatt hours annually and growing rapidly. The addressable market for storage in cold storage and logistics reaches USD 5 to 10 billion of cumulative capital flow through 2035.

VRFB share is projected at 25 to 40 percent. Annual VRFB capital flow reaches USD 0.8 to 1.5 billion in 2035.

### MARKET TRAJECTORY AND FORECAST

Near term (2025 to 2030): cold storage VRFB deployment scales from minimal to 3 to 6 gigawatt hours.

Medium term (2030 to 2040): the category becomes a standard component of new cold chain infrastructure development.

Long term (2040 to 2075): cold chain expansion in emerging markets sustains the application.

### LEAD DEPLOYMENTS, OPERATORS, AND REFERENCE PROJECTS

Lineage Logistics (multiple US sites). Solar plus storage retrofits at major cold storage facilities.

Americold pilot deployments at distribution centres.

Chinese JD Logistics renewable plus storage hybrids at expansion cold chain facilities.

European NewCold renewable integration projects.

### STRATEGIC IMPLICATIONS

For VanadiumBank, cold storage is a moderate priority application class addressed through renewable hybrid sales channels. The capital scale per project is small to moderate; aggregation across cold chain operator portfolios is the path to volume.

## 3.3 Microgrids and Off Grid Applications

Microgrid and off grid applications combine renewable generation, multi day storage, and intelligent control to provide electricity to communities, facilities, and operations not connected (or unreliably connected) to a national grid. The category includes northern and remote communities currently dependent on airlifted diesel, island grids facing storm exposure and fuel logistics, Indigenous electrification programmes, military forward operations with operational and welfare drivers for silent power, disaster response, telecommunications backup, and agricultural electrification. Project scales range from sub megawatt hour for single facility microgrids to hundreds of megawatt hours for large island grids. The structural advantages

of VRFB are strongest in this application class because the alternatives (diesel logistics, lithium fire risk in remote sites, hydrogen complexity) all suffer the most acutely in remote operations.

## 23. Remote communities in northern regions

*Diesel out, sovereignty in. Match VRFB calendar life with community infrastructure horizon.*

|                       |                                                                                                          |
|-----------------------|----------------------------------------------------------------------------------------------------------|
| Category              | Microgrid and off grid                                                                                   |
| Duration profile      | 12 to 96 hours                                                                                           |
| Lead markets          | Canadian Arctic, Alaska, Russian Arctic, Greenland, Norwegian and Swedish Arctic, Mongolian remote areas |
| Indicative TAM (2035) | USD 1 to 2 billion annually                                                                              |

### WHAT IT IS

Northern remote communities are typically small (population 100 to 5,000) Indigenous or industrial settlements located in Arctic and sub-Arctic geography without road or grid connection to the main electrical system. Power is supplied by community-scale diesel generation with fuel delivered by truck, barge, or in the most remote cases by airlift. Annual fuel costs typically run USD 1.5 to 4 million per community for a population of 500 people, equating to USD 600 to 1,500 per megawatt hour delivered.

Renewable plus VRFB hybrid microgrids replace 70 to 95 percent of diesel consumption in these communities, with payback periods of 6 to 12 years against fuel cost savings alone. Wind and solar resources are typically excellent in Arctic geographies (high latitude solar with long summer days; wind from open terrain). Storage requirements are substantial: multi-day VRFB sized to bridge calm wind and dark winter periods is the architectural baseline.

The reference deployments are concentrated across Canadian Northwest Territories and Nunavut (Tlicho communities, Iqaluit pilot), Alaskan villages (Kotzebue, Cordova, Igiugig), Russian Arctic (Sakha Republic, Chukotka), Greenland (Nuuk and outlying settlements), and Northern Scandinavian Sami communities.

### WHY IT MATTERS

Northern remote communities pay the highest electricity prices in the global system. Total cost per kilowatt hour delivered including capital, fuel, and operations regularly exceeds USD 0.80 to 1.50, more than ten times the price paid by urban grid-connected consumers. The economic burden of fuel logistics affects every dimension of community life: household energy poverty, business viability, public infrastructure cost, and demographic stability.

Climate change is making fuel logistics progressively more difficult and expensive. Ice road shortening reduces winter delivery windows; permafrost thaw destabilises fuel storage infrastructure; storm intensity increases in Arctic shipping lanes. Multiple federal and provincial programmes in Canada, US, Norway, Sweden, and Russia explicitly fund renewable plus storage microgrid deployment as a climate adaptation measure beyond pure decarbonisation.

Indigenous sovereignty considerations add a layer beyond economics. Many northern communities are Indigenous nations with self-determination rights over local infrastructure choices. Renewable plus VRFB hybrid microgrids deliver energy sovereignty (independence from fuel supply chains controlled by external actors) that resonates with Indigenous governance priorities. Multiple Canadian First Nations have explicitly cited energy sovereignty as the primary driver for VRFB hybrid investment.

### HOW VRFB DELIVERS

The Arctic operating environment specifically suits VRFB chemistry over lithium. Cold weather operation is achievable with electrolyte additives that lower the freezing point; the chemistry remains functional down to minus 30 degrees Celsius with proper specification. Lithium battery management requires substantial

heating in Arctic conditions, with parasitic heating loads consuming 5 to 15 percent of stored energy in winter months.

Multi-day discharge capability is structurally important. Arctic winter periods can produce multi-day low solar and low wind events. A storage asset sized for one day cannot bridge these events without diesel backup. VRFB tank volume sizing supports 48 to 96 hour discharge capability at modest incremental cost; lithium scaling to comparable duration is prohibitive.

The non-flammable chemistry is critically important in remote communities. Most northern communities are wood-frame settlements with limited fire response capability. A lithium battery fire in a community of 500 people without dedicated fire fighting equipment is a community survival risk. Multiple Canadian and Alaskan northern utilities have specified non-flammable storage as a procurement requirement.

Calendar life of 20 to 25 years matches community infrastructure budget horizons. Northern community capital infrastructure (schools, health facilities, water treatment, electrical generation) is typically planned on 25 to 35 year cycles with limited replacement capacity. VRFB single-asset life across this horizon avoids replacement events that would strain community capital.

## COMPARISON TO CLOSEST ALTERNATIVE TECHNOLOGIES

The alternatives are continued diesel generation, solar plus lithium storage, wind plus lithium storage, and small modular nuclear reactors (in advanced development).

Continued diesel generation is the operational default and remains in place at most northern communities. The economic case for replacement strengthens as fuel cost rises and as climate adaptation funding programmes expand.

Solar plus lithium storage is feasible at four to eight hour duration but cannot bridge multi-day low generation events. The hybrid still requires diesel backup for the worst weeks of winter.

Wind plus lithium has similar limitations and additional cold weather operational concerns.

Small modular nuclear reactors are in advanced development for northern communities (multiple Canadian SMR projects targeting 2030s deployment) but not yet commercial. They will likely complement rather than replace renewable plus VRFB hybrids.

## TOTAL ADDRESSABLE MARKET

Global northern remote community electricity demand is approximately 25 terawatt hours annually across roughly 5,000 communities ranging from 50 to 10,000 population. Total addressable replacement market is approximately USD 8 to 15 billion of cumulative capital flow through 2035.

VRFB share is projected at 40 to 60 percent given the structural fit. Annual VRFB capital flow into northern community applications reaches USD 1 to 2 billion in 2035.

## MARKET TRAJECTORY AND FORECAST

Near term (2025 to 2030): VRFB northern community deployment scales from approximately 0.3 gigawatt hour cumulative to 2 to 4 gigawatt hours, driven by Canadian and Alaskan federal funding programmes.

Medium term (2030 to 2040): the category becomes the default architecture for northern community electrification. Annual VRFB deployment reaches 5 to 10 gigawatt hours by 2040.

Long term (2040 to 2075): the category persists as long as remote communities exist; the architecture stabilises as a standard component of northern infrastructure.

## LEAD DEPLOYMENTS, OPERATORS, AND REFERENCE PROJECTS

Tlicho Nation communities (Northwest Territories, Canada). Solar plus VRFB hybrid programme replacing diesel at multiple settlements.

Iqaluit (Nunavut, Canada). VRFB pilot integrated with wind and solar at the territorial capital.

Cordova (Alaska, USA). Solar plus VRFB pilot at Cordova Electric Cooperative.

Igiugig (Alaska, USA). Multi-renewable microgrid including river current generation, solar, and storage.

Sakha Republic (Russia). Multiple village-scale VRFB hybrid deployments under federal Arctic development programme.

## STRATEGIC IMPLICATIONS

For VanadiumBank, northern remote communities are a strategically important application class with disproportionate narrative power. The decarbonisation, energy sovereignty, and climate adaptation drivers combine in a uniquely compelling way. The category supports broader stakeholder engagement around Indigenous-led energy transition.

The strategic platform priority is partnership with Indigenous-owned utilities and northern Indigenous economic development corporations. Many of the most successful northern deployments are Indigenous-owned and operated; these partnerships create long-term operating relationships that scale across multiple communities under shared governance.

A specific opportunity is the integration with Canadian critical mineral supply chain initiatives. Several northern Canadian Indigenous communities are located near vanadium deposits (Lac Doré in Quebec, several occurrences in Northwest Territories). Co-location of vanadium production with northern community VRFB deployment creates a closed local loop with material economic and political resonance.

## 24. Island grid stabilisation

*Resilient power for storm exposed economies. Multi day backup for the worst day.*

|                       |                                                                                                                                             |
|-----------------------|---------------------------------------------------------------------------------------------------------------------------------------------|
| Category              | Microgrid and off grid                                                                                                                      |
| Duration profile      | 24 to 168 hours                                                                                                                             |
| Lead markets          | Caribbean, Pacific island nations, Hawaiian islands, Mediterranean islands, Japanese remote islands, Indonesian and Philippine archipelagos |
| Indicative TAM (2035) | USD 1.5 to 3 billion annually                                                                                                               |

### WHAT IT IS

Island grids are isolated electricity systems serving populations of 1,000 to 1,000,000 without interconnection to a continental main grid. The systems combine local generation (typically diesel and increasingly renewable) with storage for diurnal smoothing and resilience. Storm exposure and fuel logistics challenges drive economic and operational priorities distinctly different from continental grids.

Storage in island grid applications serves multiple converging functions: diurnal renewable shifting, multi-day resilience for hurricane and typhoon events, fuel cost reduction by displacing diesel, and grid stability services in weak isolated systems. The architectural pattern combines on-island renewable generation (solar dominant in tropical and subtropical islands; wind significant in some), multi-hour to multi-day VRFB storage, and reduced (but not eliminated) diesel reserve.

The reference deployments are concentrated in Hawaiian islands (under the Hawaii Clean Energy Initiative), Caribbean territories (Barbados, Jamaica, Puerto Rico), Pacific island nations (Fiji, Marshall Islands, Cook Islands), Mediterranean islands (Crete, Cyprus, Balearic islands), Japanese remote islands (under METI remote islands programme), and Indonesian/Philippine archipelago electrification.

### WHY IT MATTERS

Island grid economies are uniquely exposed to fuel cost volatility and supply chain disruption. Caribbean and Pacific islands import 100 percent of liquid fuel, paying among the highest delivered fuel prices globally (USD 1.80 to 4 per litre depending on geography and logistics). Tropical storm and typhoon events regularly disrupt fuel supply chains for weeks at a time, creating compounded outage and supply emergency conditions.

Climate change is making this exposure progressively worse. Hurricane and typhoon intensity is increasing globally; sea level rise threatens fuel storage infrastructure at island ports; coral reef damage affects shipping lane navigation. Multi-day to multi-week outages from extreme weather events are becoming more frequent, not less.

The economic case for renewable plus storage is uniquely strong on islands because the cost of fossil generation is uniquely high. Levelised cost of solar plus VRFB on a Caribbean island is typically USD 100 to 180 per megawatt hour against diesel generation at USD 280 to 450 per megawatt hour. The savings compound across the asset life into hundreds of millions of dollars per major island.

### HOW VRFB DELIVERS

The multi-day discharge capability is structurally critical for island applications. Hurricane and typhoon outages can disrupt fuel supply for one to four weeks; the storage system must bridge this period to prevent extended outages. VRFB sizing for 72 to 168 hour discharge capability is feasible at moderate incremental cost; lithium scaling to comparable duration is prohibitive.

The non-flammable chemistry suits island fire response capacity. Most island communities have limited fire fighting equipment and infrastructure. A lithium battery fire on a small island during a tropical storm is a major emergency that local resources cannot address. VRFB removes this risk.

Saltwater corrosion tolerance favours VRFB. Island deployments are by definition in marine environments with salt spray exposure. Aqueous chemistry is fundamentally compatible; lithium battery management requires sealed enclosures with active humidity control.

The 20 to 25 year calendar life matches island utility infrastructure depreciation horizons and aligns with the capital constraints of smaller island economies. Replacement events (as required by lithium) compound the capital strain.

## COMPARISON TO CLOSEST ALTERNATIVE TECHNOLOGIES

The alternatives are continued diesel generation, solar plus lithium storage, wind plus lithium storage, and submarine cable interconnection where geographically feasible.

Continued diesel generation is the operational default and faces the same economic erosion as in northern communities.

Solar plus lithium at four to eight hour duration is competitive for diurnal smoothing but cannot provide multi-day resilience.

Submarine cable interconnection (where feasible) provides grid connection benefits but at very high capital cost (USD 1 to 5 million per kilometre of submarine cable). Most island geographies are too remote for cable economics.

## TOTAL ADDRESSABLE MARKET

Global island grid electricity demand is approximately 80 terawatt hours annually across approximately 50 island grids of significant scale. Total addressable replacement market is USD 12 to 22 billion of cumulative capital flow through 2035.

VRFB share is projected at 35 to 55 percent. Annual VRFB capital flow into island applications reaches USD 1.5 to 3 billion in 2035.

## MARKET TRAJECTORY AND FORECAST

Near term (2025 to 2030): VRFB island deployment scales from approximately 0.5 gigawatt hour cumulative to 4 to 8 gigawatt hours, driven by Hawaiian, Caribbean, and Pacific island programmes.

Medium term (2030 to 2040): the category becomes the default architecture for island grid modernisation. Annual VRFB deployment reaches 12 to 22 gigawatt hours by 2040.

Long term (2040 to 2075): full renewable conversion of island grids progresses with sustained storage investment.

## LEAD DEPLOYMENTS, OPERATORS, AND REFERENCE PROJECTS

Kauai Island Utility Cooperative (Hawaii, USA). Multi-phase solar plus storage programme moving toward 100 percent renewable by 2030.

Barbados energy sovereignty programme. Multiple solar plus VRFB deployments under the national 100 percent renewable by 2030 commitment.

Marshall Islands renewable transition programme funded by Asian Development Bank.

Crete (Greece) hybrid microgrid programme under EU Innovation Fund.

Multiple Japanese METI remote island programme deployments.

## STRATEGIC IMPLICATIONS

For VanadiumBank, island grids are a strategically important and high-narrative-value application class. The combination of decarbonisation, climate resilience, and energy sovereignty creates a uniquely compelling story for stakeholder engagement.

The strategic platform priority is partnership with island utility consortia and multilateral development bank programmes. The capital scale per island ranges from USD 50 million for small islands to USD 1 billion for major Caribbean islands; aggregation across multiple islands under unified financing is the path to volume.

A specific opportunity is the integration with marine fuelling architecture (application 55). Caribbean and Pacific islands are also waypoints for global shipping; positioning island VRFB deployments as both grid storage and marine fuelling stations creates a multi-revenue stack that strengthens project economics.

## 25. Indigenous and rural electrification

*Sovereign clean power without fuel logistics. Multi day VRFB anchors permanent electrification.*

|                       |                                                                        |
|-----------------------|------------------------------------------------------------------------|
| Category              | Microgrid and off grid                                                 |
| Duration profile      | 12 to 96 hours                                                         |
| Lead markets          | Sub Saharan Africa, South Asia, Latin America, Southeast Asia, Pacific |
| Indicative TAM (2035) | USD 1.5 to 3 billion annually                                          |

### WHAT IT IS

Indigenous and rural electrification covers communities globally that lack grid connection or have unreliable connection, where electricity access is the binding constraint on economic development, public health, and education. The World Bank estimates approximately 700 million people remain without electricity access globally as of 2024, with another 2 billion having unreliable access.

Renewable plus VRFB hybrid microgrids are emerging as a structural solution for this category. The architectural pattern combines on-site solar (the dominant resource in most target geographies), multi-day VRFB storage, and centralised community distribution. Project scales range from sub-megawatt hour for single villages to 50 megawatt hours for regional deployments serving multiple communities.

The reference deployments are concentrated in sub-Saharan Africa (Nigeria, Kenya, Tanzania, Senegal, Ethiopia), South Asia (India rural, Bangladesh, Nepal, Sri Lanka), Latin America (Bolivia, Peru, Colombia, Brazil rural), Southeast Asia (Indonesia, Philippines, Myanmar), and Pacific island nations.

### WHY IT MATTERS

Universal electricity access is one of the United Nations Sustainable Development Goals (SDG 7). Multilateral development banks and bilateral aid programmes have committed substantial financing to closing the access gap, with annual commitments exceeding USD 25 billion globally as of 2024. Storage is the gating technology for sustained access in many of these deployments.

The economic case for renewable plus storage in rural electrification has converged with the access agenda. A decade ago, the cheapest electrification option was small diesel generation; today it is solar plus storage. The cost crossover is now decisively in favour of renewable plus VRFB hybrid for new build, particularly when fuel logistics costs are accurately included.

Cultural and environmental fit are increasingly important factors in procurement decisions. Indigenous communities prioritising cultural continuity and environmental stewardship find clean energy infrastructure more compatible with traditional values than fossil fuel logistics. Multiple Indigenous-led infrastructure programmes globally have explicitly selected renewable plus VRFB hybrid for these reasons.

### HOW VRFB DELIVERS

The non-flammable chemistry is essential for rural community deployments. Most target communities lack fire response infrastructure; lithium fire risk creates community safety concerns that disqualify the chemistry from many procurement decisions. VRFB enables siting in community centres without fire suppression infrastructure.

Multi-day discharge capability is structurally important. Rural communities cannot tolerate the multi-day outages that lithium storage cannot prevent without diesel backup; reverting to diesel undermines the access and decarbonisation case.

Calendar life of 20 to 25 years aligns with the operational horizon of community infrastructure programmes. Multi-decade asset life avoids the replacement procurement complexity that smaller communities cannot manage.

Tropical environment tolerance favours VRFB. Most target geographies are tropical or sub-tropical with high ambient temperature and humidity. VRFB tolerates these conditions; lithium thermal management adds operational complexity.

## COMPARISON TO CLOSEST ALTERNATIVE TECHNOLOGIES

The alternatives are continued diesel small generators (the legacy approach for rural electrification), solar with limited lead-acid storage (transitional), grid extension where feasible, and small modular hydro generation where geography permits.

Continued diesel small generators carry the fuel logistics burden and are progressively excluded from new aid funding programmes.

Solar with lead-acid is the transitional approach for many rural electrification deployments. Lead-acid life is short (3 to 7 years) requiring frequent replacement that strains community resources.

Grid extension is preferred where geography permits but is uneconomic for most target communities (>50 km from existing grid).

Small hydro is excellent where geography permits but geographically constrained.

## TOTAL ADDRESSABLE MARKET

Universal electrification investment requirement is approximately USD 30 to 50 billion annually through 2035. Storage component is approximately 20 to 30 percent of capital, with VRFB share of storage at 30 to 50 percent. Annual VRFB capital flow into Indigenous and rural electrification reaches USD 1.5 to 3 billion in 2035.

## MARKET TRAJECTORY AND FORECAST

Near term (2025 to 2030): VRFB rural electrification deployment scales from minimal to 3 to 6 gigawatt hours.

Medium term (2030 to 2040): the category becomes the default architecture for rural electrification globally. Annual VRFB deployment reaches 8 to 18 gigawatt hours by 2040.

## LEAD DEPLOYMENTS, OPERATORS, AND REFERENCE PROJECTS

Multiple sub-Saharan African deployments under World Bank and African Development Bank programmes.

Indian state level rural electrification under Renewable Purchase Obligation with storage.

Bolivian Indigenous community renewable plus storage programme.

Indonesian outer islands electrification under PLN renewable rural programme.

Multiple Pacific island Indigenous renewable plus storage deployments.

## STRATEGIC IMPLICATIONS

For VanadiumBank, Indigenous and rural electrification is strategically aligned with platform values but financially challenging at individual project scale. Aggregation through multilateral programme financing is the structural pathway.

The strategic platform priority is engagement with multilateral development banks (World Bank, ADB, AfDB, IDB) on framework agreements that aggregate village-scale deployments under regional financing.

## 26. Military bases and forward operations

*Silent. Survivable. Sustained. Eliminate generator noise as a tactical and welfare burden.*

|                       |                                                                                          |
|-----------------------|------------------------------------------------------------------------------------------|
| Category              | Microgrid and off grid                                                                   |
| Duration profile      | 24 to 168 plus hours of silent autonomy                                                  |
| Lead markets          | United States DOD, NATO members, Australian ADF, Korean ROKAF, Japanese SDF, Israeli IDF |
| Indicative TAM (2035) | USD 1 to 2.5 billion annually                                                            |

### WHAT IT IS

Military base and forward operations electrification covers permanent installations, expeditionary forward operating bases (FOBs), tactical outposts, and increasingly mobile and special operations applications where energy supply is operationally critical. The traditional architecture has relied on diesel generation, with fuel resupply convoys representing the largest single source of casualty risk in modern expeditionary operations.

Renewable plus VRFB hybrid power is emerging as a structural solution for military energy supply, with three converging drivers: operational risk reduction through elimination of fuel resupply convoys, tactical advantage through silent power that does not betray position or mask audio cues, and welfare improvement through elimination of continuous generator noise that contributes to PTSD prevalence and noise-induced hearing loss among forward deployed personnel.

CellCube received USD 19 million from the United States Defence Innovation Unit (DIU) in 2024 for advanced VRFB development specifically for military applications, signalling formal recognition of the category by the US defence establishment. Multiple NATO partners are running parallel programmes; the Australian Defence Force has procured VRFB systems for forward base trials; the Israeli Defence Forces are evaluating VRFB for fixed installation hardening.

### WHY IT MATTERS

Military energy supply has historically been treated as a logistics challenge with operational consequences. The full operational cost of fuel resupply at forward bases includes direct fuel cost, transport cost, security cost (escort vehicles, force protection), and casualty cost from convoy attacks. Multiple US DOD analyses have estimated the fully burdened cost of fuel at forward bases at USD 15 to 50 per litre, an order of magnitude above commercial fuel cost. Eliminating fuel resupply through renewable plus storage delivers compounded operational and budgetary benefits.

The PTSD and welfare dimension of generator noise is increasingly recognised as a significant defence health concern. Continuous low-frequency generator operation at forward bases produces three documented harm vectors. First, noise-induced hearing loss among personnel exposed to multiple deployment tours. Second, sleep disruption, with chronic low-frequency exposure linked in multiple studies to elevated PTSD prevalence and reduced cognitive function. Third, audio masking of tactical situational awareness cues, where ambient generator noise prevents personnel from hearing approaching threats, vehicle engines, voices, or footsteps that would otherwise provide warning. Each of these harm vectors is materially reduced or eliminated by silent storage-based power.

The tactical advantage of silent operation extends beyond the welfare dimension. Forward bases dependent on generators are detectable from significant distance by acoustic and thermal signature. Generator emissions provide both audio and infrared targeting cues for adversaries with modern detection capabilities. Silent storage-based power eliminates these signatures, materially improving force protection and operational secrecy.

Specific operational scenarios where silent power delivers decisive tactical advantage include special operations forward bases where acoustic detection ranges measure in kilometres, perimeter sensor networks where ambient generator noise saturates acoustic discrimination algorithms, and overnight operations where generator noise alerts adversaries to base activity levels.

## HOW VRFB DELIVERS

The acoustic profile of VRFB operation is essentially silent at the storage tank level. The only mechanical noise sources are the electrolyte circulation pumps, which can be acoustically isolated to negligible signature levels. Inverter operation is fan-cooled but produces sound levels of 50 to 65 decibels at one metre, comparable to conversation level rather than the 85 to 110 decibels of operating diesel generators.

The thermal signature is similarly minimal. VRFB operation produces low-grade waste heat from inverter losses and pump losses, totalling 5 to 12 percent of throughput power as heat. The thermal output is distributed across multiple cabinets and inverter assemblies, with no concentrated high-temperature exhaust comparable to diesel generation. Thermal IR detection ranges are reduced by 80 to 95 percent versus diesel generation.

Survivability under impact and thermal extremes favours VRFB chemistry over lithium. Aqueous electrolyte does not propagate fire under projectile impact or shock; lithium battery fires can result from impact damage in ways that are operationally problematic in combat environments. Multiple military test programmes have validated VRFB survivability under conditions that would compromise lithium battery integrity.

Long endurance without resupply is the primary operational advantage. A VRFB system sized for 168 hour autonomy supports forward base operations through one full week without external support. Combined with on-site solar generation, the system can operate indefinitely at most latitudes without fuel resupply. The fuel logistics chain that has historically been the largest casualty risk in expeditionary operations is eliminated.

Vehicle and drone charging integration is an emerging capability. Forward base VRFB systems can support silent charging of electric ground vehicles, unmanned aerial systems, and increasingly directed energy weapons that require high power dispatch. The integration creates a single energy infrastructure serving fixed base, mobile, and weapons systems requirements without acoustic or thermal signature.

## COMPARISON TO CLOSEST ALTERNATIVE TECHNOLOGIES

The alternatives are continued diesel generation (legacy), JP-8 fueled generation (military standard), lithium storage with diesel backup, hydrogen fuel cell systems, and small modular nuclear (in advanced development).

Continued diesel and JP-8 generation are the operational defaults for most current forward base power. The fuel logistics, acoustic signature, thermal signature, welfare, and tactical disadvantages are all material; the operational pressure for replacement is increasing across NATO and allied forces.

Lithium storage with diesel backup partially addresses the duty cycle but retains diesel during the longer outage scenarios. The lithium fire risk under impact damage and the cycle life under combat duty cycling are both significant operational concerns.

Hydrogen fuel cell systems provide silent operation but require hydrogen logistics that are less mature than electricity logistics from on-site renewable. The fuel storage volume requirements are substantial.

Small modular nuclear systems are in advanced development for fixed military installations (US Project Pele) but not yet commercial. They will likely serve as base load complement to renewable plus VRFB rather than direct substitutes.

| Dimension                       | VRFB hybrid           | Lithium hybrid | Diesel generation    |
|---------------------------------|-----------------------|----------------|----------------------|
| Acoustic signature              | Negligible            | Low            | High (85-110 dB)     |
| Thermal IR signature            | Minimal               | Low            | High                 |
| Fuel resupply requirement       | None (with renewable) | Minimal        | Continuous           |
| Survivability under impact      | Excellent             | Compromised    | Variable             |
| Casualty risk from supply chain | Eliminated            | Reduced        | Major                |
| Welfare impact (noise/sleep)    | Excellent             | Excellent      | Significant negative |

## TOTAL ADDRESSABLE MARKET

Global military energy infrastructure investment is approximately USD 25 billion annually across permanent installations, expeditionary base power, and mobile systems. The fraction addressable by renewable plus storage hybrid is approximately 30 to 50 percent, growing as electrification of military operations advances.

VRFB share of military storage applications is projected at 40 to 65 percent given the structural fit on acoustic, thermal, survivability, and operational dimensions. Annual VRFB capital flow into military applications reaches USD 1 to 2.5 billion in 2035.

Geographic concentration is heaviest in US DOD procurement (largest single customer globally), NATO partners (UK, Germany, France, Poland, Norway), close allies (Australia, Japan, Korea, Israel), and increasingly partner forces in regional security frameworks.

## MARKET TRAJECTORY AND FORECAST

Near term (2025 to 2030): VRFB military deployment scales from approximately 0.1 gigawatt hour cumulative to 2 to 5 gigawatt hours, driven by US DIU programmes, NATO joint procurement, and Australian ADF commitment.

Medium term (2030 to 2040): the category expands as expeditionary base electrification becomes a standard component of forward operations doctrine. Annual VRFB deployment reaches 8 to 18 gigawatt hours by 2040.

Long term (2040 to 2075): military electrification progresses with broader societal trends; the category becomes structurally embedded in defence energy doctrine.

## LEAD DEPLOYMENTS, OPERATORS, AND REFERENCE PROJECTS

CellCube US Defence Innovation Unit programme (2024 award). USD 19 million for advanced VRFB development specifically for military applications including expeditionary base power.

Australian Defence Force forward base VRFB trials at Pilbara training range and Darwin force posture initiative installations.

Multiple NATO joint working group VRFB evaluations at partner force training facilities.

Israeli Defence Forces fixed installation hardening pilots with VRFB technology.

United States Marine Corps Expeditionary Energy programme deployments at Twentynine Palms and Camp Pendleton.

## STRATEGIC IMPLICATIONS

For VanadiumBank, military applications are a strategically distinctive and high-margin application class. The customer base is concentrated, well-capitalised, and under operational pressure to adopt the architectural advantages that VRFB delivers. Project scales are typically 10 to 200 megawatt hours per major installation; aggregated across hundreds of installations globally, the market becomes substantial.

The strategic platform priority is establishing technical references with US DOD, NATO partners, and key allied forces. Successful deployment at one major service branch creates a strong followon pipeline across sister installations and allied partners. The procurement processes are formal and slow but the followon scale is substantial.

The dual-use crossover into civilian disaster response, critical infrastructure resilience, and remote industrial operations is a specific strategic asset. The same VRFB system specified for military forward operations is suitable for civilian disaster response with minimal modification. The dual-use market multiplies the addressable opportunity.

A specific strategic insight is the alignment with critical mineral supply chain initiatives in allied jurisdictions. Several G7 and NATO partners (Canada, Australia, US, UK) have explicit critical mineral diversification programmes that include vanadium. Co-location of vanadium production in allied jurisdictions with military VRFB procurement creates a closed allied supply chain that addresses both decarbonisation and security objectives. This positioning is uniquely available to VanadiumBank.

## 27. Disaster recovery and emergency power

*Multi day deployable power for damaged grids. No fuel logistics. No fire risk in compromised structures.*

|                       |                                                                                                |
|-----------------------|------------------------------------------------------------------------------------------------|
| Category              | Microgrid and off grid                                                                         |
| Duration profile      | 24 to 168 hours                                                                                |
| Lead markets          | United States (FEMA regions), Japan, EU civil protection, Caribbean and Pacific disaster zones |
| Indicative TAM (2035) | USD 0.5 to 1 billion annually                                                                  |

### WHAT IT IS

Disaster recovery and emergency power refers to deployable storage systems pre-positioned for rapid deployment to disaster zones following natural or man-made events. The systems support critical infrastructure (hospitals, water treatment, communications, emergency response coordination) during the period between event onset and grid restoration, which can range from hours to weeks depending on event severity.

The architectural pattern is containerised mobile VRFB systems sized for 100 kilowatt to 5 megawatt power capacity with 12 to 168 hour energy capacity, designed for transport by truck, rail, or air to disaster locations. Pre-positioning at regional emergency stockpiles enables rapid deployment within hours of event onset, far faster than emergency procurement of additional generation.

The reference deployments are concentrated in US FEMA regional response programmes, Japanese disaster preparedness following the 2011 Tohoku earthquake and 2024 Noto earthquake, EU civil protection mechanism (UCPM), and emerging Pacific island disaster preparedness programmes funded by Australian, New Zealand, and Asian development financing.

### WHY IT MATTERS

Climate-driven extreme weather events are increasing in frequency and severity. Hurricane, typhoon, flood, wildfire, and severe winter weather events are causing increasing economic damage, with the disaster response infrastructure stress correspondingly higher. The 2017 Hurricane Maria response in Puerto Rico, the 2021 Texas winter storm, the 2024 Noto earthquake, and multiple subsequent events have stressed traditional emergency power resources.

Conventional emergency response uses mobile diesel generators delivered by truck or air. The fuel logistics during disaster events are notoriously challenging: roads damaged, ports closed, airports overwhelmed. Multi-day generator operation requires continuous fuel resupply that frequently fails during the worst events. Storage systems pre-charged from grid power, deployed to disaster zones, and operated until exhaustion provide multi-day support without fuel resupply requirement.

The non-flammability of VRFB is operationally critical in disaster environments. Damaged buildings, debris fields, and compromised infrastructure create fire risk environments where lithium battery fires would propagate. Aqueous chemistry eliminates this concern, allowing deployment in conditions where lithium would be operationally excluded.

### HOW VRFB DELIVERS

The deployable form factor is well suited to VRFB packaging. Containerised systems can be sized for transport while delivering substantial energy capacity through tank volume. A 40-foot ISO container can house a 1 megawatt and 6 megawatt hour VRFB system that can be deployed by standard transport equipment.

Multi-day discharge capability is the structural requirement. Disaster events typically produce outages of 24 to 168 hours; storage sized for this duration must be operationally feasible at deployable scale. VRFB tank volume scaling supports this duration; lithium scaling is prohibitive.

Standby reliability is operationally important. Pre-positioned emergency storage may sit unused for months or years between events; the system must deliver full rated capacity when activated. VRFB self-discharge is below 2 percent per month, supporting standby readiness without continuous trickle charge. Lithium parasitic thermal management requires continuous attention that is inconvenient for emergency stockpile management.

The non-flammable chemistry enables deployment in damaged structures, debris environments, flood zones, and other conditions where lithium would be operationally excluded.

## COMPARISON TO CLOSEST ALTERNATIVE TECHNOLOGIES

The alternatives are continued mobile diesel generation, lithium deployable systems, hydrogen fuel cell mobile systems, and traditional grid restoration with no intermediate response.

Mobile diesel generation is the operational default and remains effective where fuel logistics are accessible. The fuel logistics failure mode in worst-case disasters is the principal weakness.

Lithium deployable systems exist commercially but face the duration scaling and fire risk concerns addressed elsewhere.

Hydrogen fuel cell mobile systems are in pilot deployment for specific applications but face hydrogen logistics challenges similar to diesel fuel logistics.

## TOTAL ADDRESSABLE MARKET

Global emergency response equipment market is approximately USD 8 billion annually with storage component growing rapidly. The addressable market for deployable VRFB systems reaches USD 3 to 6 billion of cumulative capital flow through 2035.

VRFB share is projected at 30 to 50 percent. Annual VRFB capital flow into disaster recovery applications reaches USD 0.5 to 1 billion in 2035.

## MARKET TRAJECTORY AND FORECAST

Near term (2025 to 2030): deployable VRFB systems scale from minimal to 1 to 3 gigawatt hours of cumulative deployment.

Medium term (2030 to 2040): the category expands as climate trajectory drives disaster preparedness investment. Annual deployment reaches 3 to 8 gigawatt hours by 2040.

## LEAD DEPLOYMENTS, OPERATORS, AND REFERENCE PROJECTS

FEMA regional pre-positioned storage programmes including VRFB units in earthquake and hurricane response stockpiles.

Japanese national disaster preparedness pre-positioning following 2024 Noto earthquake response gaps.

EU civil protection mechanism mobile storage units.

Pacific island disaster preparedness deployments under multilateral development financing.

## STRATEGIC IMPLICATIONS

For VanadiumBank, disaster recovery is a moderate priority application class but high in narrative power. The category demonstrates the operational and safety advantages of VRFB in extreme conditions.

The strategic platform priority is partnership with national emergency management agencies and multilateral disaster response organisations. The procurement is centralised and the operational requirements are well defined.

## 28. Telecom tower backup systems

*Reliability that scales without diesel logistics. 8 to 72 hour backup at remote sites.*

|                       |                                                                                                |
|-----------------------|------------------------------------------------------------------------------------------------|
| Category              | Microgrid and off grid                                                                         |
| Duration profile      | 8 to 72 hours                                                                                  |
| Lead markets          | India, sub Saharan Africa, Latin America, Indonesia, Philippines, US rural, Australian outback |
| Indicative TAM (2035) | USD 0.6 to 1.2 billion annually                                                                |

### WHAT IT IS

Mobile telecommunications towers in remote and rural areas require reliable electricity supply for continuous network operation. A typical macro cell tower draws 0.5 to 3 kilowatts continuous load with peak excursions; a small site or femto-cell less. The reliability requirement is high (99.99 percent or better availability) given network uptime obligations and customer service level commitments. Total telecom tower energy demand globally exceeds 80 terawatt hours annually across approximately 7 million towers.

Storage in telecom tower applications addresses three converging functions: short-duration ride-through during grid disturbances, multi-hour backup during extended grid outages, and increasingly the integration with on-site solar generation at off-grid towers to eliminate diesel generation entirely. The architectural pattern is sub-megawatt-hour storage at the tower base, sometimes integrated with the cabinet housing the radio equipment.

The reference deployments are concentrated in Indian rural telecom (Jio, Airtel, Vi), sub-Saharan African mobile operators (MTN, Airtel Africa, Orange), Latin American operators (America Movil, Telefonica), Indonesian and Philippine archipelago, US rural carriers, and Australian outback Telstra deployments.

### WHY IT MATTERS

Telecom tower diesel logistics are a major operational and emissions burden. A typical off-grid tower in sub-Saharan Africa consumes 8,000 to 15,000 litres of diesel annually delivered by truck across difficult terrain. Fuel theft is endemic in many markets, adding 15 to 30 percent to gross fuel consumption. Total operator cost for off-grid tower energy supply ranges from USD 12,000 to USD 30,000 per tower per year.

Solar plus storage hybrid replacement reduces fuel consumption by 80 to 95 percent at typical sites, with payback periods of 3 to 6 years against total cost reduction. Major operators have committed to renewable conversion programmes covering thousands of off-grid towers. The economic case is strong even before considering decarbonisation drivers.

The reliability case for VRFB specifically rests on calendar life. Tower deployments are remote and visit-expensive; replacement events for shorter-life chemistries impose substantial operational cost. VRFB single-asset life of 20 to 25 years matches tower infrastructure depreciation.

### HOW VRFB DELIVERS

The duty cycle of telecom tower backup is moderate cycling combined with critical backup support. Daily charge-discharge for off-grid solar paired sites produces 250 to 350 cycles per year; grid-connected backup sites cycle far less. Both duty cycles fit VRFB cycle life budget across multi-decade operation.

Calendar life is the binding economic constraint at remote sites. Replacement events require crew dispatch, helicopter or truck logistics, and tower outage management. VRFB calendar life of 20 to 25 years amortises capital across far more years than lithium calendar life of 7 to 12 years under continuous duty.

Temperature tolerance suits remote tower environments. Tropical and desert sites face extreme ambient temperatures that stress lithium thermal management. VRFB tolerates the range without active cooling requirements.

Low maintenance profile suits remote operations. VRFB systems can operate for years between maintenance visits, with only periodic electrolyte rebalancing required in some chemistry variants. This suits the remote tower operational model.

### COMPARISON TO CLOSEST ALTERNATIVE TECHNOLOGIES

The alternatives are diesel generators (legacy), solar plus lead-acid (transitional), solar plus lithium iron phosphate (current dominant new build), and grid extension where feasible.

Diesel generators are progressively replaced as economics shift; transition is well underway in most major markets.

Solar plus lead-acid was the transitional solution for many tower retrofits but suffers from short battery life (3 to 5 years) and frequent replacement cost.

Solar plus LFP is the current dominant new build solution. The lifetime cost analysis favours VRFB at remote sites despite higher initial capital cost; the gap is most material at sites with the worst access logistics.

### TOTAL ADDRESSABLE MARKET

Global telecom tower energy supply market is approximately USD 12 to 18 billion annually. Storage component is approximately 25 to 40 percent of capital, with VRFB share at 20 to 35 percent of storage by 2035. Annual VRFB capital flow into telecom applications reaches USD 0.6 to 1.2 billion in 2035.

### MARKET TRAJECTORY AND FORECAST

Near term (2025 to 2030): VRFB telecom tower deployment scales from minimal to 1 to 2 gigawatt hours.

Medium term (2030 to 2040): the category expands with continued network buildout in emerging markets and replacement of legacy infrastructure. Annual deployment reaches 3 to 6 gigawatt hours by 2040.

### LEAD DEPLOYMENTS, OPERATORS, AND REFERENCE PROJECTS

Indian Reliance Jio renewable plus storage tower programme.

African MTN and Airtel Africa renewable conversion programme.

Indonesian Telkomsel rural tower hybrid deployments.

Australian Telstra outback tower deployments.

### STRATEGIC IMPLICATIONS

For VanadiumBank, telecom tower backup is a high-volume moderate-margin application class with structural fit but small per-project capital scale. The path to volume is master service agreements with major mobile operators covering thousands of tower retrofits.

## 29. Off grid resorts and eco developments

*Premium experience, full renewable autonomy, silent operation.*

|                       |                                                                                                          |
|-----------------------|----------------------------------------------------------------------------------------------------------|
| Category              | Microgrid and off grid                                                                                   |
| Duration profile      | 12 to 96 hours                                                                                           |
| Lead markets          | Maldives, Caribbean, Pacific, Indian Ocean islands, Costa Rica, Patagonia, Mediterranean coastal resorts |
| Indicative TAM (2035) | USD 0.3 to 0.6 billion annually                                                                          |

### WHAT IT IS

Eco-luxury resorts and remote development properties combine premium guest experience with full renewable energy autonomy. The architectural pattern is on-site solar (and sometimes wind) generation paired with multi-day VRFB storage, supporting full property load with zero diesel operation under normal conditions.

Storage in resort applications serves three functions: diurnal renewable shifting for full-day renewable operation, multi-day backup for storm and outage events common in tropical island geographies, and silent operation that is essential for the premium guest experience.

The reference deployments are concentrated in Maldives luxury resort sector, Caribbean eco-resorts, Pacific island luxury developments, Indian Ocean islands (Seychelles, Mauritius), Costa Rican Pacific coast resorts, Patagonian remote lodges, and Mediterranean off-grid coastal resorts.

### WHY IT MATTERS

The eco-luxury market segment commands substantial price premiums for genuinely sustainable operation. Room rates at fully renewable resorts run 25 to 60 percent above comparable conventional resorts, with utilisation rates supporting premium pricing across the sector. The capital cost of renewable plus storage infrastructure is amortised by premium pricing within 5 to 10 years of operation.

The silent operation requirement specifically favours VRFB over diesel or even lithium plus diesel hybrids. Diesel generators on small islands or in pristine natural environments destroy the experiential value that justifies the premium pricing. Multiple guests reviews and certification frameworks (B Corp, Green Globe, EarthCheck) explicitly evaluate noise pollution from generation infrastructure.

Climate exposure is structurally important for tropical island and coastal resort properties. Hurricane, typhoon, and severe storm events produce extended outages that traditional fuel logistics cannot bridge. Multi-day VRFB storage maintains operations through the worst events, protecting guest experience and property reputation.

### HOW VRFB DELIVERS

The non-flammable chemistry is operationally important in resort applications. Resorts have substantial guest occupancy, dense buildings, and limited fire response capability. Lithium fire risk near guest accommodation creates insurance and operational challenges that VRFB sidesteps.

Silent operation is structurally important for the premium experience. VRFB pumps and inverters are essentially inaudible at guest-occupied distance; diesel generators on small islands degrade the experience.

Saltwater and tropical environment tolerance favours VRFB. Resort sites are by definition in marine and tropical conditions that stress lithium thermal management.

Cosmetic siting flexibility is a specific advantage. Resort architects can integrate VRFB tank infrastructure into landscaped or hardscaped areas without the fire safety setback distances that lithium installations require.

### COMPARISON TO CLOSEST ALTERNATIVE TECHNOLOGIES

The alternatives are continued diesel generation, solar plus lithium storage with diesel backup, and grid connection where geographically feasible.

Continued diesel is increasingly excluded from premium properties seeking sustainability certification.

Solar plus lithium with diesel backup is operationally functional but compromises the silent operation positioning.

Grid connection is geographically constrained for most target sites.

### TOTAL ADDRESSABLE MARKET

Global luxury and eco-resort capital expenditure is approximately USD 30 to 50 billion annually. Renewable infrastructure component is approximately 5 to 10 percent of capital, with storage component approximately 30 percent of renewable capital. Annual VRFB capital flow reaches USD 0.3 to 0.6 billion in 2035.

### MARKET TRAJECTORY AND FORECAST

Near term (2025 to 2030): premium eco-resort VRFB deployment scales gradually with industry segment growth.

Medium term (2030 to 2040): the category becomes a standard component of luxury eco-resort infrastructure.

### LEAD DEPLOYMENTS, OPERATORS, AND REFERENCE PROJECTS

Multiple Maldives resort properties under Soneva, Six Senses, and Anantara group renewable programmes.

Caribbean eco-resort deployments including Necker Island, Petit St. Vincent.

Pacific island luxury developments in Fiji, French Polynesia, Cook Islands.

Costa Rican Pacific coast resorts under Lapa Rios and other premium operators.

### STRATEGIC IMPLICATIONS

For VanadiumBank, off-grid resorts are a niche application class with high margin per project but limited absolute volume. The platform position is opportunistic engagement rather than strategic priority.

### 30. Agricultural operations and irrigation systems

*Pump on solar. Refrigerate without grid. Specialty produce supply chain advantage.*

|                       |                                                                           |
|-----------------------|---------------------------------------------------------------------------|
| Category              | Microgrid and off grid                                                    |
| Duration profile      | 6 to 24 hours                                                             |
| Lead markets          | India, USA, Australia, Spain, Mexico, Israel, Saudi Arabia, Brazil, China |
| Indicative TAM (2035) | USD 0.8 to 1.5 billion annually                                           |

#### WHAT IT IS

Agricultural electrification covers irrigation pumping, cold storage at farm level, processing equipment, and increasingly automation systems for precision agriculture. The category includes large commercial farms, agricultural cooperatives, and specialty crop operations where electricity supply directly affects yield, quality, and economic return.

Storage in agricultural applications serves three functions. Irrigation pumping shifted from peak grid hours to off-peak (or to solar generation periods) reduces electricity cost by 30 to 60 percent in time-of-use tariff structures. On-farm cold storage for high-value crops requires reliable refrigeration during the post-harvest period; outage events can destroy entire harvest value. Automation and processing systems require reliable power for continuous operation.

The reference deployments are concentrated in Indian solar irrigation programmes (PM-KUSUM scheme), US agricultural Midwest, Australian pastoral and cropping operations, Spanish specialty agriculture, Mexican greenhouse export production, Israeli intensive agriculture, Saudi Arabian and Gulf region greenhouse operations, Brazilian Cerrado agriculture, and Chinese rural electrification with agricultural focus.

#### WHY IT MATTERS

Agricultural electricity demand globally exceeds 700 terawatt hours annually and is growing at 4 to 7 percent annually with intensification of irrigation, cold chain expansion, and automation. The cost burden of unreliable electricity falls disproportionately on smallholder farmers, with productivity losses estimated at 15 to 30 percent of gross output in worst-affected regions.

Specialty crop supply chains command premium pricing for sustainability certification. Organic, fair-trade, and specialty produce buyers pay 10 to 30 percent above conventional pricing, conditional on demonstrable production practices including renewable energy use. Renewable plus storage hybrid investment is paid back through both operational cost reduction and price premium capture.

Climate adaptation is increasingly important. Drought events affect irrigation requirements; heat events stress cold storage capacity; extreme weather affects crop scheduling. Reliable electricity supply through renewable plus storage hybrid is an explicit climate adaptation investment in many target geographies.

#### HOW VRFB DELIVERS

The agricultural duty cycle is highly variable across application sub-types. Irrigation pumping is seasonal with intense use during growing seasons and minimal use otherwise. Cold storage is continuous with summer peaks. The combined duty cycle fits VRFB cycle life budget with substantial unused cycling capacity for grid services participation in markets that allow it.

Tropical and desert tolerance suits agricultural geographies. VRFB operates without active cooling in conditions that stress lithium thermal management.

Fire risk reduction is operationally relevant. Agricultural operations have substantial dust, dry vegetation, and fuel handling that create baseline fire risk; lithium fire risk addition is operationally problematic.

Calendar life of 20 to 25 years matches agricultural operation horizons and reduces replacement complexity in operations with limited technical infrastructure support.

### COMPARISON TO CLOSEST ALTERNATIVE TECHNOLOGIES

The alternatives are continued grid connection (where reliable), diesel generation for irrigation pumps, solar plus lithium storage, and small reciprocating gas engines.

Continued grid connection is preferred where reliability is good and time-of-use tariffs are not punitive.

Diesel generation for pumping is the legacy approach in many emerging markets, replaced progressively by solar plus storage as economics shift.

Solar plus lithium is competitive at four to eight hour duration. VRFB advantages compound at longer durations and at sites with extreme climate conditions.

### TOTAL ADDRESSABLE MARKET

Global agricultural storage addressable market reaches USD 5 to 10 billion of cumulative capital flow through 2035.

VRFB share is projected at 25 to 40 percent. Annual VRFB capital flow into agricultural applications reaches USD 0.8 to 1.5 billion in 2035.

### MARKET TRAJECTORY AND FORECAST

Near term (2025 to 2030): VRFB agricultural deployment scales from minimal to 2 to 4 gigawatt hours.

Medium term (2030 to 2040): the category expands with global agricultural intensification and renewable transition.

### LEAD DEPLOYMENTS, OPERATORS, AND REFERENCE PROJECTS

Indian PM-KUSUM solar irrigation programme deployments at large farm scale.

US Midwest agricultural cooperative renewable plus storage hybrids.

Australian pastoral and cropping renewable transition programmes.

Spanish specialty agriculture renewable plus storage installations.

Israeli kibbutz and intensive agriculture deployments.

### STRATEGIC IMPLICATIONS

For VanadiumBank, agriculture is a moderate priority application class addressed through agricultural cooperative and large-farm sales channels. Aggregation across cooperatives and agricultural value chain operators is the path to volume.

## 3.4 Energy Transition Infrastructure

Applications anchored to the parallel decarbonisation infrastructure being built alongside the renewable electricity system: electric vehicle charging at scale, hydrogen and synthetic fuel production, electrified desalination and carbon capture, and electrified transport corridors. These applications share a common feature: each requires storage to act as the buffer between variable renewable supply and the steady or peaky demand profile of the new electrified load. VRFB is structurally well suited to every entry in this category.

### 31. EV fast charging hubs with grid buffering

*Run a 350 kilowatt charger on a 100 kilowatt grid connection. Avoid the substation upgrade.*

|                       |                                                                        |
|-----------------------|------------------------------------------------------------------------|
| Category              | Energy transition infrastructure                                       |
| Duration profile      | 2 to 6 hours, multiple charging cycles per day, irregular peak profile |
| Lead markets          | United States, Europe, China, United Kingdom, Norway, Australia        |
| Indicative TAM (2035) | USD 4 to 7 billion annually                                            |

#### WHAT IT IS

EV fast charging hub buffering refers to deploying battery storage at high power direct current charging stations to absorb the extreme peak demands that fast chargers impose on local grid connections. A typical 350 kilowatt high power charger can fully charge a passenger EV in 15 to 25 minutes, but draws power equivalent to 50 to 100 average homes during that window. A station with four to eight such chargers can momentarily demand 1 to 3 megawatts, which exceeds the connection capacity of most distribution feeders and would otherwise require a substation upgrade costing USD 500,000 to USD 5 million and taking 18 to 36 months.

The buffering battery is sized to deliver the peak charging demand from stored energy while the grid connection trickles back charge over the intervals between vehicle arrivals. A 1 megawatt connection plus a 2 to 4 megawatt hour battery can serve a station with peak demand of 3 to 5 megawatts, replacing the need for a 5 megawatt grid upgrade. The economics of the buffering battery are straightforwardly favourable: capital cost is a fraction of the deferred grid upgrade and the deployment timeline is months rather than years.

#### WHY IT MATTERS

EV adoption forecasts converge on 50 to 70 percent of new passenger vehicle sales being electric by 2035 in major markets, scaling to 80 to 90 percent by 2040. Underlying this transition is a corresponding scaling of charging infrastructure that the electricity grid is structurally unprepared to absorb without substantial intervention. The stress is not annualised energy demand, which most grids can handle. The stress is instantaneous peak demand at high power charging stations, which can be 20 to 50 times higher than the underlying feeder design.

Grid upgrades to accommodate fast charging are economically prohibitive at network scale. Distribution utilities estimate that absorbing forecast EV fast charging loads through traditional grid reinforcement would cost USD 200 to 400 billion globally through 2035. A meaningful fraction of this cost can be displaced by buffering storage at charging sites, which transforms a peaky load into a smoother profile that existing grid infrastructure can serve. Storage is therefore not a competitor to grid investment but an essential enabler that reduces the total cost of EV transition.

A second strategic consideration is permitting and time to market. Fast charging operators racing to scale networks face two binding constraints: real estate and grid connection. Real estate can be acquired in months. Grid connection upgrades take 18 to 60 months in most jurisdictions, with the longer end common in the United Kingdom, Germany, and parts of the United States. Buffering storage allows charging stations to commission within 6 to 12 months on existing grid connections, capturing first mover advantage in geographic markets with rapidly growing EV populations. The competitive value of that time advantage frequently exceeds the storage capital cost.

#### HOW VRFB DELIVERS

EV charging hub buffering loads VRFB systems with a duty cycle that is in many ways ideal: multiple partial cycles per day, irregular timing aligned with traffic patterns, frequent shallow cycles interspersed with deeper events, and operation in publicly accessible sites where fire safety is paramount. VRFBs deliver this duty profile without performance penalty: the chemistry is indifferent to the irregularity of the cycling pattern, the depth of discharge variability, and the mixing of fast partial cycles with slower deeper ones.

The fire safety case is decisive at public charging sites. A lithium battery fire at a public fast charging station would generate catastrophic reputational and regulatory consequences for both the station operator and the broader EV transition. Several high profile lithium battery fires at charging sites in the United States and Europe between 2022 and 2024 have already triggered insurance premium increases and stricter siting requirements. VRFBs eliminate this category of risk entirely, providing the operator with a permanent permitting and insurance advantage that compounds over the asset life.

Calendar life is also a critical economic variable. Fast charging hub deployment is happening on 25 to 30 year leases in most major markets, matching the asset life of the underlying grid infrastructure. Lithium replacement during the lease term is a material capital event that can swing project economics. VRFB delivers the full lease term without replacement, simplifying project finance and improving the bankability of the broader charging network rollout.

## COMPARISON TO CLOSEST ALTERNATIVE TECHNOLOGIES

The closest alternatives for EV charging hub buffering are lithium iron phosphate, lead acid (legacy), and direct grid upgrade. Each has structural disadvantages relative to VRFB at scale.

Lithium iron phosphate dominates current EV hub buffering deployments because it is established, modular, and supplied by the same vendors that supply the EV battery industry itself. The disadvantages are fire risk, calendar life, and irregular cycling penalties. Lithium suffers measurable degradation under the irregular partial cycling profile of EV hub buffering, which is one of the harshest duty cycles a battery can experience. Replacement at year ten to twelve is increasingly being priced into project finance, eroding the apparent capital cost advantage.

Lead acid was used in early generation EV charging buffering at small scale but has been displaced almost entirely by lithium. Cycle life is too short and energy density too low to support modern fast charging requirements. Lead acid retains a niche in slow charging fleet depot applications but has no role in high power public charging.

Direct grid upgrade is the alternative to all storage based buffering. Where the grid upgrade is incremental and inexpensive, this is the right answer. Where the upgrade is structural and time consuming, storage based buffering is the only practical path. Most fast charging deployment in major urban markets through 2035 will require some combination of grid upgrade and storage buffering, with the optimal mix determined by site by site economics.

## TOTAL ADDRESSABLE MARKET

Global EV charging infrastructure investment is projected to reach USD 350 to 600 billion cumulative through 2035, of which fast charging stations represent roughly 30 to 40 percent. Of fast charging station capital cost, buffering storage is projected to account for 15 to 25 percent at sites where grid upgrade is not cost effective, which is approximately 60 to 70 percent of all sites. The implied cumulative storage market is USD 30 to 60 billion through 2035.

VRFB share of this market depends on the rate at which fire safety, calendar life, and bankability advantages translate into procurement preference. Through 2030 VRFB share is likely to remain modest at 10 to 15 percent given lithium incumbency. Beyond 2030 VRFB share rises materially as long term operators

experience lithium replacement events and as fire risk regulations tighten. By 2035 VRFB share is projected at 25 to 40 percent of new deployments, reaching roughly 50 percent of new builds by 2040.

Geographic distribution of demand follows EV adoption. Europe (Germany, United Kingdom, France, Norway, Netherlands) and the United States account for the majority of high quality buffering storage demand through 2030, given premium pricing on charging services and dense urban grid constraints. China deploys at higher absolute volume but with lower per site storage content given different grid topology. The Gulf states, Australia, Singapore, and Japan add demand from 2030 onward as their EV populations scale.

## MARKET TRAJECTORY AND FORECAST

The 2025 to 2030 forecast sees EV charging hub buffering grow from approximately 2 gigawatt hours per year of deployment to 15 to 25 gigawatt hours per year. VRFB share of new deployments rises from 5 percent to 15 percent over the period as early reference deployments demonstrate the safety and lifecycle case. Annual VRFB capital flow into this application reaches USD 1 to 2 billion by 2030.

The 2030 to 2040 forecast is the inflection period. Lithium fleets deployed in 2025 to 2028 begin facing replacement decisions around 2035 to 2040, exposing the lifecycle disadvantage at exactly the moment when network operators are scaling. New deployments shift toward VRFB in markets where calendar life economics dominate, particularly Europe and Australia. Annual VRFB deployment for charging hub buffering reaches 10 to 20 gigawatt hours by 2035 and 25 to 40 gigawatt hours by 2040.

The 2040 to 2075 forecast sees the application mature into a stable infrastructure replacement cycle. EV adoption stabilises in the late 2030s in leading markets and from the mid 2040s globally. Charging hub buffering becomes a refreshed asset class with regular stack rebuilds and electrolyte cascade reuse rather than rapid new build. Annual market size stabilises at USD 5 to 10 billion in current dollar terms through the second half of the century.

## LEAD DEPLOYMENTS, OPERATORS, AND REFERENCE PROJECTS

Gridserve Electric Forecourts (United Kingdom). Multiple sites operating since 2020 to 2023 with battery buffering integrated to support 30 plus high power chargers per location. Initial deployments use lithium; reported pilot evaluations of flow batteries underway as of 2025.

Fastned (Netherlands and Germany). Network of 350 kilowatt charging stations with site level battery buffering at constrained grid sites. Operator publicly committed to evaluating flow chemistry for new sites in fire sensitive locations.

Tesla Megapack at Supercharger sites (United States). Lithium based buffering deployed at high traffic Supercharger locations to manage demand charges. Demonstrates the buffering economic case at scale, with potential VRFB substitution as fire risk and calendar life pressures intensify.

Shell Recharge and BP Pulse (Europe and United Kingdom). Both operators deploying battery buffered charging stations across European motorway networks 2024 to 2026. Multi technology procurement strategies signalled, including flow battery pilots at selected sites.

Various deployments at Australian highway charging stations supported by ARENA funding 2025 onward, with explicit interest in flow battery pilots given the bushfire risk profile of regional Australian sites.

## STRATEGIC IMPLICATIONS

For VanadiumBank, EV charging hub buffering is a high visibility application with strong public communication value. Each deployed site is a daily touchpoint between consumers and the energy storage infrastructure, building familiarity and brand recognition that translates to broader procurement preference. Sites are also geographically distributed across high traffic corridors, providing a network effect that pure utility scale deployments cannot replicate.

The platform play is to package electrolyte leasing for EV hub deployments. Electrolyte leasing reduces the upfront capital requirement for charging operators by approximately 40 percent, materially improving project IRR and shortening payback. The leased electrolyte cascades back to platform inventory at end of project, retaining commodity exposure within the platform while transferring the infrastructure asset to the operator. This is the cleanest demonstration of the leasing model in the entire application portfolio.

Strategic exergy framing: each deployed VRFB at a charging hub is preserving the exergy of grid electricity that would otherwise be wasted in either curtailment or peaking gas generation. The displaced exergy destruction per site, integrated over the asset life, is large enough to fund the storage capital cost on a pure exergy preservation accounting basis. This is the simplest case in the catalogue to demonstrate the exergy investment thesis to non specialist investors.

## 32. Hydrogen electrolysis load balancing

*Buffer renewables into a steady electrolyser feed. VRFB and hydrogen are complements, not competitors.*

|                       |                                                                              |
|-----------------------|------------------------------------------------------------------------------|
| Category              | Energy transition infrastructure                                             |
| Duration profile      | 4 to 24 hours, continuous service to electrolyser, multi cycle daily profile |
| Lead markets          | European Union, Australia, Saudi Arabia, Chile, India, Canada                |
| Indicative TAM (2035) | USD 6 to 12 billion annually                                                 |

### WHAT IT IS

Hydrogen electrolysis load balancing refers to the use of stationary battery storage between a variable renewable generation source (typically solar or wind) and a hydrogen electrolyser, with the storage acting to smooth the input power profile that the electrolyser sees. Modern proton exchange membrane and alkaline electrolysers operate most efficiently and last longest when fed at steady state at or near rated power. Direct connection to a variable renewable resource creates frequent ramping, partial load operation, and stop start cycles that all reduce stack efficiency and accelerate stack degradation.

A representative hydrogen project pairs 200 to 500 megawatts of solar or wind generation with a 100 to 250 megawatt electrolyser plus 200 to 600 megawatt hours of battery buffering. The battery absorbs renewable surplus during high generation periods and discharges to the electrolyser during low generation periods, maintaining the electrolyser at or near rated capacity factor. This typically extends electrolyser stack life by 30 to 50 percent and improves average stack efficiency by 5 to 10 percentage points, with both effects compounding into materially better project economics.

### WHY IT MATTERS

Hydrogen is the second pillar of deep decarbonisation alongside renewable electricity. Industries that cannot electrify directly (steel reduction, ammonia, methanol, long haul aviation, long haul shipping, high temperature industrial heat) require low carbon hydrogen as a feedstock or fuel. Forecast green hydrogen demand reaches 50 to 100 million tonnes per year by 2035 and 200 to 400 million tonnes by 2050, requiring 1,000 to 4,000 gigawatts of electrolyser capacity globally. Each gigawatt of electrolyser capacity will be paired with 2 to 4 gigawatts of dedicated renewable generation and proportionate battery storage.

Without battery buffering, electrolyser projects are forced to choose between two unfavourable configurations. Direct connection to renewables operates the electrolyser at low capacity factor (15 to 30 percent), which crashes hydrogen production economics because the electrolyser is the most expensive component and amortising it over fewer hydrogen kilograms doubles or triples production cost. Grid connection with arbitrary electricity sourcing achieves higher capacity factor but loses the green attribute that gives green hydrogen its premium pricing. Battery buffered configurations resolve both constraints simultaneously, achieving 60 to 80 percent capacity factor with full renewable provenance.

The economic value of buffering is therefore very large per electrolyser. Project IRRs typically improve by 200 to 400 basis points with buffering versus without. Hydrogen offtake contracts at green premium tariffs become bankable. Lender finance becomes available at investment grade rates rather than venture pricing. The buffering battery, while a meaningful capital expense, frequently pays for itself within three to five years on improved electrolyser economics alone, before accounting for any other benefit.

### HOW VRFB DELIVERS

Hydrogen electrolysis buffering imposes a duty cycle on the storage asset that closely matches VRFB design strengths. Cycling is deep and frequent, with two to three full equivalent cycles per day across the daylight

and wind variability cycle. The cycling profile is also highly irregular: weather variability creates partial cycles, ramp events, and occasional multi day deep discharges during low resource periods. VRFB absorbs all of this without performance penalty.

A second technical advantage specific to hydrogen sites is co location with hydrogen storage and dispensing infrastructure. Hydrogen sites carry intrinsic fire and explosion risk from the gaseous hydrogen handling. Adding lithium battery storage to a hydrogen site materially increases overall site safety risk and triggers compounding insurance and permitting requirements. VRFB introduces no additional fire or explosion risk and integrates safely into hydrogen plant boundary conditions.

A third technical alignment is calendar life. Green hydrogen projects are increasingly being structured on 20 to 30 year offtake contracts to support project finance. Storage with 10 to 15 year calendar life forces a mid contract replacement event that complicates lender economics. VRFB delivers the full contract term, simplifying capital structure and supporting investment grade debt issuance against project cash flows.

## COMPARISON TO CLOSEST ALTERNATIVE TECHNOLOGIES

The closest alternatives for hydrogen electrolyser buffering are lithium iron phosphate, oversized electrolyser without buffering, and grid connected electrolyser with green attribute purchases.

Lithium iron phosphate is the incumbent technology for current generation hydrogen project buffering. The disadvantages are fire safety in proximity to hydrogen handling, calendar life mismatch with hydrogen contract horizons, and degradation under the irregular cycling profile that buffering imposes. Several green hydrogen projects in 2024 and 2025 have publicly stated interest in flow chemistry alternatives for these reasons.

Oversizing the electrolyser to operate at lower capacity factor without buffering is technically feasible but economically inferior. Doubling electrolyser capacity to halve effective capacity factor adds 50 to 70 percent to project capital cost. The same effective hydrogen production capacity can be achieved at lower total cost through smaller electrolyser plus appropriate battery buffering. This trade off favours buffering decisively at electrolyser capital costs above approximately USD 600 per kilowatt, which is the current commercial range.

Grid connected electrolysers with green attribute purchases sidestep the buffering question by accepting grid mix electricity and purchasing green attributes (renewable energy certificates, guarantees of origin) to claim renewable provenance. This is the simplest configuration but it is increasingly unacceptable to offtakers and regulators who require physical hourly matching of renewable generation to electrolyser consumption. Hourly matching effectively requires either direct connection or buffered direct connection, with buffered direct connection being the economically dominant choice.

## TOTAL ADDRESSABLE MARKET

The cumulative electrolyser deployment forecast through 2035 is 1,000 to 1,500 gigawatts globally. Of this capacity, approximately 60 to 75 percent will be deployed in dedicated renewable plus electrolyser configurations rather than grid connected. Of the dedicated configurations, approximately 70 to 85 percent will incorporate meaningful battery buffering. The implied buffering battery market is 800 to 1,800 gigawatt hours of cumulative storage through 2035, representing USD 200 to 500 billion of cumulative storage capital investment.

VRFB share is positioned to capture a meaningful fraction of this market for the technical reasons outlined above (fire safety in hydrogen environment, calendar life match, cycling profile fit). Realistic VRFB share rises from approximately 10 percent in 2025 to 35 to 50 percent by 2035 as the application matures and as fire safety regulations tighten in hydrogen production environments. Annual VRFB capital flow into hydrogen buffering reaches USD 6 to 12 billion by 2035.

Geographic distribution favours regions with the largest green hydrogen ambitions. Saudi Arabia (NEOM and broader green hydrogen export programme) accounts for roughly 15 percent of forecast demand. Australia (Gladstone, Pilbara, multiple offtake to Japan and Korea) accounts for another 15 percent. The European Union (Germany, Netherlands, Spain, Portugal) accounts for 25 percent. Chile, India, Canada, and the United States combined account for the balance. Each of these geographies has specific procurement frameworks that increasingly distinguish flow chemistry.

## MARKET TRAJECTORY AND FORECAST

The 2025 to 2030 forecast is the formative period for hydrogen production at scale. Final investment decisions on first major projects (multiple gigawatts of electrolyser capacity) accelerate through this window. Buffering battery technology selection is being made now, with VRFB share concentrated in projects in fire sensitive jurisdictions or with sophisticated lifecycle modelling. Annual VRFB deployment in hydrogen buffering reaches 1 to 3 gigawatt hours per year by 2030.

The 2030 to 2040 forecast is the inflection period when first generation lithium buffering deployments begin facing replacement decisions exactly as the second generation of hydrogen projects is being procured. Calendar life and fire safety advantages of VRFB become decisive in second wave procurement. Annual VRFB deployment reaches 20 to 40 gigawatt hours by 2035 and 60 to 100 gigawatt hours by 2040.

The 2040 to 2075 forecast assumes hydrogen demand stabilises in the 200 to 400 million tonne per year range and that electrolyser deployment shifts from greenfield to refresh cycles. Buffering storage demand stabilises at 80 to 150 gigawatt hours per year of new build and refresh combined. VRFB share at maturity is 50 to 70 percent of buffering deployments. Annual market size approximately USD 15 to 25 billion in current dollar terms.

## LEAD DEPLOYMENTS, OPERATORS, AND REFERENCE PROJECTS

NEOM Green Hydrogen Project (Saudi Arabia). Phase 1 deployment is 4 gigawatts of solar and wind feeding 2.2 gigawatts of electrolyser capacity, with several hundred megawatt hours of battery buffering. Operator: NEOM Green Hydrogen Company (Air Products, ACWA Power, NEOM joint venture). VRFB selection under active evaluation as of 2025.

CWP Asian Renewable Energy Hub (Australia). Pilbara region project targeting 14 to 26 gigawatts of solar and wind, with proportionate hydrogen production capacity. Buffering battery procurement is in early stage with multiple chemistry vendors competing.

HyDeal Espana (Spain). Multi gigawatt green hydrogen project with phased commissioning through the late 2020s. Project explicitly evaluating VRFB for buffering given European Investment Bank lifecycle requirements.

Stegra (formerly H2 Green Steel, Sweden). Direct reduction iron plant powered by green hydrogen, with electrolyser capacity exceeding 700 megawatts. Buffering battery contracted in 2024 with multi chemistry approach including pilot VRFB deployment.

Various Indian green hydrogen mission deployments at 50 to 200 megawatt electrolyser scale 2025 to 2028, with explicit policy preference for non lithium buffering chemistries given thermal management concerns in Indian climate conditions.

## STRATEGIC IMPLICATIONS

For VanadiumBank, hydrogen electrolysis buffering is the most institutionally credible decarbonisation application. Hydrogen is on the front page of every energy transition strategy in every major economy. Successful VRFB deployment at hydrogen sites demonstrates the platform thesis (storage as exergy

preservation infrastructure) at the most visible decarbonisation use case. Reference deployments at NEOM, Stegra, or major Australian projects translate directly into platform credibility for all other applications.

The platform also benefits structurally from hydrogen project economics. Hydrogen projects are typically structured with sophisticated long term offtake contracts and project finance, exactly the institutional capital structure that the electrolyte leasing model is designed to fit. Each hydrogen project deployed with leased electrolyte demonstrates the leasing model to a sophisticated audience of project finance lenders, infrastructure investors, and corporate offtakers.

Strategic exergy framing: hydrogen production from renewable electricity is itself a deliberate exergy degradation process, converting high quality electrical exergy into hydrogen chemical exergy with approximately 65 to 75 percent end to end efficiency. The buffering battery preserves the renewable electricity exergy until the moment the electrolyser can use it productively, eliminating the alternative exergy destruction (curtailment or low capacity factor electrolyser operation). This is the cleanest demonstration of exergy preservation as bankable engineering practice in the energy transition.

### 33. Synthetic fuel production facilities

*Steady power for reaction conditions. Match plant life with VRFB calendar life.*

|                       |                                                                                           |
|-----------------------|-------------------------------------------------------------------------------------------|
| Category              | Energy transition infrastructure                                                          |
| Duration profile      | 6 to 24 hours, continuous service supporting Fischer Tropsch and methanol synthesis loops |
| Lead markets          | Germany, Norway, Iceland, Chile, Australia, United States, Saudi Arabia                   |
| Indicative TAM (2035) | USD 2 to 4 billion annually                                                               |

#### WHAT IT IS

Synthetic fuel production refers to the catalytic synthesis of liquid or gaseous fuels (methanol, dimethyl ether, synthetic diesel, synthetic kerosene, ammonia) from green hydrogen and captured carbon dioxide or from green hydrogen and atmospheric nitrogen. The synthesis processes are continuous chemical engineering operations that require steady high quality electrical power for reactor heating, compression, separation, and product handling. Variability in input power propagates as variability in reactor conditions, which degrades catalyst life, reduces conversion efficiency, and produces off specification product.

Battery storage between renewable generation and synthetic fuel plant smooths input power profiles to maintain reactor conditions within design tolerances. The storage requirement is typically larger than for pure electrolyser projects because synthetic fuel synthesis adds compression, separation, and downstream processing power loads on top of the electrolyser load. A typical mid scale synthetic fuel plant has 50 to 300 megawatts of total electrical demand, of which 20 to 40 percent must be served from buffering storage to maintain reactor conditions through normal weather variability.

#### WHY IT MATTERS

Synthetic fuels address decarbonisation in sectors where direct electrification is impractical and where hydrogen alone is insufficient. Long haul aviation requires energy dense liquid fuels with the volumetric energy density of conventional jet fuel; hydrogen does not provide this. Long haul shipping faces similar volumetric constraints, particularly for routes that cannot accommodate hydrogen bunkering infrastructure. Heavy transport, certain industrial heat applications, and chemical feedstock production all require hydrocarbon molecules that synthetic fuel pathways can produce from green hydrogen and captured carbon.

Forecast synthetic fuel demand reaches 50 to 150 million tonnes per year by 2040 in base case decarbonisation scenarios, with growth to 200 to 400 million tonnes by 2060. Achieving these production volumes requires synthetic fuel plant capacity of 200 to 800 facilities globally at typical scale, each requiring significant battery buffering capacity. The application is therefore strategically important for deep decarbonisation even though absolute storage capacity is smaller than for grid scale or pure hydrogen applications.

A second strategic dimension is regulatory mandate. The European Union renewable fuels obligations, the United States low carbon fuel standards, and various national level aviation and shipping fuel mandates are driving structural demand for synthetic fuels independent of market price competitiveness. These mandates support project economics that would be marginal on pure economics alone, expanding the pool of bankable projects through 2040.

#### HOW VRFB DELIVERS

Synthetic fuel production buffering is one of the most demanding storage duty cycles in any application. The plant must operate continuously at design conditions to maintain catalyst performance and product

specification, which means the storage asset must be available essentially every hour of every day for the project life. Storage failure or degradation directly degrades plant economics. VRFB is uniquely well suited because of its near zero degradation profile and its ability to operate continuously without performance derating.

The fire safety case at synthetic fuel sites is also critical. These sites handle hydrogen, carbon monoxide, methanol, ammonia, and various intermediate products, all of which are flammable or toxic. Adding lithium battery storage compounds an already complex hazard profile and triggers safety case review that can delay project FID by months. VRFB integrates without elevating site fire risk, which is a material advantage in regulatory approval processes.

Calendar life alignment is the third technical advantage. Synthetic fuel plants are 25 to 35 year assets with offtake contracts of 15 to 25 years. Storage with 10 to 15 year calendar life requires mid contract replacement that complicates project finance. VRFB calendar life of 20 to 25 years for stacks and effectively indefinite for electrolyte matches the asset profile of the host plant.

## COMPARISON TO CLOSEST ALTERNATIVE TECHNOLOGIES

The closest alternatives for synthetic fuel plant buffering are lithium iron phosphate, fossil fuel cogeneration as residual backup, and grid connection with renewable provenance attributes.

Lithium iron phosphate dominates current generation buffering at synthetic fuel pilot plants but faces the same disadvantages as in pure hydrogen applications, with the additional complication of compounded fire risk in synthetic fuel chemical environments. Pilot plants commissioned through 2024 are using lithium because it is available; commercial scale plants entering FID 2025 onward are increasingly evaluating flow chemistry.

Fossil fuel cogeneration as residual backup is the legacy approach: maintain a small natural gas turbine to fill in when renewable plus storage cannot meet plant demand. This works technically but undermines the green attribute of the synthetic fuel product, which is the entire commercial premise. Most credible offtake contracts now require zero fossil fuel input, eliminating this option for new builds.

Grid connection is rarely a clean alternative for synthetic fuel plants because of the size of the load and the difficulty of demonstrating physical hourly matching with renewable generation. Most synthetic fuel projects are being structured as dedicated renewable plus storage configurations, making the buffering battery technology choice a binary decision between flow and lithium.

## TOTAL ADDRESSABLE MARKET

Cumulative synthetic fuel plant capacity through 2035 is forecast at 30 to 60 gigawatts of total plant electrical demand, requiring 80 to 200 gigawatt hours of cumulative buffering storage capacity. Through 2050 the figure rises to 100 to 200 gigawatts of plant capacity and 300 to 700 gigawatt hours of cumulative buffering storage. The implied storage capital investment is USD 30 to 80 billion through 2035 and USD 100 to 250 billion through 2050.

VRFB share is positioned to capture 30 to 50 percent of new deployments through 2035, rising to 50 to 70 percent by 2040 as calendar life and fire safety considerations dominate procurement decisions. Annual VRFB capital flow into synthetic fuel buffering reaches USD 2 to 4 billion by 2035 and USD 5 to 10 billion by 2040.

Geographic distribution favours regions with renewable resource quality, carbon dioxide availability, and regulatory mandate. Northern Europe (Norway, Iceland, Germany, Netherlands) accounts for roughly 25 percent of forecast capacity given strong policy support. The United States Gulf Coast accounts for 20 percent given low cost renewables and existing chemical infrastructure. Australia, Chile, and Saudi Arabia split a further 30 percent. The remainder is distributed across Asian and European facilities.

## MARKET TRAJECTORY AND FORECAST

The 2025 to 2030 forecast sees synthetic fuel plant deployment grow from a handful of pilot scale facilities to 5 to 15 commercial scale facilities globally. Total cumulative buffering storage deployed reaches 5 to 15 gigawatt hours by 2030. VRFB share rises from negligible to 20 to 30 percent over the period.

The 2030 to 2040 forecast is the commercialisation period as regulatory mandates drive structural demand and as project finance models for synthetic fuels mature. Annual buffering storage deployment reaches 10 to 20 gigawatt hours per year by 2035 and 25 to 40 gigawatt hours per year by 2040. VRFB share rises to 50 to 70 percent of new deployments.

The 2040 to 2075 forecast sees synthetic fuels achieve their structural role in aviation, shipping, and chemical feedstock supply, with annual production stabilising in the 200 to 400 million tonne range. Buffering storage market stabilises at 30 to 60 gigawatt hours per year of new build and refresh combined, with VRFB share at maturity of 60 to 75 percent. Annual market size approximately USD 8 to 15 billion in current dollar terms.

## LEAD DEPLOYMENTS, OPERATORS, AND REFERENCE PROJECTS

Norsk e-Fuel (Norway). Multi phase synthetic aviation fuel facility planned for Mosjoen, Norway, with phase 1 commissioning 2026. Total capacity targets 100 million litres per year of synthetic kerosene at full build out. Battery buffering technology under evaluation with VRFB pilot deployment under discussion.

HIF Global Haru Oni (Chile). Pilot scale synthetic methanol facility in Magallanes region, operational from 2022 in pilot configuration with commercial scale up underway. Demonstrates the renewable plus electrolyser plus synthesis architecture at pre commercial scale.

INERATEC and various German pilot facilities. Container scale synthetic fuel demonstrators deployed at multiple sites in Germany, Switzerland, and Austria 2023 to 2025. Battery buffering at smaller scale with explicit interest in flow chemistry for next generation deployments.

Twelve and various United States synthetic fuel ventures. Multiple commercial scale synthetic aviation fuel projects under development in California, Texas, and Louisiana 2025 to 2028. Buffering technology selection currently early stage with multi chemistry approach.

Liquid Wind (Sweden and Iceland). Synthetic methanol facility cluster targeting maritime fuel offtake. First commercial facility commissioning 2026 with multi gigawatt hour buffering battery contracted.

## STRATEGIC IMPLICATIONS

For VanadiumBank, synthetic fuel buffering is a smaller absolute market than grid scale or hydrogen but with disproportionate strategic value. Synthetic fuels are the highest visibility decarbonisation application because they enable zero emission aviation and shipping, both of which receive intense public attention. Reference VRFB deployments at major synthetic fuel sites provide platform credibility that compounds across all applications.

The platform play is to package VRFB plus electrolyte leasing as a complete buffering solution sold through synthetic fuel project EPCs. The leasing model is particularly well suited to synthetic fuel projects because the long offtake contract horizons match the leasing model finance structure precisely. Project lenders accept the leasing model more readily in this application than in many others because of the contract structure.

Strategic exergy framing: synthetic fuel synthesis is one of the longer exergy degradation chains in the energy transition (electricity to hydrogen to synthetic hydrocarbon to combustion to mechanical work, with cumulative efficiency of 30 to 45 percent). The buffering battery preserves the electrical exergy at the highest quality stage in the chain, ensuring that the maximum possible exergy reaches the synthesis reactor.

Exergy preservation in synthetic fuel buffering is therefore the most economically valuable exergy preservation per kilowatt hour of any application in the catalogue.

### 34. Renewable powered desalination plants

*Cheap solar, scarce water, perfect VRFB fit. Climate adaptation funding accelerates deployment.*

|                       |                                                                       |
|-----------------------|-----------------------------------------------------------------------|
| Category              | Energy transition infrastructure                                      |
| Duration profile      | 8 to 16 hours, daily cycling matched to solar generation profile      |
| Lead markets          | Saudi Arabia, UAE, Qatar, Israel, Australia, Chile, Spain, California |
| Indicative TAM (2035) | USD 2 to 4 billion annually                                           |

#### WHAT IT IS

Renewable powered desalination integrates solar or wind generation, battery storage, and reverse osmosis or thermal desalination plant to produce fresh water from seawater or brackish water with zero or near zero fossil fuel input. The storage component is critical because reverse osmosis membranes operate most efficiently at steady pressure, and reverse osmosis plant economics depend on high capacity factor (typically 85 to 95 percent uptime). Direct connection to variable renewables produces a 25 to 40 percent capacity factor, which makes the desalinated water cost two to three times higher than necessary.

A representative deployment pairs 50 to 200 megawatts of solar generation with 100 to 400 megawatt hours of battery storage and 30 to 120 megawatts of reverse osmosis plant. The battery absorbs solar surplus during midday and discharges to the desalination plant overnight, maintaining 24 hour operation at design pressure. The configuration delivers fresh water at USD 0.40 to USD 0.70 per cubic metre, competitive with or better than fossil fuel powered desalination in regions with high solar resource.

#### WHY IT MATTERS

Water scarcity is intensifying globally. United Nations forecasts indicate that 4 billion people will live in water stressed regions by 2050, up from approximately 2.5 billion currently. The Middle East, North Africa, parts of South Asia, southwestern United States, northern Chile, southern Spain, southeastern Australia, and increasingly even California and Texas all face structural water shortages that conventional water sources cannot resolve. Desalination is the only large scale alternative water source, and renewable powered desalination is the only configuration consistent with climate goals.

Existing desalination capacity is approximately 100 million cubic metres per day globally, of which over 90 percent is fossil fuel powered or fossil grid connected. Forecast desalination capacity reaches 250 to 400 million cubic metres per day by 2050, with new capacity overwhelmingly directed toward renewable powered configurations. The implied investment is USD 800 billion to USD 1.5 trillion in desalination infrastructure through 2050, of which battery storage is roughly 8 to 15 percent of total capital cost.

A second strategic consideration is climate adaptation finance. International climate finance is increasingly directed toward water security in vulnerable regions, with Green Climate Fund, World Bank, and bilateral aid programs allocating billions per year to renewable powered water infrastructure. This concessional finance typically requires technologies with low operational risk and long asset life, both of which favour VRFB over lithium for the buffering battery component.

#### HOW VRFB DELIVERS

Renewable powered desalination buffering is technically very well matched to VRFB. The duty cycle is daily deep cycling against solar generation profile, exactly the profile VRFB is engineered for. The duration requirement is 8 to 16 hours, in the band where VRFB capital cost decisively beats lithium. The deployment is in arid hot climates where ambient temperatures stress lithium thermal management and where VRFB tolerates ambient conditions without active cooling.

Saltwater proximity is a third technical alignment. Desalination plants are by definition coastal facilities with salt aerosol exposure that degrades electronic systems and accelerates corrosion of sensitive equipment. VRFB systems are mechanically robust against saltwater environments because the chemistry itself is aqueous and the vendors have engineered the balance of plant for marine deployment. Lithium installations in coastal environments require substantial additional environmental protection that erodes their cost advantage.

A fourth alignment is the multi decade asset life of the host desalination plant. Reverse osmosis plants are typically 25 to 40 year assets with major mid life refurbishment but no full replacement. Battery storage with 10 to 15 year calendar life requires multiple replacement events that complicate plant economics. VRFB delivers the full plant life on stacks alone, with electrolyte cascading through any future replacements.

## COMPARISON TO CLOSEST ALTERNATIVE TECHNOLOGIES

The closest alternatives for renewable powered desalination buffering are lithium iron phosphate, oversized solar plus reverse osmosis without buffering, and grid connection.

Lithium iron phosphate is the current incumbent for renewable plus desalination buffering deployments but suffers from coastal corrosion, thermal management cost in hot climates, calendar life mismatch, and the cycling profile penalty that buffering imposes. Reference deployments in Saudi Arabia and the UAE are increasingly evaluating flow chemistry alternatives for replacement projects.

Oversized solar plus reverse osmosis without buffering is the configuration where the solar array is sized to roughly twice the plant rated demand, allowing the plant to operate at design pressure during the central solar hours and shut down overnight. This works technically but reduces plant capacity factor to 30 to 40 percent, which raises water cost by 60 to 100 percent versus buffered configurations. Acceptable only in pilot or unusually low value applications.

Grid connected desalination is the legacy configuration where the plant connects to the regional grid and operates at full capacity factor regardless of generation source. This works but loses the renewable attribute that gives green water its policy support and concessional finance access. Most new projects in renewable rich regions are structured as renewable plus storage rather than grid connected for this reason.

## TOTAL ADDRESSABLE MARKET

Cumulative desalination capacity additions through 2050 are forecast at 150 to 300 million cubic metres per day, requiring approximately 50 to 100 gigawatts of associated renewable plus storage capacity. Of the storage component, cumulative deployment reaches 100 to 200 gigawatt hours through 2035 and 300 to 600 gigawatt hours through 2050. The implied capital investment in desalination buffering storage is USD 30 to 60 billion through 2035 and USD 100 to 200 billion through 2050.

VRFB share is positioned to capture 30 to 50 percent of new deployments through 2035 and 50 to 70 percent through 2050, given the technical advantages described. Annual VRFB capital flow into desalination buffering reaches USD 2 to 4 billion by 2035 and USD 4 to 8 billion by 2050.

Geographic distribution is dominated by Middle Eastern markets in the near term. Saudi Arabia, UAE, Qatar, Kuwait, and Oman collectively account for approximately 50 percent of forecast desalination buffering demand through 2035, given existing water scarcity and active sovereign procurement. Mediterranean Europe (Spain, southern France, Italy, Greece, Cyprus, Israel) accounts for 15 percent. Australia, southern California, Chile, and South Africa account for 20 percent. The balance is distributed across smaller markets globally.

## MARKET TRAJECTORY AND FORECAST

The 2025 to 2030 forecast sees desalination buffering deployment grow from approximately 1 gigawatt hour per year to 5 to 10 gigawatt hours per year, driven primarily by Saudi and Emirati sovereign procurement. VRFB share rises from negligible to 25 to 35 percent over the period as reference deployments demonstrate the case.

The 2030 to 2040 forecast is the major scaling period as Mediterranean European and Australian markets join Middle Eastern demand. Annual buffering deployment reaches 15 to 25 gigawatt hours per year by 2035 and 30 to 50 gigawatt hours per year by 2040. VRFB share rises to 50 to 65 percent of new deployments.

The 2040 to 2075 forecast sees desalination achieve broad geographic adoption as climate impacts intensify and as renewable plus storage water cost falls below alternative supply options. Annual buffering market stabilises at 25 to 50 gigawatt hours per year of new build and refresh combined. VRFB share at maturity is 60 to 75 percent. Annual market size approximately USD 6 to 12 billion in current dollar terms.

### LEAD DEPLOYMENTS, OPERATORS, AND REFERENCE PROJECTS

Taweelah Independent Water Plant (UAE). 909,000 cubic metres per day reverse osmosis facility commissioned 2022 with associated solar generation. Buffering battery operational with planned expansion under evaluation including flow chemistry options.

Carlsbad Desalination Plant (California, USA). 200,000 cubic metres per day plant operational since 2015. Solar plus storage retrofit under evaluation 2025 to 2027 with explicit consideration of VRFB.

Sorek B (Israel). 200,000 cubic metres per day plant commissioned 2023 with solar plus storage configuration. Demonstrates the renewable plus storage plus reverse osmosis architecture at full commercial scale.

Various Saudi NEOM and Red Sea Project desalination integrations 2026 onward, with sovereign mandate for renewable powered configuration and explicit interest in flow chemistry for fire safety and calendar life reasons.

Various Chilean copper mining linked desalination projects in Antofagasta and Atacama regions 2025 to 2030, where mining operations require fresh water and renewable powered desalination is increasingly mandated.

### STRATEGIC IMPLICATIONS

For VanadiumBank, renewable powered desalination is one of the highest fit applications in the entire catalogue. Every technical, geographic, and capital structure alignment favours flow chemistry. The challenge is more commercial than technical: building procurement awareness with the specific desalination EPCs and operators that may not have direct VRFB exposure from other applications.

The platform play is to position VRFB plus electrolyte leasing as the standard buffering solution for new build renewable powered desalination, sold through partnerships with the major desalination EPCs (ACWA Power, Acciona, IDE Technologies, Veolia). Each successful reference deployment cascades into adjacent procurement decisions across the same EPC client portfolio.

Strategic exergy framing: desalination is intrinsically energy intensive (3 to 5 kilowatt hours per cubic metre for modern reverse osmosis). The exergy delivered to the desalination plant is converted into freshwater chemical potential, which is the useful work. Buffering storage preserves the maximum electrical exergy from solar input through to the desalination plant, achieving the highest possible water yield per kilowatt hour of solar generation. This is one of the cleanest exergy preservation cases in the catalogue and the simplest to communicate to non technical audiences (more solar means more water).

## 35. Carbon capture and utilisation plants

*Continuous low carbon power for negative emissions. Renewable provenance is non negotiable.*

|                       |                                                                                 |
|-----------------------|---------------------------------------------------------------------------------|
| Category              | Energy transition infrastructure                                                |
| Duration profile      | 12 to 24 hours, continuous service supporting capture and utilisation processes |
| Lead markets          | United States, Iceland, Norway, United Kingdom, Canada, Australia, EU           |
| Indicative TAM (2035) | USD 1 to 3 billion annually                                                     |

### WHAT IT IS

Carbon capture and utilisation refers to industrial systems that capture carbon dioxide from point sources or directly from atmosphere, then either store the captured carbon dioxide permanently or convert it into useful products such as synthetic fuels, chemicals, or building materials. Direct air capture is the most electricity intensive variant, requiring 1,500 to 2,500 kilowatt hours per tonne of carbon dioxide captured. Point source capture from industrial flue gas is less intensive at 300 to 600 kilowatt hours per tonne but still significant.

For a capture plant to deliver net negative emissions, the input electricity must come from renewable sources with hourly matching to ensure no fossil generation displaces. Battery storage between renewable generation and capture plant ensures continuous operation through diurnal and weather variability while preserving the renewable attribute. A representative direct air capture facility processing 100,000 tonnes per year of carbon dioxide draws 15 to 25 megawatts continuously and requires 200 to 500 megawatt hours of associated buffering storage to operate from renewable input.

### WHY IT MATTERS

Climate science consensus indicates that limiting warming to 1.5 to 2 degrees Celsius requires not just emissions reduction but active removal of carbon dioxide from atmosphere at scale. The Intergovernmental Panel on Climate Change scenarios consistent with 1.5 degree pathways require 5 to 15 gigatonnes per year of carbon dioxide removal by 2050, of which roughly half from technological methods including direct air capture. Achieving this scale requires deploying direct air capture facilities with cumulative capacity 1,000 to 3,000 times current commercial scale.

The economic case for direct air capture rests on carbon credits, low carbon fuel standards, and corporate net zero offsets. Voluntary carbon markets currently price high quality removals at USD 200 to 600 per tonne, with structural demand from corporate net zero commitments expected to push prices toward USD 100 to 300 per tonne at scale. United States Inflation Reduction Act 45Q tax credits provide USD 130 to 180 per tonne for direct air capture with permanent storage, and equivalent credits exist in EU, UK, and Canadian programs. Together these revenue streams support the build out of dedicated facilities.

A second strategic consideration is renewable provenance. Carbon credits require physical hourly matching of renewable generation to capture plant electricity consumption. Without buffered direct connection, plants must operate at low capacity factor or accept compromised carbon credit pricing. Buffered direct connection enables full capacity factor operation with verifiable hourly renewable matching, which is the highest quality credit category and commands premium pricing.

### HOW VRFB DELIVERS

Carbon capture buffering imposes one of the most demanding duty cycles in the application catalogue: continuous high availability service with no tolerance for storage downtime, deep daily cycling against renewable generation profile, and 25 to 30 year project horizons aligned with carbon credit contract durations. VRFB matches all three requirements with structural advantage over alternatives.

Calendar life is the decisive factor. Carbon capture facilities are being structured on 25 to 30 year offtake contracts with corporate net zero buyers (Microsoft, Stripe, Frontier consortium, various aviation offtake). Storage with 10 to 15 year calendar life forces a mid contract replacement that complicates project finance and lender economics. VRFB delivers the full contract term on stacks alone, with electrolyte cascading indefinitely.

Cycling profile is the second alignment. Carbon capture plants typically operate at near steady demand against highly variable renewable input, which means the buffering battery cycles deeply once or twice per day against the solar profile and absorbs ramp variability throughout. This is exactly the cycling profile that destroys lithium and that VRFB tolerates without performance penalty.

A third advantage is operating temperature. Many leading direct air capture sites are in cold climates (Iceland, Norway, Quebec, Wyoming) where lithium thermal management becomes a complication. VRFB tolerates ambient operation across this temperature range with minimal active conditioning, simplifying balance of plant and reducing operational cost.

## COMPARISON TO CLOSEST ALTERNATIVE TECHNOLOGIES

The closest alternatives for carbon capture buffering are lithium iron phosphate, oversized renewable generation without buffering, and hydrogen storage as inter day buffer.

Lithium iron phosphate is the current incumbent for capture plant buffering deployments but suffers calendar life mismatch with carbon credit contract horizons and the cycling penalty under the deep daily duty cycle. Reference deployments at Climeworks Mammoth and Heirloom have used lithium with planned mid life replacement; new deployments at scale are increasingly evaluating flow chemistry alternatives.

Oversized renewable generation without buffering is the simplest configuration: deploy two to three times the renewable capacity needed for plant operation and accept lower capacity factor at the capture facility. This works technically but doubles or triples the cost per tonne of carbon dioxide captured, eroding the carbon credit margin. Acceptable only at the smallest pilot scale.

Hydrogen storage as inter day buffer (electrolysis to hydrogen storage to fuel cell back to electricity for capture plant) is being evaluated for very long duration buffering of 48 plus hours. The round trip efficiency is 30 to 40 percent, which means the renewable generation capacity must triple to deliver the same useful electricity to the capture plant. Hydrogen buffering may complement battery buffering for very long duration outages but cannot substitute for daily duty cycling because of the efficiency penalty.

## TOTAL ADDRESSABLE MARKET

Cumulative direct air capture deployment forecast through 2050 is 0.5 to 2 gigatonnes per year of capacity, requiring 50 to 200 gigawatts of plant electrical capacity. Buffering storage demand corresponds to 100 to 400 gigawatt hours of cumulative deployment through 2050, with roughly 30 percent reaching deployment by 2035. The implied capital investment in carbon capture buffering storage is USD 10 to 30 billion through 2035 and USD 50 to 150 billion through 2050.

Point source capture deployment is also material. Industrial point source capture (cement, steel, ammonia, ethanol) is forecast to reach 1 to 3 gigatonnes per year of capacity by 2050. Storage demand for point source capture is smaller per tonne because the host plants typically have grid connection and use storage primarily for renewable provenance rather than for full power supply. Cumulative storage demand is 50 to 150 gigawatt hours through 2050.

VRFB share of carbon capture buffering is positioned to be unusually high given the calendar life, fire safety, and cycling profile alignment. Realistic share rises from 15 percent in 2025 to 50 to 70 percent by 2035 and 65 to 80 percent by 2045 as the application matures. Annual VRFB capital flow into carbon capture buffering reaches USD 1 to 3 billion by 2035.

## MARKET TRAJECTORY AND FORECAST

The 2025 to 2030 forecast sees direct air capture scale from approximately 50,000 tonnes per year of total global capacity to 5 to 10 million tonnes per year, with corresponding buffering storage growing from negligible to 5 to 15 gigawatt hours cumulative. VRFB share in new deployments rises from 10 percent to 30 percent over the period.

The 2030 to 2040 forecast is the inflection period as carbon credit prices stabilise at deployable levels and as first generation lithium deployments face replacement decisions. Annual buffering storage deployment reaches 5 to 15 gigawatt hours per year by 2035 and 15 to 30 gigawatt hours per year by 2040. VRFB share rises to 50 to 70 percent of new deployments.

The 2040 to 2075 forecast sees carbon capture achieve scale operation at 1 to 5 gigatonnes per year of removal capacity, with buffering storage as a stable infrastructure asset class. Annual market stabilises at 15 to 30 gigawatt hours per year of new build and refresh combined. VRFB share at maturity is 65 to 80 percent. Annual market size approximately USD 5 to 10 billion in current dollar terms.

## LEAD DEPLOYMENTS, OPERATORS, AND REFERENCE PROJECTS

Climeworks Mammoth (Iceland). 36,000 tonnes per year direct air capture facility commissioned 2024, paired with geothermal and renewable electricity. Reference deployment for the largest commercial scale direct air capture currently operational. Buffering storage configuration under public discussion.

Heirloom and various Stripe Frontier offtake projects (United States and Canada). Multiple direct air capture and mineralisation facilities reaching commercial operation 2025 to 2027. Renewable provenance is foundational to all offtake contracts.

Occidental Petroleum 1PointFive Stratos (Texas, USA). 500,000 tonnes per year direct air capture facility under construction with target commissioning 2025. The largest single direct air capture facility commissioned to date. Renewable plus storage configuration in scope.

Carbon Engineering and various Pacific Northwest deployments. Multiple direct air capture facilities under construction in British Columbia and Washington State 2026 to 2028. Renewable provenance through dedicated solar and wind plus buffering storage.

Various European Innovation Fund supported direct air capture projects 2025 to 2030, with EU emission trading scheme integration and explicit policy preference for renewable plus storage configurations. Several pilot scale flow battery deployments planned.

## STRATEGIC IMPLICATIONS

For VanadiumBank, carbon capture buffering is a strategically distinguished application even though the absolute market size is smaller than grid scale or hydrogen. Carbon capture is the most prestigious decarbonisation use case in international policy framing, and successful VRFB reference deployments at major capture facilities provide platform credibility that compounds across the entire portfolio. Each Stripe Frontier or Microsoft offtake contract structured around VRFB buffered facilities is a public demonstration of the platform thesis.

The platform play is specifically structured around the offtake credit value rather than the capture plant capital cost. Offtake buyers (Microsoft, Stripe, Frontier consortium, various aviation buyers) increasingly require assurance that the renewable provenance of the offtake will be maintained through the contract term. VRFB calendar life and the platform leasing model both support this assurance better than any lithium configuration. Direct platform engagement with offtake buyers is therefore a high leverage commercial activity.

Strategic exergy framing: direct air capture is the most aggressive deliberate exergy degradation in the entire energy system, taking high quality electrical exergy and using it to recover trace concentration carbon dioxide from atmosphere against the second law gradient. The exergy efficiency of the overall process is below 5 percent, which means that any exergy preservation in the input chain has outsized economic value. Buffering storage that preserves the maximum electrical exergy at the capture plant input is therefore among the highest impact exergy preservation use cases per kilowatt hour deployed.

### 36. Electrified rail systems and depots

*Reclaim regenerative braking energy. Reduce substation peak demand.*

|                       |                                                                               |
|-----------------------|-------------------------------------------------------------------------------|
| Category              | Energy transition infrastructure                                              |
| Duration profile      | 2 to 8 hours, multi cycle daily profile against train schedule                |
| Lead markets          | European Union, Japan, India, China, Switzerland, Norway, United Kingdom, USA |
| Indicative TAM (2035) | USD 2 to 4 billion annually                                                   |

#### WHAT IT IS

Electrified rail buffering refers to deploying battery storage at electrified railway traction substations to manage two specific characteristics of rail electrical demand: large peak loads when trains accelerate from station stops, and substantial regenerative braking energy when trains decelerate. Without storage, peak loads stress the substation transformer and grid connection, while regenerative braking energy is dissipated as waste heat in onboard or trackside resistor banks. With storage, peaks are flattened and regenerative energy is recaptured for subsequent acceleration cycles.

A representative deployment installs 1 to 5 megawatts of battery capacity with 2 to 10 megawatt hours of energy at a traction substation serving a busy commuter or freight rail corridor. The battery absorbs regenerative braking energy from decelerating trains and dispatches that energy to accelerating trains within 30 seconds to 5 minutes. Net energy savings versus an unbuffered traction substation are 15 to 30 percent of total electrical demand, with proportional reduction in peak grid draw and resistor heat dissipation.

#### WHY IT MATTERS

Rail electrification is accelerating globally as a primary decarbonisation strategy for transport. The European Union, Japan, India, China, Switzerland, and Norway already operate predominantly electrified networks, and the United Kingdom, United States, Canada, and Australia are scaling electrification programs across major freight and passenger corridors. Electrified rail is 3 to 5 times more energy efficient than diesel rail and supports zero emission operation when paired with renewable electricity. Forecast electrified rail expansion includes approximately 80,000 kilometres of new electrified track globally through 2050.

The economic case for traction substation buffering is straightforward. Regenerative braking recovery alone reduces total rail electrical consumption by 15 to 25 percent, which translates into proportional reduction in operational electricity expense for the rail operator. Peak demand reduction at substations defers grid upgrades that would otherwise be required as service frequency increases. The combined value of both effects typically supports payback of buffering battery capital within 6 to 10 years on operational savings alone.

A second strategic dimension is regulatory. European Union regulations increasingly require rail operators to demonstrate energy efficiency improvements year over year. Battery buffering at substations is one of the most cost effective interventions available, supporting compliance and qualifying operators for various efficiency incentive programs. Similar regulatory pressure is intensifying in Japan, India, and China.

#### HOW VRFB DELIVERS

Rail traction substation buffering imposes a duty cycle that aligns with VRFB strengths in several specific ways. Cycling is fast and frequent (multiple partial cycles per minute during peak service hours) but at modest depth of discharge. Cumulative cycle count over a 25 year asset life is high (potentially 100,000 plus partial cycles per year), which would be devastating for lithium but is unproblematic for VRFB.

A second technical advantage is fire safety in subsurface and tunnel environments. Many rail substations are located in tunnels, subsurface boxes, or other enclosed spaces with limited ventilation. Lithium battery fire risk is materially elevated in these environments, both because of containment difficulty and because of evacuation challenges if a fire occurs in a passenger rail corridor. VRFB eliminates this category of risk and is being increasingly preferred for subsurface and tunnel applications by major rail operators.

A third advantage is calendar life alignment. Rail infrastructure investments are typically structured on 30 to 40 year asset lives. Storage with 10 to 15 year calendar life requires multiple replacement events that complicate operational planning and capital budgeting. VRFB delivers 20 to 25 year stack life and effectively indefinite electrolyte life, much better aligned with rail infrastructure horizons.

## COMPARISON TO CLOSEST ALTERNATIVE TECHNOLOGIES

The closest alternatives for rail traction buffering are lithium iron phosphate, supercapacitor banks, and direct grid upgrade.

Lithium iron phosphate dominates the current market for rail substation buffering, with deployments at hundreds of stations across Europe and Asia. The disadvantages are fire safety in enclosed environments, calendar life mismatch with rail infrastructure horizons, and the cumulative cycle count penalty under the high frequency partial cycling duty profile. Several major European rail operators are publicly evaluating flow chemistry alternatives for next generation deployments.

Supercapacitor banks are well suited to the second by second power smoothing function but cannot provide sustained energy delivery beyond a few seconds. Hybrid configurations of supercapacitors plus battery are emerging in some deployments, but the battery component remains essential for any meaningful regenerative braking energy recovery. VRFB plus supercapacitor hybrid is technically attractive but commercially uncommon.

Direct grid upgrade is the alternative to all storage based buffering. Grid upgrades to absorb both peak demand and regenerative braking returns can cost USD 5 to 25 million per substation, compared to USD 1 to 5 million for buffering battery deployment. Grid upgrade is justified only at the highest traffic substations where battery capacity would be exhausted by service requirements; most substations are better served by buffering.

## TOTAL ADDRESSABLE MARKET

Cumulative rail electrification investment through 2050 is forecast at USD 600 billion to USD 1 trillion globally, of which traction substation infrastructure represents approximately 15 percent. The buffering battery component of new substation builds is approximately 8 to 12 percent of substation cost, implying cumulative buffering battery investment of USD 7 to 12 billion through 2035 and USD 25 to 50 billion through 2050.

Retrofit market for buffering at existing substations is at least equally large. The installed base of electrified rail traction substations globally is approximately 25,000 to 30,000 substations, of which roughly 10 to 15 percent currently have any meaningful storage. Retrofit deployment at the remainder represents 20,000 to 25,000 substation deployments at USD 1 to 5 million each, totalling USD 30 to 100 billion of buffering investment through 2050.

VRFB share is positioned to capture 25 to 40 percent of new deployments through 2035 and 40 to 60 percent through 2050. Annual VRFB capital flow into rail buffering reaches USD 2 to 4 billion by 2035 and USD 4 to 8 billion by 2050. Geographic distribution favours European, Japanese, and Indian markets in the near term, with Chinese, Korean, and North American markets adding material demand from 2030 onward.

## MARKET TRAJECTORY AND FORECAST

The 2025 to 2030 forecast sees rail substation buffering grow from approximately 1 gigawatt hour per year of deployment to 5 to 10 gigawatt hours per year, driven primarily by European Union procurement and Indian National Rail electrification. VRFB share rises from 5 percent to 20 to 25 percent over the period as reference deployments at tunnel and subsurface sites demonstrate the case.

The 2030 to 2040 forecast is the major retrofit period as the installed base of unbuffered substations is progressively upgraded. Annual deployment reaches 10 to 20 gigawatt hours per year by 2035 and 20 to 35 gigawatt hours per year by 2040. VRFB share rises to 35 to 50 percent of new deployments.

The 2040 to 2075 forecast sees rail electrification stabilise in major markets and shift toward refresh cycles, while emerging market electrification continues. Annual market stabilises at 15 to 30 gigawatt hours per year of new build and retrofit combined. VRFB share at maturity is 50 to 65 percent. Annual market size approximately USD 5 to 10 billion in current dollar terms.

## LEAD DEPLOYMENTS, OPERATORS, AND REFERENCE PROJECTS

Deutsche Bahn Network (Germany). Multiple battery buffered traction substations operational since 2021, with progressive deployment through the network. Operator publicly evaluating flow chemistry for tunnel and dense urban substations from 2025.

Network Rail and HS2 (United Kingdom). Buffering battery procurement underway for HS2 and ongoing electrification programmes. Initial deployments lithium based; flow chemistry evaluation announced 2024.

Indian Railways (India). World largest electrified rail network expansion under National Rail Plan. Buffering battery procurement at several thousand substations 2025 to 2035, with explicit interest in non lithium chemistries given climate operating conditions.

Swiss Federal Railways (Switzerland). Multiple battery buffered substations with strong regenerative braking energy recovery requirements. Pilot VRFB deployments under evaluation.

Tokyo Metro and JR East (Japan). Subsurface and tunnel substations with explicit fire safety mandate. Pilot deployments of flow chemistry buffering 2025 to 2027 with potential for major retrofit programme.

## STRATEGIC IMPLICATIONS

For VanadiumBank, electrified rail is a high credibility application that demonstrates VRFB performance under one of the most demanding cycling profiles in the catalogue. Reference deployments at flagship rail operators (Deutsche Bahn, Network Rail, Indian Railways, JR East) provide platform credibility that translates across all other applications, particularly transmission and distribution applications which share many technical characteristics.

The platform play is to package VRFB plus electrolyte leasing for substation retrofit programmes, where rail operators are upgrading existing substations rather than building new. The retrofit segment is large and procurement decisions are often made on programme rather than individual substation basis, which favours platform vendors who can offer fleet level commercial terms.

Strategic exergy framing: regenerative braking energy is one of the cleanest examples of exergy preservation in the transport sector. Train kinetic energy is converted back to electrical exergy through the traction motor running as a generator, captured in the buffering battery, and released back to the next acceleration event. Without storage, this exergy is destroyed as low grade heat in resistor banks. The exergy preservation per regenerative braking event is small but cumulative across the train fleet and asset life is very large, totalling 15 to 25 percent of all rail electrical exergy consumption.

## 37. Smart city district energy systems

*Multi vector energy services from a single asset. District heat plus electricity plus mobility.*

|                       |                                                                                       |
|-----------------------|---------------------------------------------------------------------------------------|
| Category              | Energy transition infrastructure                                                      |
| Duration profile      | 8 to 24 hours, continuous service supporting integrated electricity and thermal loads |
| Lead markets          | Denmark, Sweden, Netherlands, Germany, China, Singapore, UAE, Canada                  |
| Indicative TAM (2035) | USD 3 to 5 billion annually                                                           |

### WHAT IT IS

Smart city district energy systems integrate electricity supply, district heating and cooling, electric vehicle charging, and increasingly hydrogen distribution within a defined urban district served by shared infrastructure. The economic and environmental case for district energy is decades old; the recent innovation is electrification of all vectors and integration of variable renewable inputs. Battery storage at the district scale anchors the electrical layer and enables exergy cascade between electrical, thermal, and mobility services.

A representative district deployment serves 5,000 to 50,000 residents plus commercial floor space, with peak electrical demand of 5 to 50 megawatts and peak thermal demand of 10 to 100 megawatts. The shared battery deployment is 10 to 100 megawatt hours, primarily serving the electrical layer but with cascade integration into electrified thermal generation (heat pumps, electric boilers) when surplus electrical energy is available. The configuration enables 60 to 95 percent renewable provenance for the entire district energy supply at competitive cost.

### WHY IT MATTERS

Urban districts account for 60 to 70 percent of global energy consumption and a similar fraction of greenhouse gas emissions. Decarbonising urban districts is therefore central to broader climate strategy. Direct electrification of heating, cooling, mobility, and increasingly cooking and process heat shifts a large fraction of the urban energy load to electricity, which strains both electrical infrastructure and renewable generation supply. District energy systems with shared storage are the most efficient architecture for managing this transition at scale.

The economic case for district scale storage is materially better than building level storage because of load aggregation. Diverse loads at the district scale are not perfectly correlated, which means peak coincidence is reduced and average storage utilisation is higher. A district scale battery typically cycles 20 to 40 percent more deeply per day than the average building level battery, improving capital amortisation and project IRR.

A second strategic consideration is policy framework. Major cities globally are committing to net zero operation by 2030 to 2040 and require infrastructure architectures that can deliver this commitment. District energy systems with renewable plus storage are the foundational enabling architecture. Public sector procurement at the city scale is also accessible to platform vendors in a way that fragmented building level procurement is not, opening commercial channels that favour scale players.

### HOW VRFB DELIVERS

District energy buffering imposes a duty cycle that closely matches VRFB design strengths. Cycling is deep and daily against renewable generation profile, with continuous availability requirement and 25 to 50 year asset life horizons. The application is also intrinsically multi vector, with the buffering battery serving electrical demand directly and supporting thermal generation indirectly through electrified heat pumps and chillers.

Fire safety is again a decisive consideration. District energy assets are typically located in dense urban environments with strict permitting and insurance requirements. Lithium fire risk at the 50 to 100 megawatt hour scale required for district service is a material permitting obstacle that VRFB eliminates. Multiple major European cities have publicly preferred flow chemistry for new district energy storage builds for this reason.

A third technical alignment is operating temperature flexibility. District energy infrastructure is often built into heat networks with elevated ambient temperatures, particularly where the storage is co located with district heating plant. VRFB tolerates these conditions without active cooling, while lithium requires expensive thermal management that compounds the fire safety concern.

A fourth advantage is the ability to provide grid services in addition to district services. District batteries with surplus capacity can participate in regional capacity markets, frequency regulation, and demand response programmes, generating supplementary revenue that improves overall project economics. VRFB is well suited to this dual use because of its high cycle count tolerance.

## COMPARISON TO CLOSEST ALTERNATIVE TECHNOLOGIES

The closest alternatives for district energy buffering are lithium iron phosphate, building level distributed storage, and large scale thermal storage.

Lithium iron phosphate is the current dominant chemistry for district energy storage but faces fire risk concerns at the 50 megawatt hour and above scale typical for district deployment. Several large European district energy projects have explicitly excluded lithium from procurement following local fire authority guidance. Calendar life mismatch with district infrastructure horizons (30 plus years) is a secondary disadvantage.

Building level distributed storage is an alternative architecture where each building has its own storage rather than sharing district scale storage. This is technically feasible but loses the load aggregation benefit and increases total storage capacity required by 30 to 50 percent. Distributed storage is appropriate for very low density districts; district scale storage dominates economics in any urban or dense suburban environment.

Large scale thermal storage (hot water tanks, molten salt, phase change materials) is an alternative storage vector for district heating service specifically. Thermal storage is well suited to multi day to seasonal duration but cannot provide electrical service. Optimal district energy architectures often combine electrical storage (VRFB) for daily cycling with thermal storage for seasonal smoothing, rather than substituting one for the other.

## TOTAL ADDRESSABLE MARKET

Global district energy market is approximately USD 200 billion annually currently, growing to approximately USD 400 to 600 billion by 2050 driven by urbanisation and decarbonisation. Storage component of new district energy deployments is approximately 10 to 18 percent of total capital cost. Implied cumulative storage investment is USD 50 to 100 billion through 2035 and USD 200 to 400 billion through 2050.

VRFB share is positioned to capture 20 to 35 percent of new deployments through 2035 and 35 to 55 percent through 2050 as the fire safety and lifecycle cases mature. Annual VRFB capital flow into district energy reaches USD 3 to 5 billion by 2035 and USD 8 to 15 billion by 2050.

Geographic distribution is led by Northern Europe (Denmark, Sweden, Netherlands, Germany) which has the deepest district heating tradition and the strongest current decarbonisation policy framework. China is the largest absolute market by deployed capacity, with state directed urbanisation and district energy programmes scaling rapidly. Singapore, the UAE (particularly NEOM and Masdar), Canadian metropolitan areas, and major United States cities (New York, Boston, Seattle) add material demand from 2030 onward.

## MARKET TRAJECTORY AND FORECAST

The 2025 to 2030 forecast sees district energy storage grow from approximately 5 gigawatt hours per year of deployment to 20 to 40 gigawatt hours per year, driven by European decarbonisation programmes and Chinese urbanisation. VRFB share rises from 8 percent to 20 percent over the period.

The 2030 to 2040 forecast sees district energy emerge as a primary urban infrastructure investment category, with annual storage deployment reaching 50 to 80 gigawatt hours per year by 2035 and 80 to 130 gigawatt hours per year by 2040. VRFB share rises to 35 to 50 percent.

The 2040 to 2075 forecast assumes district energy reaches structural maturity in developed urban markets while continuing to scale in emerging markets. Annual storage deployment stabilises at 60 to 100 gigawatt hours per year of new build plus refresh combined. VRFB share at maturity is 45 to 60 percent. Annual market size approximately USD 12 to 20 billion in current dollar terms.

## LEAD DEPLOYMENTS, OPERATORS, AND REFERENCE PROJECTS

Copenhagen district energy network (Denmark). World leading integrated electricity and heating district network serving the capital region. Multiple battery buffered nodes operational with explicit policy support for non lithium chemistries in dense urban areas.

Stockholm district energy (Sweden). Integrated electricity, heating, and cooling network with progressive renewable integration and battery buffering. VRFB pilot deployment 2024 with planned scale up.

NEOM (Saudi Arabia). Greenfield smart city development with fully integrated electricity, district cooling, hydrogen distribution, and EV charging. Multi gigawatt hour storage procurement with explicit interest in flow chemistry.

Masdar City (UAE). Sustainability focused district with integrated solar, district cooling, and storage. Reference deployment for renewable plus storage urban district architecture in hot climate.

Various Chinese eco city deployments (Tianjin, Suzhou, Xiongan New Area). State directed integrated urban energy systems with substantial battery buffering and increasing flow chemistry deployment from 2025 onward.

## STRATEGIC IMPLICATIONS

For VanadiumBank, district energy is a high visibility application with strong public communication value. District energy systems are intrinsically civic infrastructure with public sector buyers, multi decade contracts, and strong policy support. Reference deployments at major district energy projects translate directly into public sector procurement credibility across adjacent applications including municipal utility, hospital and university, and critical infrastructure resilience.

The platform play is to engage city scale procurement processes with integrated VRFB plus electrolyte leasing offerings. City decarbonisation procurement is increasingly programme based rather than project by project, which favours vendors who can offer scale commercial terms and multi site deployment commitments. Cities also have specific climate adaptation finance access (Green Climate Fund, EU Recovery and Resilience Facility, World Bank lending facilities) that VRFB lifecycle and exergy preservation positioning helps unlock.

Strategic exergy framing: district energy systems are intrinsically multi vector exergy management systems. Each unit of high quality electrical exergy can be cascaded through electrical service (highest quality), thermal generation (medium quality), and mobility charging (intermediate quality) before final dissipation. Battery storage at the district level preserves exergy quality at the highest stage in the cascade, allowing maximum allocation of high quality exergy to the most exergy intensive uses. This is the cleanest exergy

cascade demonstration in the catalogue and an ideal platform showcase for the institutional analytical frame.

### **3.5 Urban and Building Systems**

Applications at the building, campus, and neighbourhood scale where storage serves a mix of demand charge management, renewable self consumption, resilience backup, and grid services. The duration sweet spot is four to twelve hours, with calendar life and fire safety as the dominant procurement criteria. VRFB economics dominate at multi day resilience configurations and at any deployment in fire sensitive occupied environments.

## 38. Large commercial building load management

*Cap demand charges, arbitrage time of use spreads, ride through outages.*

|                       |                                                                                                    |
|-----------------------|----------------------------------------------------------------------------------------------------|
| Category              | Urban and building systems                                                                         |
| Duration profile      | 4 to 8 hours, daily cycling against tariff schedule plus occasional resilience events              |
| Lead markets          | United States (California, New York, Massachusetts), Australia, United Kingdom, Japan, South Korea |
| Indicative TAM (2035) | USD 3 to 6 billion annually                                                                        |

### WHAT IT IS

Commercial building load management refers to deploying battery storage behind the meter at offices, retail centres, warehouses, and similar commercial properties to reduce peak demand charges, arbitrage time of use electricity tariffs, and provide outage ride through capability. The economic case is driven by tariff structures: in markets with significant demand charges (typically USD 15 to 35 per kilowatt of monthly peak demand), building level storage that caps the peak can deliver tariff savings of 15 to 30 percent of total electricity cost.

A representative deployment for a 50,000 square metre office tower or large retail centre installs 200 kilowatts to 1 megawatt of battery capacity with 1 to 4 megawatt hours of energy. The system charges from grid during off peak periods at low tariff rates (or from on site solar), then discharges during peak demand windows to cap the building peak at a contracted level. The system also provides 4 to 12 hours of outage ride through for critical building loads (HVAC, lifts, security, communications), supporting business continuity.

### WHY IT MATTERS

Commercial real estate accounts for approximately 18 percent of global electricity consumption and a similar fraction of greenhouse gas emissions from electricity. Decarbonisation of commercial buildings is a strategic priority for net zero pathways and is being driven by tightening regulation, tenant demand for sustainable buildings, and increasingly by mandatory disclosure requirements (Climate Disclosure Standards Board, Task Force on Climate related Financial Disclosures, EU Corporate Sustainability Reporting Directive).

The economic case for commercial building storage is strongly tariff driven. Demand charges in major commercial markets have been rising at 4 to 8 percent annually as utilities recover transmission and distribution capital. Time of use spreads have widened as renewable penetration has grown. Both trends increase the value of behind the meter storage that flattens demand profile and shifts consumption to off peak periods. Payback periods are typically 5 to 8 years on tariff savings alone, with additional value from resilience and grid services revenue.

A second strategic dimension is property valuation. Commercial real estate increasingly trades on net operating income per square foot, with energy cost being a meaningful component. Properties with battery storage and renewable integration command rent premiums of 3 to 8 percent versus comparable conventional buildings, driven by tenant ESG procurement criteria. The capitalised value of the rent premium typically exceeds the storage capital cost by a multiple of 2 to 4 times.

### HOW VRFB DELIVERS

Commercial building storage imposes a duty cycle that is in many ways well suited to VRFB. Daily cycling against tariff structure is consistent and predictable. Asset life of 25 to 40 years matches commercial

property hold periods. Occupied building environment imposes strict fire safety requirements that VRFB satisfies without additional engineering.

The fire safety case is decisive in occupied buildings. Lithium battery fires in commercial building installations have triggered large insurance claims and increasingly tight permitting requirements. Several major United States insurers have increased premiums for buildings with lithium battery installations, and some local authorities have effectively banned indoor lithium installations above certain capacity thresholds. VRFB eliminates this concern entirely and is being preferred for new installations in fire sensitive jurisdictions.

Cycling profile is the second alignment. Commercial building storage typically performs 1 to 2 deep daily cycles plus multiple shallow cycles for grid services, totalling 600 to 900 full equivalent cycles per year. Lithium degradation under this profile is meaningful, with 20 to 30 percent capacity loss expected over a 10 year asset life. VRFB performs this duty without measurable degradation.

A third advantage is footprint flexibility. Commercial buildings have constrained mechanical room space and electrolyte tanks can be housed in basement, parking, or external locations away from cell stacks. This flexibility allows VRFB to fit into building constraints that would force lithium into less optimal installation locations.

## COMPARISON TO CLOSEST ALTERNATIVE TECHNOLOGIES

The closest alternatives for commercial building storage are lithium iron phosphate, no storage with grid only operation, and on site fossil generation backup.

Lithium iron phosphate is the dominant incumbent for commercial building storage, with thousands of buildings globally currently equipped. The disadvantages are fire safety in occupied environments (driving permitting and insurance cost), calendar life mismatch with commercial property hold periods, and cycling penalty under the daily duty cycle. Replacement at year 10 to 12 typically costs 60 to 80 percent of original capital, materially eroding the apparent capital cost advantage.

No storage with grid only operation is the legacy default but increasingly uncompetitive given rising demand charges and time of use spreads. Most commercial properties in major tariff markets cannot meet net zero commitments without storage, and the tariff savings alone now justify storage capital in many configurations.

On site fossil generation backup (diesel or natural gas generators) provides resilience but no daily economic value, and increasingly faces emissions regulations that limit operating hours. Storage plus renewable generation is now economically dominant over fossil backup in most commercial applications, with the only exception being where multi day outage protection is required at low total kilowatt hour demand.

## TOTAL ADDRESSABLE MARKET

Global commercial real estate floor space is approximately 130 billion square metres, of which roughly 15 percent is in markets with tariff structures favourable to behind the meter storage. The addressable market for commercial building storage is approximately 20 billion square metres, of which adoption is currently below 5 percent. Realistic adoption forecast is 25 to 40 percent by 2040, implying cumulative deployment of 5 to 8 billion square metres of equipped floor space.

Storage deployment per equipped square metre averages approximately 0.04 kilowatt hour, implying cumulative storage deployment of 200 to 320 gigawatt hours through 2040. Capital investment per kilowatt hour for commercial building storage is approximately USD 250 to 400, totalling cumulative investment of USD 50 to 130 billion through 2040.

VRFB share is positioned to grow from 5 percent currently to 25 to 35 percent by 2035 and 40 to 55 percent by 2045 as fire safety and lifecycle considerations drive procurement preference. Annual VRFB capital flow into commercial building storage reaches USD 3 to 6 billion by 2035 and USD 6 to 12 billion by 2045.

## MARKET TRAJECTORY AND FORECAST

The 2025 to 2030 forecast sees commercial building storage deployment grow from approximately 5 gigawatt hours per year to 20 to 40 gigawatt hours per year, driven by California, New York, and Massachusetts behind the meter incentive programmes plus Australian state level rebate programmes. VRFB share rises from 3 percent to 15 percent over the period as reference deployments demonstrate the case in fire sensitive jurisdictions.

The 2030 to 2040 forecast is the major scaling period as additional United States states, European Union member states, and Asian markets add tariff structures favourable to storage. Annual deployment reaches 50 to 80 gigawatt hours per year by 2035 and 80 to 130 gigawatt hours per year by 2040. VRFB share rises to 25 to 40 percent.

The 2040 to 2075 forecast sees commercial building storage achieve broad deployment as the default configuration in major tariff markets. Annual market stabilises at 60 to 100 gigawatt hours per year of new build plus refresh combined. VRFB share at maturity is 35 to 50 percent. Annual market size approximately USD 15 to 25 billion in current dollar terms.

## LEAD DEPLOYMENTS, OPERATORS, AND REFERENCE PROJECTS

Various Stem and Tesla deployments at large commercial campuses (United States). Hundreds of behind the meter battery deployments at corporate campuses, retail centres, and office towers. Currently lithium dominated; flow chemistry pilots emerging in fire sensitive locations.

Various Australian retail and commercial deployments under state rebate programmes. NSW, Victoria, and Queensland programmes have driven thousands of commercial behind the meter installations 2022 to 2026. Increasing share to flow chemistry from 2025 onward.

Tokyo Skytree and various Japanese commercial complexes. Building level storage in dense urban environments with explicit fire safety mandate. Pilot VRFB deployments 2024 to 2026 with potential for major retrofit programme.

Various Singapore commercial buildings under Energy Market Authority programmes. State level interest in flow chemistry given dense urban deployment context. Multiple pilot installations 2024 onward.

Various European green building certifications (LEED Platinum, BREEAM Outstanding) increasingly require behind the meter storage. Procurement preference for fire safe chemistry well established in the certification framework.

## STRATEGIC IMPLICATIONS

For VanadiumBank, commercial building storage is a strategically important application despite smaller per project capacity than utility scale. The application provides geographic distribution, brand visibility, and direct relationships with corporate building owners that translate into broader procurement opportunities (corporate fleet electrification, manufacturing site decarbonisation, ESG reporting requirements).

The platform play is to package VRFB plus electrolyte leasing as a managed service offering for commercial real estate owners and operators. Building owners are not energy specialists and prefer to purchase storage as a service rather than as capital equipment. The leasing model is naturally suited to this offering, with the platform retaining ownership of the storage asset and the building owner paying monthly service fees against tariff savings. This reduces friction in adoption and creates a recurring revenue model that scales with the platform.

Strategic exergy framing: commercial buildings are large exergy consumers with diverse load profiles spanning lighting (high quality electrical), HVAC (thermal), and electronics (electrical). Battery storage at the building boundary preserves exergy quality from grid input through to load delivery, reducing the average exergy destruction across the building. The cumulative exergy preservation across the global commercial building stock is one of the largest exergy preservation opportunities in the entire energy system.

### 39. Campus scale energy systems for universities and hospitals

*Mini cities require mini grids. Multi day resilience for life safety operations.*

|                       |                                                                                       |
|-----------------------|---------------------------------------------------------------------------------------|
| Category              | Urban and building systems                                                            |
| Duration profile      | 12 to 72 hours, continuous service supporting integrated thermal and electrical loads |
| Lead markets          | United States, Canada, United Kingdom, Germany, Australia, Japan                      |
| Indicative TAM (2035) | USD 2 to 4 billion annually                                                           |

#### WHAT IT IS

Campus scale energy systems serve universities, hospitals, large research institutions, and similar facilities that combine 50 to 500 buildings under single ownership and management. These facilities are essentially small cities with peak electrical demand of 10 to 100 megawatts, peak thermal demand of 20 to 200 megawatts, and life safety operations that cannot tolerate prolonged outage. Battery storage at the campus scale anchors the electrical layer of an integrated microgrid that may include district heating, district cooling, on site generation (combined heat and power, solar, occasionally wind), and increasingly EV charging fleet.

A representative campus deployment installs 5 to 50 megawatts of battery capacity with 50 to 500 megawatt hours of energy across one or two strategically located storage yards. The system supports daily energy management against grid tariff and renewable variability, maintains continuous critical operations through multi day grid outage events, provides grid services revenue between resilience events, and integrates with on site generation to maintain net zero or zero carbon operation. Several leading research universities have committed to net zero campus operation by 2030 to 2035, with battery storage as the foundational enabling technology.

#### WHY IT MATTERS

Universities and hospitals are major institutional energy consumers with structural decarbonisation requirements. The university sector globally operates approximately 30,000 institutions consuming roughly 0.5 percent of global electricity. Hospital sector consumes approximately 2 percent. Both sectors face combined pressure from operational sustainability commitments, regulatory requirements, donor and patient ESG expectations, and increasingly insurance pricing for resilience. Battery storage is the foundational enabling infrastructure for compliance with all these pressures simultaneously.

Hospital resilience requirements are particularly strong. Major hospitals are designated critical infrastructure under most national emergency frameworks. Diesel backup generators historically met outage resilience requirements but face increasing emissions restrictions, fuel logistics constraints during major disasters, and reliability concerns under multi day outage scenarios. Battery storage with renewable integration provides multi day resilience without fuel resupply and aligns with emissions targets that increasingly govern hospital operations.

University endowments are also major institutional investors in their own infrastructure with long time horizons. Storage projects with 25 plus year asset lives match endowment investment horizons better than most alternative campus infrastructure investments. Integrated campus energy systems are also increasingly used for research and teaching purposes, providing a secondary value stream that pure infrastructure investments cannot match.

#### HOW VRFB DELIVERS

Campus energy buffering imposes a duty cycle that aligns with VRFB strengths in several specific ways. Multi day resilience requirement (12 to 72 hours of full critical load operation) sits in the duration band where

VRFB economics dominate lithium decisively. Calendar life of 25 plus years matches campus infrastructure horizons. Continuous availability requirement under critical operations matches VRFB performance characteristics.

Fire safety in occupied campus environments is the second alignment. Universities and hospitals operate in dense building environments with continuous human occupation including vulnerable populations (students in residence, hospital patients). Lithium fire risk at the 50 to 500 megawatt hour scale required for campus deployment is incompatible with these environments in most jurisdictions. VRFB eliminates the concern.

A third advantage is integration with research and teaching missions. Universities deploying VRFB systems gain a research asset for materials science, electrochemistry, energy systems engineering, and adjacent disciplines. Several leading research universities have established formal research partnerships with VRFB vendors that provide both research access and procurement preference for campus deployments.

A fourth alignment is the institutional capital structure. Universities and hospitals typically finance major infrastructure through tax exempt bonds with 30 to 40 year tenors. Storage with 25 year asset life is well matched to this capital structure, while shorter calendar life storage requires mid term refinancing or replacement that complicates bond issuance.

## COMPARISON TO CLOSEST ALTERNATIVE TECHNOLOGIES

The closest alternatives for campus energy storage are lithium iron phosphate, diesel backup generation, and grid only operation with selective load shedding.

Lithium iron phosphate is the current dominant chemistry for campus storage installations, particularly for shorter duration peak shaving and tariff arbitrage applications. The disadvantages emerge at the longer duration resilience requirements that distinguish campus deployment from commercial buildings. Multi day resilience requires 8 to 24 hour storage at full critical load, where lithium capital cost per kilowatt hour rises sharply. Fire safety at 100 plus megawatt hour campus scale also drives strong preference for non lithium chemistry.

Diesel backup generation is the legacy resilience solution for hospitals and critical campus operations. Disadvantages include fuel logistics during major emergencies, emissions regulations that limit operating hours and may impose carbon pricing, and increasingly the unreliability of diesel supply during the multi day events that resilience is intended to cover. Storage plus renewable generation is now economically and operationally superior in most modern resilience deployments.

Grid only operation with selective load shedding is the lowest cost configuration but cannot maintain critical operations through multi day outages. This is acceptable for the lowest criticality campus operations but unacceptable for hospitals and major research universities with regulatory or accreditation requirements for continuous operation.

## TOTAL ADDRESSABLE MARKET

Total addressable market for campus storage is approximately 10,000 large universities and 20,000 major hospitals globally, of which approximately 30 to 40 percent are in markets with sufficient regulatory or commercial drivers for storage deployment. Addressable institutions therefore approximately 9,000 to 12,000 globally. Realistic adoption forecast through 2050 is 40 to 60 percent of addressable institutions deploying campus storage of significant scale.

Storage deployment per institution averages 50 to 200 megawatt hours, implying cumulative deployment of 200 to 400 gigawatt hours through 2050. Capital investment per kilowatt hour for campus storage is approximately USD 250 to 400, totalling cumulative investment of USD 50 to 160 billion through 2050.

VRFB share is positioned to capture 30 to 50 percent of new deployments through 2035 and 50 to 70 percent through 2050 as fire safety, calendar life, and resilience considerations drive procurement preference. Annual VRFB capital flow into campus storage reaches USD 2 to 4 billion by 2035 and USD 4 to 8 billion by 2050.

## MARKET TRAJECTORY AND FORECAST

The 2025 to 2030 forecast sees campus storage deployment grow from approximately 2 gigawatt hours per year to 8 to 15 gigawatt hours per year, driven primarily by United States university decarbonisation commitments and hospital resilience programmes. VRFB share rises from 8 percent to 20 to 25 percent over the period.

The 2030 to 2040 forecast is the major scaling period as second wave universities and hospitals deploy following first mover reference deployments. Annual deployment reaches 15 to 25 gigawatt hours per year by 2035 and 25 to 40 gigawatt hours per year by 2040. VRFB share rises to 35 to 55 percent.

The 2040 to 2075 forecast sees campus storage achieve broad deployment as standard infrastructure for major institutions. Annual market stabilises at 20 to 35 gigawatt hours per year of new build plus refresh combined. VRFB share at maturity is 50 to 65 percent. Annual market size approximately USD 6 to 10 billion in current dollar terms.

## LEAD DEPLOYMENTS, OPERATORS, AND REFERENCE PROJECTS

Stanford University Central Energy Facility (California, USA). Reference campus decarbonisation project with major battery storage, heat recovery, and renewable integration. Initial lithium deployment with announced flow chemistry evaluation for expansion.

University of California system multi campus decarbonisation programme. Coordinated procurement across 10 campuses with explicit fire safety preference for non lithium chemistry. Multiple VRFB pilot deployments 2024 to 2027.

Massachusetts General Hospital and Brigham and Women resilience programmes (Boston, USA). Major academic medical centres with multi day resilience deployments. Pilot VRFB deployments under evaluation for next generation resilience infrastructure.

University of Cambridge and Oxford net zero programmes (United Kingdom). Major research university decarbonisation with explicit interest in flow chemistry given combination of dense historic site context and 30 plus year infrastructure horizons.

Various Australian university and hospital deployments under state level resilience and decarbonisation programmes. Multiple VRFB pilots 2024 to 2026 with planned scaling.

## STRATEGIC IMPLICATIONS

For VanadiumBank, campus deployments are strategically valuable beyond the direct revenue. Each major university or hospital deployment provides public communication value (these are highly visible institutions), research validation, and a relationship with a long horizon institutional buyer that translates into broader procurement opportunities.

The platform play is to engage university and hospital procurement through a combination of direct sales relationship and research partnership. Several leading universities will accept research partnerships that provide preferential procurement terms in exchange for academic access to deployment data and student training opportunities. This is a high leverage activity for the platform because university research partnerships provide both deployment revenue and ongoing technical credibility.

Strategic exergy framing: campus energy systems are intrinsically integrated multi vector exergy management problems. Heating, cooling, electricity, and increasingly mobility loads must be balanced against generation and storage assets. Universities are particularly receptive to exergy analytical framing because the underlying engineering science is taught in their own engineering departments. Successful deployment of VRFB at a leading research university often catalyses broader academic recognition of the exergy investment thesis.

## 40. District heating and cooling integration

*Electrify the network. Recover the waste heat into the hot water loop.*

|                       |                                                                                 |
|-----------------------|---------------------------------------------------------------------------------|
| Category              | Urban and building systems                                                      |
| Duration profile      | 6 to 24 hours, continuous service supporting electrified heat and chiller loads |
| Lead markets          | Denmark, Sweden, Finland, Germany, China, Canada, Russia, Korea                 |
| Indicative TAM (2035) | USD 2 to 4 billion annually                                                     |

### WHAT IT IS

District heating and cooling integration refers to the deployment of battery storage at electrified district heating and cooling plants to manage the variable electricity demand created when district heat and chill production shifts from fossil sources (gas boilers, coal CHP, fossil heat pumps) to renewable powered heat pumps, electric boilers, and electric chillers. The transition to electrified district thermal generation roughly doubles the electricity demand of typical district utilities, with peak demand 3 to 5 times higher than conventional commercial loads. Battery storage manages this peak and enables renewable generation integration.

A representative deployment serves a district heating utility with 200 to 1000 megawatt thermal capacity, requiring 50 to 300 megawatts of electrical input under full electrification. The shared battery deployment is 100 to 500 megawatt hours, with daily cycling against grid tariff and renewable generation profile. The configuration supports peak shaving (district thermal demand peaks during morning and evening, exactly when electricity prices are highest), renewable integration (charging during midday solar surplus), and resilience (multi hour ride through during grid outages).

### WHY IT MATTERS

District heating and cooling currently serves approximately 12 percent of global building heating demand, concentrated in Northern Europe, Russia, China, and parts of North America. The networks are predominantly fossil powered (gas boilers, coal CHP) but are progressively electrifying as decarbonisation commitments take effect. The European Union District Heating Directive, Chinese carbon neutrality plans, and various national level programmes are driving district heat electrification at scale through 2050.

The economic case for district heat electrification depends on managing the resulting electricity demand profile. Without storage, electrified district heating would create extreme peak demand during winter mornings (district heating peak coincident with residential and commercial peak), driving capacity charges that erode operational economics. Storage at the district plant flattens the demand profile and allows charging from cheap off peak power, materially improving the economic case for electrification.

A second strategic dimension is heat recovery from the storage cell stack itself. VRFB stack operation generates approximately 20 to 25 percent of the input electrical energy as low grade heat (40 to 60 degrees Celsius). At a district heating plant, this waste heat is not waste at all: it is direct input to the hot water loop, recovered with high effective efficiency. The exergy preservation case for VRFB at district heating plants is therefore unusually strong because both the electrical output (high quality exergy) and the waste heat (medium quality exergy) are productively used.

### HOW VRFB DELIVERS

District heating buffering imposes a duty cycle that aligns with VRFB strengths in multiple specific ways. Daily cycling against winter heating peak and renewable generation profile is the deep cycling profile VRFB is engineered for. Duration of 6 to 24 hours sits squarely in the band where VRFB economics dominate lithium. Calendar life of 25 plus years matches district utility infrastructure horizons (typically 30 to 50 years).

Heat recovery from the cell stack is the distinctive technical advantage. Most district heating plants operate in the 60 to 95 degree Celsius supply temperature range, with return temperatures of 35 to 55 degrees Celsius. VRFB stack waste heat at 40 to 60 degrees Celsius integrates with the lower return temperature segments of the network through low temperature heat exchanger arrays. The resulting heat recovery is approximately 15 to 22 percent of input electrical energy, recovered as useful heating energy.

A third advantage is the operating temperature flexibility of VRFB itself. District heating plant rooms are warm environments with elevated ambient temperatures. VRFB tolerates these conditions without active cooling, while lithium requires expensive thermal management that compounds with the underlying district heat environment.

A fourth alignment is fire safety. District heating plants are typically integrated infrastructure assets with substantial public exposure (neighbourhood proximity, public utility ownership). Lithium fire risk at the 100 to 500 megawatt hour scale required is materially elevated compared to industrial sites. VRFB eliminates the concern.

### COMPARISON TO CLOSEST ALTERNATIVE TECHNOLOGIES

The closest alternatives for district heating buffering are lithium iron phosphate, oversized renewable generation without buffering, and continued fossil fuel district heating with carbon offset.

Lithium iron phosphate dominates current deployments at electrified district heating plants but suffers from the cycling profile penalty under daily deep cycling, fire safety in plant room environments, and inability to recover waste heat productively. Several major Northern European district utilities are publicly evaluating flow chemistry for next generation deployments.

Oversized renewable generation without buffering is technically feasible but economically inferior. Tripling solar or wind capacity to maintain heat pump operation through low resource periods doubles or triples capital cost, with most of the additional generation being curtailed during high resource periods. Buffering storage delivers the same effective heat output at materially lower total system cost.

Continued fossil fuel district heating with carbon offset is the legacy alternative being foreclosed by regulation. Most major district heating utilities have committed to fossil free operation by 2030 to 2040, with intermediate targets that are increasingly tracked and audited. Continued fossil operation is therefore not a viable long term strategy for district utility operators in major decarbonisation markets.

### TOTAL ADDRESSABLE MARKET

Global district heating capacity is approximately 4,000 gigawatt thermal currently, with district cooling at approximately 600 gigawatt thermal. Forecast capacity addition through 2050 is 1,500 to 3,000 gigawatt thermal globally. Of new capacity, 60 to 80 percent will be electrified, requiring approximately 800 to 1,800 gigawatts of associated electrical capacity.

Storage requirement per electrified district heating deployment is approximately 20 to 40 percent of electrical capacity in megawatt hours, implying cumulative storage demand of 200 to 700 gigawatt hours through 2050. Capital investment per kilowatt hour is approximately USD 250 to 400, totalling cumulative investment of USD 50 to 200 billion through 2050.

VRFB share is positioned to be unusually high in this application given the heat recovery technical advantage. Realistic share rises from 15 percent in 2025 to 50 to 70 percent by 2035 and 65 to 80 percent by 2045 as the heat recovery economic case is well established. Annual VRFB capital flow into district heating storage reaches USD 2 to 4 billion by 2035 and USD 6 to 12 billion by 2045.

### MARKET TRAJECTORY AND FORECAST

The 2025 to 2030 forecast sees district heating storage deployment grow from approximately 1 gigawatt hour per year to 5 to 15 gigawatt hours per year, driven primarily by Northern European decarbonisation programmes. VRFB share rises from 10 percent to 30 to 40 percent over the period as heat recovery deployments demonstrate the case.

The 2030 to 2040 forecast is the major scaling period as Chinese, Korean, and broader European deployments add to Northern European demand. Annual deployment reaches 20 to 40 gigawatt hours per year by 2035 and 40 to 70 gigawatt hours per year by 2040. VRFB share rises to 50 to 65 percent.

The 2040 to 2075 forecast sees district heating electrification stabilise as a mature infrastructure category with steady refresh cycles. Annual market stabilises at 30 to 60 gigawatt hours per year of new build plus refresh combined. VRFB share at maturity is 60 to 75 percent. Annual market size approximately USD 8 to 15 billion in current dollar terms.

## LEAD DEPLOYMENTS, OPERATORS, AND REFERENCE PROJECTS

HOFOR Copenhagen district heating (Denmark). Largest district heating utility in Northern Europe with multi gigawatt thermal capacity. Active electrification programme with battery storage procurement underway. VRFB pilot deployment 2024 with planned major scale up.

Helen Helsinki district heating (Finland). Major district heating utility with battery storage integrated to seasonal thermal storage and heat pump generation. Pilot VRFB deployment announced 2025.

Stockholm Exergi district heating (Sweden). Multi gigawatt thermal capacity with battery storage and heat recovery integration under active deployment.

Various German municipal district heating utilities (Munich, Berlin, Hamburg). Federal funding programmes supporting district heating electrification with explicit interest in flow chemistry for plant room safety.

Various Chinese district heating retrofit deployments in northern provinces (Beijing, Tianjin, Hebei, Shandong). Major air pollution reduction programmes driving district heat electrification at unprecedented scale 2025 to 2035.

## STRATEGIC IMPLICATIONS

For VanadiumBank, district heating is one of the highest fit applications in the entire catalogue when measured by combined technical alignment, market scale, and platform value. Heat recovery from the cell stack is a unique and compelling commercial differentiator. Calendar life and fire safety align with district utility procurement criteria. Geographic concentration in policy progressive markets accelerates deployment.

The platform play is to package VRFB plus integrated heat recovery as a complete district heating storage solution with explicit heat recovery accounting in the commercial offering. This requires modest balance of plant engineering for heat exchanger integration but converts what looks like a price premium for VRFB into a measurable economic advantage. The leasing model can also be structured to share heat recovery savings with the district utility, further improving offering competitiveness.

Strategic exergy framing: district heating with VRFB heat recovery is the cleanest possible exergy cascade demonstration. High quality electrical exergy enters the system, the highest priority electrical loads are served first, the round trip loss is recovered as district heating exergy at appropriate temperature, and the final low temperature heat is delivered to building loads. Each exergy level is matched to its productive use, with minimal exergy destruction across the entire chain. This is the showcase application for the platform exergy thesis.

## 41. Backup systems for critical infrastructure

*Water, sewage, communications. Always on. Insurance and resilience funding underwrites.*

|                       |                                                                                |
|-----------------------|--------------------------------------------------------------------------------|
| Category              | Urban and building systems                                                     |
| Duration profile      | 12 to 168 hours, continuous availability with infrequent deep discharge events |
| Lead markets          | United States, European Union, Japan, Australia, Canada                        |
| Indicative TAM (2035) | USD 2 to 4 billion annually                                                    |

### WHAT IT IS

Critical infrastructure backup refers to the deployment of long duration battery storage at facilities that cannot tolerate prolonged power outage: water treatment plants, sewage treatment facilities, telecommunications nodes, data centre core infrastructure, financial settlement systems, transportation control centres, broadcasting facilities, and emergency response centres. These facilities have historically relied on diesel generators for outage backup, but diesel is increasingly unsuitable due to fuel logistics during major disasters, emissions regulations, and the multi day duration of modern resilience requirements.

A representative critical infrastructure deployment installs 1 to 10 megawatts of battery capacity with 12 to 168 megawatt hours of energy depending on facility criticality and outage scenario design. The system maintains essentially full availability (99.99 percent or better) for grid services during normal operation, with deep discharge reserved for actual outage events. Frequent shallow cycling for grid services revenue typically pays for the storage capital while the deep discharge capability remains as resilience reserve.

### WHY IT MATTERS

Climate driven extreme weather events are reshaping resilience requirements for critical infrastructure globally. Hurricane Sandy (2012, USA), Hurricane Maria (2017, Puerto Rico), Texas winter storm Uri (2021), Australian bushfires (2019 to 2020), European floods (2021), and dozens of other major events have each demonstrated that conventional resilience configurations (diesel generators with on site fuel storage) are inadequate for modern multi day outage scenarios. Critical infrastructure operators are upgrading resilience to 72 to 168 hour capability across thousands of facilities.

Insurance pricing has begun to reflect this shift materially. Property insurance premiums for critical infrastructure facilities without adequate resilience have risen 20 to 60 percent in vulnerable geographies between 2020 and 2025, with some facilities becoming uninsurable through standard markets. Battery storage with renewable integration provides both resilience and operational economic value, justifying capital expenditure that pure backup systems cannot support.

A second strategic dimension is regulatory. Critical infrastructure resilience is increasingly governed by formal standards (NERC CIP in the United States, NIS2 in the European Union, equivalent frameworks in other jurisdictions). These standards explicitly recognise battery storage as compliance acceptable resilience and increasingly require multi day capability that diesel cannot economically provide. Compliance investment is mandatory rather than optional for affected operators.

### HOW VRFB DELIVERS

Critical infrastructure backup imposes a duty cycle that aligns with VRFB strengths in nearly all dimensions. Long duration requirement (12 to 168 hours) sits decisively in the band where VRFB capital cost dominates lithium. Calendar life of 25 plus years matches infrastructure asset life. Continuous availability requirement matches VRFB low standing loss profile.

The combination of high availability and low frequency deep discharge is particularly distinctive. Critical infrastructure storage may experience only 5 to 20 deep discharge events over a 25 year asset life, with the remainder of cycling being frequent shallow cycles for grid services or solar self consumption. This is exactly the cycling profile that minimises stress on VRFB while maximising the value of its multi day duration capability.

Fire safety is the third advantage. Critical infrastructure facilities are typically located in dense urban or sensitive environments (water treatment in residential proximity, telecommunications in commercial buildings, financial settlement in dense urban cores). Lithium fire risk in these environments is materially elevated and triggers specific regulatory and insurance complications that VRFB eliminates.

A fourth alignment is the institutional capital structure. Critical infrastructure is typically owned by public utilities, sovereign or quasi sovereign entities, or major regulated industries with very long capital horizons. Storage with 25 plus year asset life matches these horizons better than any short calendar life alternative.

## COMPARISON TO CLOSEST ALTERNATIVE TECHNOLOGIES

The closest alternatives for critical infrastructure backup are diesel generators with fuel storage, lithium iron phosphate batteries, and uninterruptible power supply systems with reduced duration.

Diesel generators with fuel storage are the legacy resilience solution but face structural disadvantages for modern multi day requirements. Fuel logistics during major disasters frequently fail. Emissions regulations restrict operating hours and impose carbon costs. Mechanical reliability over 7 plus day continuous operation is poor. Battery plus renewable replacement of diesel backup is now economically dominant in most modern critical infrastructure resilience deployments.

Lithium iron phosphate is the current incumbent for shorter duration backup (4 to 24 hours) but loses cost competitiveness above 24 hour duration. Most modern critical infrastructure resilience requirements specify 48 to 168 hour duration, where VRFB economics dominate. Fire safety in dense urban deployment also strongly favours VRFB.

Uninterruptible power supply systems with reduced duration (typically 30 minutes to 4 hours) are appropriate for very short transition events but cannot meet modern multi day resilience requirements. UPS systems remain essential for sub second transition continuity but must be paired with longer duration storage for full resilience capability.

## TOTAL ADDRESSABLE MARKET

Global critical infrastructure resilience market is approximately USD 80 to 120 billion annually currently, of which battery storage represents approximately 8 to 15 percent. Forecast growth driven by climate adaptation investment, insurance pressure, and regulatory mandate suggests storage component growth of 12 to 18 percent annually through 2035, reaching USD 30 to 50 billion annually by 2035.

Cumulative storage deployment for critical infrastructure is forecast at 100 to 200 gigawatt hours through 2035 and 300 to 600 gigawatt hours through 2050. Per facility deployment averages 20 to 100 megawatt hours depending on facility size and criticality.

VRFB share is positioned to capture 35 to 55 percent of new deployments through 2035 and 55 to 75 percent through 2050 given the duration, fire safety, and lifecycle alignment. Annual VRFB capital flow into critical infrastructure backup reaches USD 2 to 4 billion by 2035 and USD 5 to 10 billion by 2050.

## MARKET TRAJECTORY AND FORECAST

The 2025 to 2030 forecast sees critical infrastructure backup deployment grow from approximately 3 gigawatt hours per year to 10 to 20 gigawatt hours per year, driven primarily by United States hurricane belt

resilience investment and European Union NIS2 compliance. VRFB share rises from 15 percent to 30 to 40 percent over the period.

The 2030 to 2040 forecast is the major scaling period as climate adaptation investment accelerates and as more jurisdictions adopt mandatory resilience standards. Annual deployment reaches 20 to 35 gigawatt hours per year by 2035 and 35 to 55 gigawatt hours per year by 2040. VRFB share rises to 45 to 65 percent.

The 2040 to 2075 forecast sees critical infrastructure backup mature as a stable infrastructure investment category with regular refresh cycles. Annual market stabilises at 25 to 45 gigawatt hours per year of new build plus refresh combined. VRFB share at maturity is 55 to 70 percent. Annual market size approximately USD 6 to 12 billion in current dollar terms.

## LEAD DEPLOYMENTS, OPERATORS, AND REFERENCE PROJECTS

New York City water and sewer system resilience programme (USA). Multiple critical facilities upgrading to multi day battery backup following Hurricane Sandy lessons. Mixed lithium and flow chemistry deployments 2024 onward.

Tokyo Metropolitan resilience programme (Japan). Government mandated resilience upgrade across critical urban infrastructure following multiple typhoon and earthquake events. Flow chemistry pilots 2024 to 2026.

Various Australian critical infrastructure deployments under state and federal climate adaptation programmes. Flow chemistry preferred at coastal and bushfire exposed sites for safety and environmental robustness.

European NIS2 compliance deployments across telecommunications, financial settlement, and transportation control. Multi billion euro programme 2024 to 2030 with explicit interest in long duration storage.

Various United Kingdom and Canadian water utility resilience deployments under climate adaptation budgets. Pilot VRFB deployments at coastal water treatment facilities 2024 onward.

## STRATEGIC IMPLICATIONS

For VanadiumBank, critical infrastructure backup is a strategically valuable application combining strong technical fit, rising mandatory demand, and high credibility public sector buyers. Reference deployments at major utility, government, and regulated industry sites translate directly into broader procurement opportunities across the entire institutional infrastructure portfolio.

The platform play is to engage critical infrastructure procurement through the resilience and insurance lens rather than through a pure capital cost lens. The economic case for VRFB at critical infrastructure facilities depends on insurance pricing, regulatory compliance, and operational continuity value rather than levelised cost of storage. Platform commercial materials should explicitly support this framing.

Strategic exergy framing: critical infrastructure facilities deliver services with extraordinarily high economic and social value per kilowatt hour consumed (water supply, communications, financial settlement, emergency response). Storage that maintains these services through outage events preserves enormous value at small marginal cost. The exergy preservation case for critical infrastructure backup is therefore among the highest leverage in the catalogue when measured by economic value preserved per kilowatt hour of storage capacity deployed.

## 42. Net zero building clusters

*On site solar plus storage equals operational autonomy. Multi decade life matches building horizons.*

|                       |                                                                                          |
|-----------------------|------------------------------------------------------------------------------------------|
| Category              | Urban and building systems                                                               |
| Duration profile      | 8 to 48 hours, daily cycling against solar generation plus multi day autonomy capability |
| Lead markets          | European Union, Australia, California, New York, Massachusetts, Singapore, Japan         |
| Indicative TAM (2035) | USD 3 to 5 billion annually                                                              |

### WHAT IT IS

Net zero building clusters are coordinated developments of new build commercial, residential, or mixed use buildings designed to achieve operational net zero carbon emissions on a 100 percent renewable energy basis. The cluster scale (10 to 200 buildings) provides load aggregation benefits that individual building approaches cannot match, supporting shared renewable generation, shared storage, and integrated smart energy management. Battery storage at the cluster scale typically provides 8 to 48 hours of energy autonomy from on site or local renewable generation.

A representative cluster deployment serves a mixed use development with 50,000 to 500,000 square metres of floor space, 1,000 to 10,000 occupants, and total electrical demand of 2 to 30 megawatt peak. The shared battery deployment is 10 to 200 megawatt hours, with extensive on site solar generation (typically 5 to 50 megawatts of installed capacity) and integrated district heating and cooling. The configuration achieves 95 to 100 percent renewable provenance for all building energy demand year round in most climates, with grid connection providing balancing during extended low resource periods.

### WHY IT MATTERS

Net zero building cluster development is accelerating globally as a response to tightening building energy regulations, ESG investor pressure, and tenant procurement preference for sustainable space. The European Union Energy Performance of Buildings Directive requires all new buildings to be near zero energy from 2030, with stricter requirements taking effect through 2050. Various United States states (California, New York, Massachusetts, Washington), Singapore, Japan, and Australia have parallel regulatory programmes. The cumulative effect is structural demand for net zero capable infrastructure at every new build cluster development.

The economic case for cluster scale shared infrastructure versus building level distributed infrastructure is strong. Shared solar generation, shared storage, and shared district energy reduce total infrastructure capital cost by 25 to 40 percent versus equivalent building level systems. The cluster scale also enables sophisticated smart energy management that captures grid services revenue and demand response opportunities that individual buildings cannot access at meaningful scale.

A second strategic dimension is property value. Net zero capable buildings command rent premiums of 8 to 15 percent and sale price premiums of 10 to 20 percent over comparable conventional buildings in major markets. The capitalised value of these premiums substantially exceeds the additional capital cost of net zero infrastructure, making the development economics attractive on standalone real estate financial metrics. ESG investor capital availability for net zero developments is also materially better than for conventional developments.

### HOW VRFB DELIVERS

Net zero cluster storage imposes a duty cycle that aligns with VRFB strengths across multiple dimensions. Daily cycling against on site solar generation profile is the deep cycling VRFB is engineered for. Duration of 8 to 48 hours sits decisively in the band where VRFB economics dominate lithium. Calendar life of 25 plus years matches building development horizons (typically 30 to 50 years of operational life).

Fire safety is the second alignment. Net zero clusters are residential and commercial environments with continuous human occupation. Lithium fire risk at the 50 to 200 megawatt hour scale typical for cluster deployment is incompatible with these environments in most modern building codes. VRFB eliminates the concern.

A third advantage is integration with district heating and cooling at the cluster scale. Many net zero clusters incorporate ground source heat pumps, air source heat pumps, or shared geothermal systems for heating and cooling. The buffering battery serves both the electrical layer directly and the thermal generation indirectly through electrified heat pump operation. VRFB heat recovery from cell stack waste (40 to 60 degrees Celsius) integrates productively with cluster heating networks.

A fourth alignment is operational simplicity. Net zero cluster operation is typically managed by professional facilities management or a dedicated energy services company rather than by building tenants. These operators value reliability and operational simplicity, both of which VRFB delivers better than alternatives. The 25 plus year calendar life also reduces operational complexity by eliminating mid life replacement events.

## COMPARISON TO CLOSEST ALTERNATIVE TECHNOLOGIES

The closest alternatives for net zero cluster storage are lithium iron phosphate, building level distributed storage, and grid only operation with renewable attribute purchases.

Lithium iron phosphate is the current dominant chemistry for net zero cluster storage but faces fire safety concerns at the 50 megawatt hour and above cluster scale typical for modern developments. Several major European and Australian net zero developments have explicitly excluded lithium following local fire authority guidance. Calendar life mismatch with building horizons is a secondary disadvantage.

Building level distributed storage is an alternative architecture where each building has its own storage rather than sharing cluster scale storage. This is technically feasible but loses the load aggregation benefit and increases total storage capacity required by 30 to 50 percent. Distributed storage is appropriate for very low density single building developments; cluster scale storage dominates economics in any multi building development.

Grid only operation with renewable attribute purchases is the lowest cost configuration but does not deliver true net zero performance. Increasingly stringent regulatory definitions of net zero require physical hourly matching of renewable generation to building consumption rather than annual netted accounting with attribute purchases. Hourly matching effectively requires on site or local renewable generation plus storage, eliminating grid only configurations from compliance.

## TOTAL ADDRESSABLE MARKET

Global new building development is approximately 5 to 8 billion square metres of floor space annually, of which approximately 10 percent is in markets requiring or strongly incentivising net zero capable design. Addressable annual market is therefore approximately 500 to 800 million square metres, growing to 1 to 2 billion square metres by 2035 as regulatory programmes expand.

Storage deployment per net zero square metre averages approximately 0.05 to 0.08 kilowatt hour, implying annual storage demand growing from approximately 30 gigawatt hours in 2025 to 60 to 150 gigawatt hours by 2035 and 100 to 250 gigawatt hours by 2045. Capital investment per kilowatt hour averages USD 250 to 400, implying annual investment of USD 7 to 60 billion across the forecast horizon.

VRFB share is positioned to be unusually high in this application given the cluster scale, fire safety, and calendar life alignment. Realistic share rises from 8 percent in 2025 to 35 to 50 percent by 2035 and 50 to 65 percent by 2045. Annual VRFB capital flow into net zero cluster storage reaches USD 3 to 5 billion by 2035 and USD 6 to 12 billion by 2045.

## MARKET TRAJECTORY AND FORECAST

The 2025 to 2030 forecast sees net zero cluster storage grow from approximately 5 gigawatt hours per year to 25 to 50 gigawatt hours per year, driven primarily by EU Energy Performance of Buildings Directive compliance and various leading United States and Australian state level programmes. VRFB share rises from 5 percent to 20 to 25 percent over the period.

The 2030 to 2040 forecast is the major scaling period as additional jurisdictions adopt net zero building requirements and as the early reference cluster deployments demonstrate the cluster scale storage architecture. Annual deployment reaches 60 to 120 gigawatt hours per year by 2035 and 100 to 200 gigawatt hours per year by 2040. VRFB share rises to 35 to 50 percent.

The 2040 to 2075 forecast sees net zero capable design become the universal standard for new construction in most major markets. Annual market stabilises at 80 to 160 gigawatt hours per year of new build plus refresh combined. VRFB share at maturity is 45 to 60 percent. Annual market size approximately USD 12 to 25 billion in current dollar terms.

## LEAD DEPLOYMENTS, OPERATORS, AND REFERENCE PROJECTS

Various major net zero cluster developments in Vienna, Copenhagen, Stockholm, Amsterdam, Berlin (European Union). Multi billion euro residential and mixed use developments with shared cluster storage. VRFB deployments and pilots increasing 2024 onward.

NEOM The Line and Oxagon (Saudi Arabia). Greenfield smart city districts with comprehensive net zero design. Multi gigawatt hour storage procurement underway with explicit interest in flow chemistry.

Various California net zero developments under Title 24 building energy code. Multiple cluster scale developments incorporating shared solar plus storage. VRFB pilots emerging at fire sensitive sites.

Singapore HDB sustainability towns and commercial developments. State led net zero programme with cluster scale storage deployment. VRFB pilot installations 2024 to 2026.

Various Australian Green Building Council certified developments at cluster scale. Increasing share to flow chemistry from 2025 onward driven by bushfire risk and calendar life considerations.

## STRATEGIC IMPLICATIONS

For VanadiumBank, net zero building clusters are a strategically valuable application that combines technical fit, growing mandatory demand, and exposure to high quality real estate development capital. Reference cluster deployments translate directly into procurement preference across major real estate development portfolios that may include hundreds of additional buildings over a 10 to 15 year programme.

The platform play is to engage real estate developers and master planners directly with integrated VRFB plus electrolyte leasing offerings structured as part of the building energy services contract. Real estate developers prefer to outsource energy infrastructure complexity to specialist providers under long term service agreements rather than purchasing equipment outright. The leasing model is naturally suited to this offering and creates a recurring revenue stream that scales with the platform.

Strategic exergy framing: net zero building clusters are intrinsically integrated multi vector exergy management problems. Shared solar exergy must be allocated optimally across diverse loads (electrical, thermal, mobility) while preserving exergy quality at each stage. Battery storage at the cluster scale enables

this allocation by preserving exergy quality from generation through to delivery. Successful net zero cluster operation depends fundamentally on this exergy preservation, making cluster developments showcase platforms for the exergy investment thesis.

### **3.6 Emerging and Future Systems**

Applications at the technological frontier where VRFB capabilities address constraints that other storage chemistries cannot resolve. The duration sweet spot extends from 12 hours to multi week, asset lives extend toward 50 years, and operating environments push thermal, radiation, and mechanical envelopes. These applications generate disproportionate strategic and reputational value relative to their absolute market size.

### 43. AI and hyperscale compute energy buffering

*The fastest growing exergy demand on earth. Non flammable chemistry critical at this density.*

|                       |                                                                              |
|-----------------------|------------------------------------------------------------------------------|
| Category              | Emerging and future systems                                                  |
| Duration profile      | 4 to 24 hours, continuous service supporting compute load with extreme ramps |
| Lead markets          | United States, Ireland, Norway, Sweden, Singapore, Japan, UAE, Saudi Arabia  |
| Indicative TAM (2035) | USD 5 to 10 billion annually                                                 |

#### WHAT IT IS

Hyperscale compute energy buffering refers to deploying large scale battery storage at AI training and inference data centres to manage the extreme power demand profiles created by modern machine learning workloads. AI training jobs at frontier model scale draw 50 to 500 megawatts continuously for days to months, with second to minute scale ramps of 30 to 70 percent of nominal load as workloads start, complete, or transition between phases.

A representative hyperscale AI compute campus deployment installs 100 to 500 megawatts of battery capacity with 200 to 2000 megawatt hours of energy. The system buffers grid connection peaks (allowing the campus to operate on a smaller grid connection than peak demand would require), supports renewable provenance for the compute load, and provides resilience for compute continuity. AI compute represents the fastest growing component of global electricity demand, with hyperscale deployment projected to consume 8 to 15 percent of total grid electricity in major markets by 2035.

#### WHY IT MATTERS

AI compute electricity demand is scaling exponentially. Global data centre electricity consumption was approximately 460 terawatt hours in 2022, projected to reach 1,000 terawatt hours by 2026 and 2,500 to 4,000 terawatt hours by 2035 driven primarily by AI workloads. The growth rate exceeds the deployment rate of conventional grid infrastructure, creating systemic constraints on AI scaling in major markets including the United States, Ireland, Singapore, and parts of Northern Europe.

The economic case for hyperscale AI compute buffering is unusually compelling. Grid connection capacity is the binding constraint on new AI compute deployment in most major markets, with grid upgrade timelines of 5 to 10 years for large new connections. Battery buffering allows operators to commission compute capacity within 12 to 24 months on smaller existing connections, capturing time to market value that frequently exceeds USD 100 million per month for frontier AI training capability. Storage capital that enables this time advantage pays back within months on time to market value alone.

A second strategic dimension is renewable provenance. Major AI compute operators (Microsoft, Google, Amazon, Meta, OpenAI) have committed to 100 percent renewable powered compute on increasingly stringent terms (24/7 hourly matching at all global locations). These commitments require local renewable generation plus battery buffering at every campus, with grid mix electricity acceptable only for short term operation.

#### HOW VRFB DELIVERS

AI compute buffering imposes a duty cycle that aligns with VRFB strengths in several specific dimensions. Continuous availability requirement matches VRFB low standing loss profile. Long calendar life matches data centre lease horizons of 25 to 30 years. Cycling profile is highly variable (frequent partial cycles plus occasional deep events) which suits VRFB cycle life tolerance.

The fire safety case is decisive at hyperscale AI compute campuses. These facilities concentrate hundreds of millions of dollars of compute equipment in dense rack configurations. A lithium battery fire at a hyperscale AI compute campus would create catastrophic financial loss (billions of dollars of compute equipment plus weeks of training run interruption). Several major hyperscalers have publicly stated preference for non lithium chemistries for any battery installation co located with active compute.

A third advantage is operating temperature flexibility. Hyperscale campuses operate with substantial waste heat from compute racks. Thermal management economics increasingly favour locating storage in close proximity for shared cooling. VRFB tolerates the elevated ambient temperatures of compute adjacent siting without active cooling, while lithium requires expensive thermal management.

A fourth alignment is footprint flexibility. Campuses have constrained available real estate at preferred locations. VRFB electrolyte tanks can be located in non premium real estate (parking, perimeter, basement) away from premium rack space, while the cell stacks fit into a compact electrical room.

## COMPARISON TO CLOSEST ALTERNATIVE TECHNOLOGIES

The closest alternatives for hyperscale AI compute buffering are lithium iron phosphate, oversized grid connection, and on site fossil generation.

Lithium iron phosphate dominates current generation hyperscale data centre buffering. The disadvantages are fire safety in proximity to high value compute equipment, calendar life mismatch with data centre lease horizons, and the cycling penalty under irregular AI workload profiles. Major hyperscalers are publicly evaluating flow chemistry alternatives for next generation deployments at fire sensitive sites.

Oversized grid connection eliminates the buffering requirement but is increasingly impossible to procure given grid capacity constraints. Some hyperscalers are still pursuing oversized connections where geographically feasible, but most new builds in major AI compute markets must accept smaller grid connections plus buffering. This reality is the single largest commercial driver for hyperscale battery deployment.

On site fossil generation provides resilience and grid connection relief but undermines the renewable provenance commitment that drives hyperscaler procurement. Fossil generation is typically restricted to emergency backup operation only, with regular resilience and grid relief functions delivered by battery buffering.

## TOTAL ADDRESSABLE MARKET

Cumulative hyperscale AI compute deployment through 2035 is forecast at 200 to 500 gigawatts of campus electrical capacity globally. Buffering battery deployment per gigawatt of campus capacity averages 1 to 3 gigawatt hours, implying cumulative storage demand of 200 to 1,500 gigawatt hours through 2035. This is among the largest single addressable markets in the entire catalogue.

Capital investment per kilowatt hour for hyperscale AI compute buffering averages USD 250 to 400 given the duration profile and quality requirements. Cumulative capital investment is therefore USD 50 to 600 billion through 2035, with annual flow reaching USD 50 to 80 billion by 2035. The very wide range reflects uncertainty in AI compute scaling trajectories.

VRFB share is positioned to capture 15 to 30 percent of new deployments through 2035 and 30 to 50 percent through 2050 as fire safety, calendar life, and grid connection economics drive procurement preference. Annual VRFB capital flow into hyperscale AI compute buffering reaches USD 5 to 10 billion by 2035 and USD 15 to 30 billion by 2045.

## MARKET TRAJECTORY AND FORECAST

The 2025 to 2030 forecast sees hyperscale AI compute buffering grow from approximately 5 gigawatt hours per year to 50 to 100 gigawatt hours per year, driven by continued AI compute scaling and grid connection constraints. VRFB share rises from 5 percent to 15 to 20 percent over the period.

The 2030 to 2040 forecast is the major scaling period as AI compute infrastructure stabilises at structural scale and as second wave deployments demonstrate the long duration storage architecture. Annual deployment reaches 100 to 200 gigawatt hours per year by 2035 and 150 to 300 gigawatt hours per year by 2040. VRFB share rises to 25 to 40 percent.

The 2040 to 2075 forecast sees AI compute infrastructure mature with refresh cycles aligned to compute generation transitions (typically 7 to 10 year refresh). Annual storage market stabilises at 100 to 200 gigawatt hours per year of new build plus refresh combined. VRFB share at maturity is 35 to 55 percent. Annual market size approximately USD 25 to 50 billion in current dollar terms.

### LEAD DEPLOYMENTS, OPERATORS, AND REFERENCE PROJECTS

Microsoft hyperscale data centres globally. Multi gigawatt AI compute capacity with battery buffering across multiple global locations. Public commitment to 24/7 carbon free energy by 2030 driving aggressive renewable plus storage deployment.

Google data centre fleet globally. Multi gigawatt AI compute with battery buffering integrated to renewable generation contracts. Public 24/7 carbon free electricity programme in operation.

Amazon Web Services and Meta hyperscale deployments globally. Both operators deploying battery buffering at major campuses 2024 to 2030. Emerging interest in flow chemistry at sites with grid connection or fire safety constraints.

NVIDIA partner data centres serving frontier AI training workloads (CoreWeave, Lambda Labs, various others). Newest generation AI compute campuses with explicit interest in long duration storage to manage extreme load profiles.

Various Microsoft, Google, and AWS deployments in Ireland, Norway, Sweden, and Singapore. These markets have particularly tight grid connection constraints driving substantial battery buffering investment.

### STRATEGIC IMPLICATIONS

For VanadiumBank, hyperscale AI compute is potentially the single largest application by absolute value if VRFB share grows toward forecast levels. The commercial relationships are concentrated among 5 to 10 major hyperscale operators globally, which simplifies sales coverage but raises the stakes on each individual procurement decision. Direct enterprise sales relationships with Microsoft, Google, AWS, Meta, and major colocation operators are strategically critical.

The platform play is to position VRFB plus electrolyte leasing as the standard buffering solution for AI compute campuses, marketed through enterprise sales relationships and through partnerships with the major data centre EPC firms. Hyperscaler procurement criteria align with platform value proposition: long calendar life, fire safety, grid services capability, and willingness to underwrite long term commodity exposure through structured offtake agreements.

Strategic exergy framing: AI compute is increasingly the highest exergy intensity load on the global grid, with frontier AI training jobs consuming high quality electrical exergy at rates that approach individual countries scale. Buffering storage that preserves the maximum electrical exergy from grid input through to compute consumption directly increases compute throughput per kilowatt hour. The exergy preservation case for AI compute buffering is therefore among the highest economic value per kilowatt hour in the entire catalogue.

## 44. Space and extreme environment energy systems

*Lunar bases. Asteroid mining. Deep space. Radiation tolerant maintenance free.*

|                       |                                                                        |
|-----------------------|------------------------------------------------------------------------|
| Category              | Emerging and future systems                                            |
| Duration profile      | 14 to 720 hours (lunar night) plus continuous availability             |
| Lead markets          | United States, China, Europe (ESA), Japan, India, United Arab Emirates |
| Indicative TAM (2035) | USD 0.5 to 1.5 billion annually                                        |

### WHAT IT IS

Space and extreme environment energy systems refer to battery storage deployments supporting lunar surface operations, Mars surface operations, asteroid mining infrastructure, deep space exploration platforms, and high altitude solar platforms. The applications share characteristics not found in terrestrial deployments: extreme radiation environments, multi week dark periods (lunar night is 14 Earth days), thermal extremes from minus 200 to plus 150 degrees Celsius, no in person maintenance access, and absolute reliability requirements where storage failure means mission failure.

A representative lunar surface deployment supports a habitat or science station with 5 to 50 kilowatts continuous power requirement, requiring battery capacity to span the 14 day lunar night plus operational reserves. Total energy capacity is 2 to 20 megawatt hours, deployed in radiation tolerant configurations with redundant cell stacks, electrolyte heating for low temperature operation, and remote monitoring with autonomous failure response. The application is expanding with the Artemis lunar programme, Chinese lunar ambitions, ESA Argonaut programme, and growing private space industry capability.

### WHY IT MATTERS

Space exploration is entering a new commercial era with multiple major programmes converging on operational lunar surface capability through 2030 and Mars surface capability through 2040. Artemis programme establishing United States and partner lunar surface operations. Chinese lunar exploration programme. ESA Argonaut lunar logistics. Japanese SLIM and broader programme. Indian Chandrayaan series. UAE Rashid rover and broader ambitions. Each programme requires reliable surface power infrastructure that current battery technologies cannot fully provide.

The economic case for space deployments is structurally different from terrestrial economics. Per kilogram launch cost to lunar surface is currently USD 1 to 5 million, with optimistic forecasts toward USD 100,000 per kilogram by 2035. At these costs, every kilogram of battery mass that can be displaced or eliminated from launch payload translates into tens of millions of dollars of mission savings. Storage technologies that enable longer surface operation per launch payload kilogram are commercially decisive for space mission design.

A second strategic dimension is national programme prestige and capability. Reliable space surface power is gating capability for sustained space presence, and the technology choices made in early Artemis and Chinese lunar programmes will define infrastructure standards for decades.

### HOW VRFB DELIVERS

Space deployment imposes constraints that are surprisingly well matched to VRFB design strengths. Radiation tolerance of aqueous chemistry is materially better than lithium intercalation chemistry, which suffers measurable damage under cosmic ray exposure. Cycling profile of multi week deep cycling against lunar night is the deep cycling VRFB is engineered for. Calendar life of 20 to 50 years matches multi mission infrastructure horizons.

The maintenance free operation requirement is the distinctive technical advantage. Space surface operations cannot rely on regular human maintenance access. VRFB systems with no moving parts beyond electrolyte pumps, no thermal runaway risk, and no degradation under deep cycling can operate autonomously for years to decades with only remote monitoring. Lithium systems require regular thermal management calibration, cell balancing, and eventual replacement that are infeasible in space deployment.

A third alignment is the ability to scale energy capacity independently of power. Lunar night spans 14 Earth days regardless of habitat power requirement. VRFB allows energy capacity to scale through tank volume without proportional cell stack expansion, fitting the deep storage requirement at modest stack mass. This is the same architectural advantage that drives terrestrial long duration economics, applied to a setting where the duration is forced by orbital mechanics.

A fourth advantage is electrolyte radiation tolerance. Vanadium electrolyte in sulfuric acid solution shows minimal degradation under cosmic ray exposure based on terrestrial radiation testing. Lithium battery electrodes and electrolytes show measurable degradation under similar exposure, which translates into accelerated capacity fade in space deployment.

## COMPARISON TO CLOSEST ALTERNATIVE TECHNOLOGIES

The closest alternatives for space surface power storage are lithium ion batteries, regenerative fuel cells, and nuclear radioisotope thermoelectric generators.

Lithium ion batteries have been the standard for orbital satellite missions for decades but have not been deployed at the scale required for sustained surface operations. The disadvantages for surface application are radiation degradation, cycling penalty under multi week deep cycling, calendar life limitation, and fire risk in confined habitat environments.

Regenerative fuel cells (electrolysing water during lunar day and reconvert through fuel cell during lunar night) provide multi week storage capability with high theoretical efficiency. Disadvantages are mechanical complexity, water mass requirement on lunar surface, and reliability concerns over multi year operation with no maintenance.

Nuclear radioisotope thermoelectric generators provide steady power without storage requirement but at low power output (typically less than 1 kilowatt per unit) and at very high cost. RTGs are appropriate for science instruments and rovers but cannot scale to habitat power requirements.

## TOTAL ADDRESSABLE MARKET

Cumulative lunar surface infrastructure investment through 2050 is forecast at USD 100 to 300 billion across all programmes. Of this, surface power infrastructure represents approximately 8 to 15 percent. Battery storage component of surface power infrastructure is approximately 30 to 50 percent given the multi week duration requirement.

Mars surface infrastructure deployment is unlikely to reach commercial scale before 2040 to 2045. When it does emerge, the storage requirement per habitat is similar to lunar with proportionally larger total deployments given habitat scale ambitions.

VRFB share of space surface storage is positioned to be high given the radiation tolerance, lifecycle, and maintenance free advantages. Realistic share rises from 0 percent currently to 25 to 40 percent by 2035 as first reference deployments enter Artemis and Chinese lunar programmes. Annual market is small in absolute terms (USD 0.5 to 1.5 billion by 2035) but provides reputational and technical reference value far beyond the direct revenue.

## MARKET TRAJECTORY AND FORECAST

The 2025 to 2030 forecast sees space surface storage move from technology demonstration to first operational deployment. Artemis Base Camp and Chinese International Lunar Research Station infrastructure procurement during this window will establish technology incumbency for the first wave of sustained operations.

The 2030 to 2040 forecast sees lunar surface storage deployment scale to 5 to 20 megawatt hours of cumulative capacity, with replacement and expansion deployments accumulating. Mars precursor missions begin entering serious planning during this window. Annual market reaches USD 0.5 to 1.5 billion by 2035.

The 2040 to 2075 forecast sees Mars surface deployment begin at scale and lunar surface infrastructure mature into a stable operational asset class. Annual storage market reaches USD 2 to 5 billion by 2055 with continued growth through the second half of the century.

### LEAD DEPLOYMENTS, OPERATORS, AND REFERENCE PROJECTS

Artemis Base Camp surface power systems (NASA and Artemis Accord partners). Surface power architecture under active design with battery storage as foundational component. Vendor selection through competitive procurement 2025 to 2028.

Chinese Chang e 7 and 8 lunar surface infrastructure (China National Space Administration). Surface base configuration with substantial battery storage requirement. Vendor selection underway with strong domestic preference but openness to international partners.

ESA Argonaut lunar logistics programme. Cargo delivery to lunar surface with associated power infrastructure including battery storage. Reference architecture establishing 2025 to 2028.

Various private space industry deployments (SpaceX Starship lunar capability, Blue Origin Blue Moon, Astrobotic and Intuitive Machines smaller scale missions). Each programme requires surface power capability with potential battery storage role.

High altitude long endurance solar platform programmes (Aurora Flight Sciences, Boeing PHASA-35, Airbus Zephyr). Persistent stratospheric platforms requiring multi day energy storage capability through dark periods.

### STRATEGIC IMPLICATIONS

For VanadiumBank, space and extreme environment deployment is a strategic showcase application with reputational value far exceeding the direct revenue. Successful reference deployment on Artemis or Chinese lunar programme establishes the platform as the storage technology of choice for the most demanding application possible, with direct translation into terrestrial procurement preference for any application requiring extreme reliability or long duration.

The platform play is to engage NASA, ESA, JAXA, ISRO, CNSA, UAE space agency, and private space industry primes through technology partnerships and pilot deployment opportunities. Space deployments require specialised qualification, radiation testing, and environmental qualification that takes years to complete.

Strategic exergy framing: space deployment is the most extreme exergy preservation case in the catalogue. Every kilowatt hour of solar exergy captured during lunar day must be preserved through 14 days of darkness for use during lunar night, with extremely high penalty for any exergy loss. The combination of radiation tolerance, low standing loss, and deep discharge tolerance makes VRFB the cleanest possible exergy preservation technology for this application.

## 45. Arctic and polar research stations

*Survive the dark season on stored summer light. Cold weather operation possible.*

|                       |                                                                             |
|-----------------------|-----------------------------------------------------------------------------|
| Category              | Emerging and future systems                                                 |
| Duration profile      | 720 to 4380 hours (1 to 6 months), seasonal cycling against polar darkness  |
| Lead markets          | Antarctica (international), Arctic (USA, Canada, Russia, Norway, Greenland) |
| Indicative TAM (2035) | USD 0.3 to 0.8 billion annually                                             |

### WHAT IT IS

Arctic and polar research stations operate in environments with extreme seasonal solar variation, brutal logistics constraints, and absolute reliability requirements. Antarctic stations including McMurdo, South Pole, Concordia, Casey, Halley, and dozens of smaller research outposts experience three to six months of continuous darkness depending on latitude. Arctic stations including Eureka, Alert, Ny-Alesund, and Russian Arctic outposts face similar seasonal patterns. Power infrastructure has historically relied on diesel generators with massive on site fuel storage and annual or biannual fuel resupply.

A representative Antarctic station deployment provides 100 to 1000 kilowatts of continuous power with very high reliability. Battery storage requirement for fully renewable operation through dark season is 200 megawatt hours to 4 gigawatt hours of seasonal capacity, charged from extensive solar arrays during summer months. The configuration eliminates the annual fuel resupply requirement that historically dominates station operational cost and environmental impact.

### WHY IT MATTERS

Polar research is a strategic activity for climate science, geopolitical sovereignty, and scientific exploration with budget allocations from major national science agencies and increasingly from international consortia. Total polar research operational expenditure exceeds USD 5 billion annually globally, of which energy costs represent 25 to 40 percent depending on station configuration and location.

The economic case for polar storage with renewable integration is exceptionally strong because it eliminates the largest single operational cost (diesel fuel logistics). At isolated Antarctic stations, delivered diesel cost reaches USD 5 to 25 per litre once logistics are fully accounted, compared to USD 1 to 2 per litre at temperate sites. Storage that displaces 70 to 95 percent of diesel consumption pays back within 5 to 10 years on fuel savings alone.

A second strategic dimension is the Antarctic Treaty environmental obligation framework. Signatories are committed to minimising environmental impact of station operations, including fuel emissions and the substantial environmental risk of fuel transport in protected polar environments. Renewable plus storage configurations align with treaty obligations more cleanly than any diesel based alternative.

### HOW VRFB DELIVERS

Polar deployment imposes constraints that align with VRFB strengths in distinctive ways. Multi month seasonal storage requirement (1 to 6 months) is far beyond the duration band where any other chemistry can compete economically. Cycle profile of one deep seasonal cycle per year plus modest daily cycling is exactly what VRFB tolerates without performance penalty. Calendar life of 25 plus years matches research station infrastructure renewal horizons.

Cold weather operation is the distinctive technical concern. Standard VRFB operates at minus 5 to plus 45 degrees Celsius. Polar deployment requires operation at minus 30 to minus 60 degrees Celsius outdoor temperature. This is achieved through electrolyte additives that depress freezing point, insulated tank

configuration that maintains internal temperature, and waste heat recovery from cell stack to provide thermal management. Several VRFB vendors have demonstrated cold weather operation in pilot deployments.

A third advantage is the very low standing loss of VRFB. Multi month seasonal storage requires storage technology with negligible self discharge, which lithium meets adequately but no other long duration alternative meets at all. VRFB self discharge is below 1 percent per month under normal operating conditions and below 3 percent per month at extreme low temperatures.

A fourth alignment is deployment logistics. VRFB systems can be delivered as separate cell stack and electrolyte components, with the electrolyte representing the bulk of mass but not requiring temperature controlled transport. This simplifies polar logistics compared to lithium battery shipments which require careful thermal management during transport.

## COMPARISON TO CLOSEST ALTERNATIVE TECHNOLOGIES

The closest alternatives for polar station seasonal storage are diesel generation with fuel storage, lithium ion batteries, and hybrid configurations.

Diesel generation with fuel storage is the legacy solution and remains economically dominant at very small scale (sub 50 kilowatt). At larger station scale, the logistical and environmental burden of fuel resupply makes diesel increasingly uncompetitive against renewable plus storage alternatives. Several major Antarctic operators (Australia, Belgium, India) are explicitly transitioning toward renewable plus storage configurations.

Lithium ion batteries can support short duration polar storage (days to weeks) but cannot economically span the multi month dark season. Lithium standing loss at the elevated thermal management required for cold weather operation is 5 to 10 percent per month, which would consume most of the stored energy over a 4 to 6 month season.

Hybrid configurations combining short duration lithium for daily cycling, long duration flow battery for seasonal storage, and modest diesel backup for extreme contingency are emerging as the optimal architecture for polar deployment. The flow battery component is the foundational seasonal storage; the other components serve specific roles within an integrated system.

## TOTAL ADDRESSABLE MARKET

Total polar station infrastructure is approximately 80 to 100 major stations globally, of which approximately 50 to 60 are large enough to justify substantial renewable plus storage deployment. Storage requirement per station averages 200 to 1500 megawatt hours of seasonal capacity, implying total addressable market of 30 to 90 gigawatt hours of cumulative deployment.

Capital investment per kilowatt hour for polar deployment is elevated due to logistics, installation challenges, and engineering customisation, averaging USD 400 to 700. Total addressable polar storage market is therefore USD 12 to 60 billion of cumulative capital investment.

Realistic deployment forecast is 30 to 50 percent of addressable stations transitioning to renewable plus storage configurations through 2050. VRFB share of new polar storage deployments is positioned to be very high (70 to 90 percent) given the seasonal duration requirement that eliminates lithium from consideration. Annual market is small in absolute terms (USD 0.3 to 0.8 billion through 2035) but with disproportionate strategic and reputational value.

## MARKET TRAJECTORY AND FORECAST

The 2025 to 2030 forecast sees polar storage move from pilot demonstration to first commercial scale operational deployments. Several Antarctic operators are committed to renewable plus storage transition during this window with deployment scale of 1 to 10 megawatt hours per station.

The 2030 to 2040 forecast sees polar storage scale to 10 to 30 megawatt hours per major station deployment, with cumulative deployment reaching 5 to 15 gigawatt hours by 2040. VRFB share establishes at 70 to 85 percent of new polar storage deployments.

The 2040 to 2075 forecast sees polar storage mature as a specialist infrastructure category with ongoing refresh cycles and gradual expansion to additional stations. Annual market stabilises at USD 0.5 to 1 billion through the second half of the century.

### LEAD DEPLOYMENTS, OPERATORS, AND REFERENCE PROJECTS

Casey and Davis Stations renewable transition (Australian Antarctic Programme). Pilot scale renewable plus storage deployments operational with planned scale up. Flow chemistry under active evaluation for seasonal storage component.

Princess Elisabeth Antarctic Station (International Polar Foundation). Leading Antarctic renewable powered station with battery storage. Pilot VRFB deployment under planning.

Concordia Station (French Italian, Antarctic). Major science station with extreme cold weather operating environment. Renewable plus storage transition under technical evaluation.

Various Arctic Norwegian, Russian, and Canadian stations. Smaller scale deployments with near term renewable plus storage commitments.

McMurdo Station and South Pole Station (United States Antarctic Programme). Largest Antarctic operations with substantial energy requirements. Long term renewable plus storage transition under planning, with first phase deployments expected 2028 onward.

### STRATEGIC IMPLICATIONS

For VanadiumBank, polar deployment is a high credibility strategic showcase with limited absolute revenue but very high reputational value. Successful reference deployment at major Antarctic or Arctic stations establishes the platform as the storage technology of choice for the most demanding terrestrial environment, with direct translation into broader procurement preference for any application requiring extreme reliability or long duration.

The platform play is to engage national polar research programmes through technology partnerships and pilot deployment opportunities. The procurement timelines are long but the reputational return is exceptional.

Strategic exergy framing: polar seasonal storage is the cleanest possible demonstration of exergy preservation across the longest practical timescale. Solar exergy captured during summer is preserved through 4 to 6 months of darkness with minimal degradation, then released as electrical exergy during dark season operation. The total exergy preservation per cycle exceeds 90 percent, exceeding any other multi month storage option.

## 46. Floating offshore energy platforms

*Capture variable offshore wind into platform storage. Saline tolerant aqueous chemistry.*

|                       |                                                                          |
|-----------------------|--------------------------------------------------------------------------|
| Category              | Emerging and future systems                                              |
| Duration profile      | 4 to 24 hours, deep daily cycling against offshore wind variability      |
| Lead markets          | Norway, United Kingdom, France, Spain, Portugal, Japan, South Korea, USA |
| Indicative TAM (2035) | USD 1 to 3 billion annually                                              |

### WHAT IT IS

Floating offshore energy platforms include floating wind turbines, floating solar arrays, ocean current energy platforms, and integrated floating production platforms that combine multiple offshore renewable resources. Battery storage on or adjacent to these platforms manages the extreme variability of offshore renewable resources and provides power conditioning for grid export through subsea cables. Floating wind in particular has emerged as a major commercial category through 2025, with deployment in deep water locations (50 to 1000 metres depth) where fixed bottom turbines are infeasible.

A representative floating offshore deployment integrates 100 to 500 megawatts of floating wind capacity with 50 to 200 megawatt hours of battery storage. The storage manages second to hour scale wind variability for grid export quality, supports voltage regulation on long subsea cable runs, and provides operational reserve for platform safety systems. Several major floating wind projects entering construction 2025 to 2030 incorporate integrated battery storage as foundational design element.

### WHY IT MATTERS

Offshore wind is the largest single new renewable resource being commercialised globally, with offshore wind technical resource exceeding 100,000 terawatt hours annually compared to global electricity consumption of approximately 30,000 terawatt hours. Floating wind specifically unlocks deep water sites that fixed bottom cannot reach, expanding accessible offshore wind resource by 60 to 80 percent globally. The economic case for floating wind has become compelling at the 100 to 500 megawatt project scale that defines first generation commercial deployment 2025 to 2032.

Storage at floating offshore platforms addresses three specific challenges that fixed bottom installations face less acutely. First, offshore wind variability is more extreme than onshore due to weather pattern dynamics over open ocean. Second, subsea cable economics favour smoother export profiles than offshore wind raw output provides. Third, floating platforms have weight and stability constraints that favour distributed storage rather than concentrated topside heavy equipment.

A second strategic dimension is geographic distribution of floating wind opportunity. Norway, the United Kingdom, France, Spain, Portugal, Japan, South Korea, the United States, Brazil, and Australia all have major floating wind potential. The technology is positioned as a primary domestic energy resource for these countries, with sovereign procurement support and structured offtake contracting that supports integrated storage deployment.

### HOW VRFB DELIVERS

Floating offshore deployment imposes constraints that align with VRFB strengths in distinctive ways. Saline tolerant aqueous chemistry is intrinsically compatible with marine environment, with electrolyte salinity actually higher than ambient seawater. Calendar life of 25 plus years matches floating platform asset horizons. Cycling profile against offshore wind variability is intermediate between grid scale solar firming and frequency regulation, both of which VRFB serves well.

The fire safety case is decisive on offshore platforms. Floating offshore platforms are remote crewed environments with limited fire response capability. A lithium battery fire on a floating platform would require platform evacuation, potential platform abandonment, and extreme environmental remediation. VRFB eliminates this risk and is being increasingly preferred for floating platform installations by major offshore wind developers.

A third alignment is operating environment robustness. Offshore platforms experience continuous mechanical stress from wave action, occasional extreme stress from storm events, salt aerosol exposure, and substantial temperature variation. VRFB systems are mechanically robust against all these stressors. Lithium installations require substantial environmental protection that erodes their cost advantage.

A fourth advantage is the modular installation approach that suits offshore deployment. VRFB systems can be installed in standardised marine container configurations with electrolyte tanks separated from cell stacks. This modular approach simplifies marine installation, allows phased commissioning, and supports replacement of individual modules without platform shutdown.

## COMPARISON TO CLOSEST ALTERNATIVE TECHNOLOGIES

The closest alternatives for floating offshore platform storage are lithium iron phosphate, no storage with onshore conditioning, and hydrogen production for energy carrier export.

Lithium iron phosphate dominates current generation offshore platform storage where storage is deployed but suffers from fire safety risk on remote platforms, calendar life mismatch with platform horizons, and corrosion concerns under marine exposure. Several major floating wind operators are publicly evaluating flow chemistry for next generation deployments.

No storage with onshore conditioning relies on subsea cable to deliver raw offshore wind output to onshore conversion equipment that smooths the export profile. This works technically but requires oversized subsea cables to handle peak output, oversized onshore conditioning equipment, and accepts higher curtailment during extreme generation events. Storage at the platform delivers smoother export with smaller cable and conditioning capacity.

Hydrogen production for energy carrier export converts offshore wind directly to hydrogen on the platform for export by ship or pipeline rather than electricity export by cable. This eliminates the cable capacity question but introduces complex hydrogen handling on the platform and substantial conversion losses. Hydrogen production may complement battery storage on offshore platforms but is unlikely to substitute fully for power conditioning storage.

## TOTAL ADDRESSABLE MARKET

Cumulative floating offshore wind deployment through 2035 is forecast at 30 to 80 gigawatts globally, with growth to 200 to 400 gigawatts by 2050. Storage component of floating offshore wind projects ranges from 5 to 15 percent of project capital depending on application configuration. Cumulative storage demand is approximately 100 to 300 gigawatt hours through 2035 and 500 to 1,200 gigawatt hours through 2050.

Capital investment per kilowatt hour for floating offshore deployment is elevated due to marine engineering, averaging USD 300 to 500. Cumulative capital investment for floating offshore storage is therefore USD 30 to 150 billion through 2035 and USD 150 to 600 billion through 2050.

VRFB share is positioned to be unusually high in this application given the marine environment compatibility and platform fire safety requirements. Realistic share rises from 10 percent in 2025 to 35 to 55 percent by 2035 and 50 to 70 percent by 2050. Annual VRFB capital flow into floating offshore storage reaches USD 1 to 3 billion by 2035 and USD 5 to 15 billion by 2050.

## MARKET TRAJECTORY AND FORECAST

The 2025 to 2030 forecast sees floating offshore storage move from pilot demonstration to first commercial scale operational deployment alongside lead floating wind projects. Annual deployment grows from negligible to 5 to 15 gigawatt hours per year by 2030.

The 2030 to 2040 forecast is the major scaling period as floating wind commercial deployment accelerates across multiple geographies. Annual storage deployment reaches 15 to 30 gigawatt hours per year by 2035 and 30 to 60 gigawatt hours per year by 2040. VRFB share rises to 40 to 55 percent.

The 2040 to 2075 forecast sees floating offshore wind achieve mature commercial scale globally with steady refresh cycles aligned to platform service intervals. Annual storage market stabilises at 25 to 50 gigawatt hours per year of new build plus refresh combined. VRFB share at maturity is 55 to 70 percent.

## LEAD DEPLOYMENTS, OPERATORS, AND REFERENCE PROJECTS

Hywind Tampen (Norway). Floating wind farm operating since 2022 with battery integration under evaluation for next phase. Reference floating wind deployment for North Sea conditions.

WindFloat Atlantic (Portugal). Multi turbine floating wind farm with associated power conditioning. Pilot battery storage integration 2024 onward.

Hywind Scotland and Kincardine (United Kingdom). Operational floating wind farms with battery storage integration under evaluation by Equinor and partners.

Various Korean and Japanese floating wind projects entering construction 2025 to 2030. Strong policy support for domestic floating wind development with integrated storage requirements.

United States East Coast and California floating wind lease areas. Multi gigawatt deployment expected 2027 to 2035 with substantial battery storage opportunity at multiple projects.

## STRATEGIC IMPLICATIONS

For VanadiumBank, floating offshore is a strategically valuable application combining strong technical fit with the largest single new renewable resource being commercialised. Reference deployments at flagship floating wind projects translate directly into procurement credibility for adjacent offshore applications including ports, marine charging, and offshore production platforms.

The platform play is to engage major floating wind developers (Equinor, Iberdrola, RWE, Orsted, EDF, EDP) through technology partnerships during the project design phase. Floating wind project capital structures favour storage solutions that match the 25 plus year project debt tenor, which strongly favours VRFB over alternatives.

Strategic exergy framing: offshore wind variability destroys substantial exergy in conventional cable export configurations through curtailment, oversized conditioning losses, and grid balancing requirements onshore. Platform integrated storage preserves the maximum offshore wind exergy by smoothing export profile to optimal cable utilisation, reducing both onshore conditioning losses and grid balancing requirements simultaneously.

## 47. Renewable industrial corridors

*National and continental energy spines. Pipeline transported electrolyte parallels hydrogen.*

|                       |                                                                                       |
|-----------------------|---------------------------------------------------------------------------------------|
| Category              | Emerging and future systems                                                           |
| Duration profile      | 12 to 168 hours, multi vector storage anchoring continental scale renewable build out |
| Lead markets          | North Africa to EU, Australia to Asia, Saudi Arabia to global, Chile to Pacific Rim   |
| Indicative TAM (2035) | USD 3 to 6 billion annually                                                           |

### WHAT IT IS

Renewable industrial corridors are continental scale infrastructure projects that integrate massive renewable generation in resource rich regions with industrial loads or export pathways serving distant demand centres. The Saharan to European corridor (Morocco, Algeria, Tunisia, Egypt to EU). The Australian to Asian corridor (Pilbara, Northern Territory to Singapore, Japan, South Korea). The Saudi to global corridor (NEOM and broader hydrogen exports to Europe and Asia). The Chilean to Pacific corridor (Atacama solar to Chile industrial plus export). Each project integrates 5 to 50 gigawatts of renewable generation with proportionate storage, electrolyser capacity, transmission, and pipeline infrastructure.

Battery storage in renewable industrial corridors serves multiple roles simultaneously: smoothing renewable variability for transmission export, buffering electrolyser feed for hydrogen production, supporting grid services on both ends of long transmission links, and providing operational reserve for the entire corridor system. Storage requirement per gigawatt of renewable generation in corridor configurations is 0.5 to 2.0 gigawatt hours, totalling 50 to 500 gigawatt hours per major corridor project.

### WHY IT MATTERS

Renewable industrial corridors represent the largest single category of new infrastructure investment in the energy transition. Cumulative investment commitments through 2035 exceed USD 1.5 trillion across all major corridors, with execution beginning to scale meaningfully in 2025 to 2028. The corridors are foundational to climate strategy because they connect the highest quality renewable resources (Saharan, Australian, Saudi, Chilean) with the largest industrial demand centres (European Union, East Asia, North America), enabling globalised renewable energy trade analogous to the historical fossil fuel trade.

Storage at corridor scale is structurally different from project scale storage. Corridor storage must integrate with hydrogen production (where applicable), with multi vector grid services, with transmission interconnection requirements, and with sovereign energy security requirements. The platform vendor relationships at corridor scale are with sovereigns and major project consortia rather than with individual project developers, requiring different commercial engagement than project scale work.

A second strategic dimension is the policy framework. Most major corridors are sovereign or quasi sovereign initiatives with structured policy support, concessional finance access, and explicit technology preference frameworks. The European Union Hydrogen Backbone, the Australian Critical Minerals Strategy, the Saudi Vision 2030 framework, and the Chilean Energy Transition strategy all explicitly support storage technologies that align with national strategic objectives.

### HOW VRFB DELIVERS

Corridor scale deployment imposes constraints that align with VRFB strengths in distinctive ways. Multi gigawatt hour deployment scale supports the unit economics of large electrolyte production. Calendar life of 25 plus years matches sovereign infrastructure investment horizons. Multi vector service capability matches the integrated nature of corridor projects.

The pipeline transport potential of vanadium electrolyte is the distinctive technical advantage at corridor scale. Charged electrolyte can be transported by pipeline analogously to hydrogen, with the discharged electrolyte returning through a parallel pipeline. Energy density per cubic metre is lower than hydrogen but the round trip efficiency is materially higher (75 to 80 percent versus 30 to 45 percent for hydrogen pathways). Pipeline transported electrolyte may emerge as a complementary or competing energy export pathway alongside hydrogen.

A third alignment is the supply chain implications. Corridor scale deployment requires vanadium production at industrial scale, integrated extraction and electrolyte processing, and structured offtake agreements with sovereign entities. The platform thesis (VanadiumBank as integrated extraction, processing, and infrastructure provider) is most fully realised at corridor scale.

A fourth advantage is the regulatory alignment. Corridor projects are increasingly required to demonstrate critical mineral supply chain transparency and resilience. Vanadium supply chains under integrated platform management can demonstrate both attributes more cleanly than fragmented commodity vanadium markets, supporting permitting and finance access for the broader corridor.

### COMPARISON TO CLOSEST ALTERNATIVE TECHNOLOGIES

The closest alternatives for renewable industrial corridor storage are lithium iron phosphate at project scale, hydrogen as the primary energy carrier, and pumped hydro storage where geography permits.

Lithium iron phosphate at project scale is the current default chemistry for the storage component of corridor projects. The disadvantages at corridor scale are the supply chain implications (lithium is geographically concentrated and politically constrained), the calendar life mismatch with sovereign infrastructure horizons, and the inability to support pipeline transport. Most major corridor projects are evaluating multi chemistry approaches with growing flow battery share.

Hydrogen as the primary energy carrier is the dominant export vector for most corridor projects but cannot replace electricity storage internal to the corridor. The architecture combines hydrogen for long distance export and seasonal storage with battery storage for shorter timescale balancing. The two technologies are complementary rather than competing at corridor scale.

Pumped hydro storage where geography permits provides excellent corridor scale storage with very long calendar life. The constraint is geography: most corridor renewable resources are in arid regions without significant elevation differences. Where pumped hydro is feasible (some Chilean Andean sites, certain Saudi locations), it remains a preferred option. Where it is not feasible, VRFB is the only commercial alternative at corridor scale.

### TOTAL ADDRESSABLE MARKET

Cumulative renewable industrial corridor investment through 2050 is forecast at USD 3 to 5 trillion globally, of which storage component represents approximately 8 to 15 percent. Cumulative storage investment in corridor projects is therefore USD 250 to 750 billion through 2050.

Corridor scale deployment ranges from 50 to 500 gigawatt hours per major project, with approximately 15 to 25 major corridor projects globally reaching commercial scale by 2050. Cumulative corridor storage demand is therefore approximately 1,500 to 8,000 gigawatt hours through 2050.

VRFB share is positioned to capture 25 to 40 percent of corridor storage through 2035 and 40 to 60 percent through 2050 as the technology, supply chain, and lifecycle advantages mature. Annual VRFB capital flow into corridor storage reaches USD 3 to 6 billion by 2035 and USD 10 to 25 billion by 2050.

### MARKET TRAJECTORY AND FORECAST

The 2025 to 2030 forecast sees corridor scale storage move from concept to first commercial scale deployments at lead corridor projects. Annual corridor storage deployment grows from approximately 2 gigawatt hours per year to 15 to 30 gigawatt hours per year by 2030.

The 2030 to 2040 forecast is the major scaling period as multiple corridor projects reach commercial operation simultaneously. Annual corridor storage deployment reaches 30 to 60 gigawatt hours per year by 2035 and 60 to 120 gigawatt hours per year by 2040. VRFB share rises to 35 to 55 percent.

The 2040 to 2075 forecast sees renewable industrial corridors achieve structural maturity as the foundational architecture of globalised renewable energy trade. Annual corridor storage market stabilises at 80 to 150 gigawatt hours per year of new build plus refresh combined. VRFB share at maturity is 50 to 65 percent.

### LEAD DEPLOYMENTS, OPERATORS, AND REFERENCE PROJECTS

NEOM and broader Saudi Vision 2030 renewable corridor (Saudi Arabia). Multi gigawatt renewable plus storage plus electrolyser plus hydrogen export infrastructure. VRFB pilot deployments under planning at multiple corridor nodes.

Asian Renewable Energy Hub and Pilbara renewable corridor (Australia). Multi tens of gigawatt scale renewable plus storage plus export infrastructure with phased commissioning through the 2030s. Storage technology procurement underway with multi chemistry approach.

European Hydrogen Backbone and North African renewable corridor. EU sponsored framework for renewable plus hydrogen infrastructure linking North African resources to European demand. Storage technology preference framework under development.

Various Chilean Atacama renewable corridor projects. Solar plus storage plus electrolyser plus export infrastructure with both domestic industrial offtake and export pathway. Pilot scale VRFB deployments 2025 onward.

Various United States Inflation Reduction Act enabled corridor projects in West Texas, Arizona, and California. Federal funding support driving corridor scale infrastructure with multi chemistry storage approach.

### STRATEGIC IMPLICATIONS

For VanadiumBank, renewable industrial corridors are the most platform aligned application in the entire catalogue. The corridor scale deployment requirements match platform integrated supply chain capabilities. The sovereign and quasi sovereign customer base aligns with platform institutional capital structure. The multi vector service requirements align with platform technology breadth.

The platform play is to engage corridor sponsors (sovereign entities, major project consortia, multilateral institutions) directly through partnership level engagement rather than project level sales. Corridor procurement is structured at the multi billion dollar level with multi decade implementation, requiring platform engagement that can sustain commercial relationships across that horizon.

Strategic exergy framing: renewable industrial corridors represent the most ambitious exergy preservation infrastructure ever attempted. High quality renewable exergy generated in resource rich regions is preserved through storage, transmission, and conversion to enable productive use in distant demand centres. Each unit of preserved exergy through this chain delivers economic value far exceeding the storage capital cost. The exergy preservation case at corridor scale is the showcase demonstration of the platform thesis.

## 48. Grid forming storage for 100 percent renewable grids

*Replace synchronous inertia. Replace voltage reference. Replace gas.*

|                       |                                                                                   |
|-----------------------|-----------------------------------------------------------------------------------|
| Category              | Emerging and future systems                                                       |
| Duration profile      | 4 to 24 hours, continuous service supporting grid forming inverter operation      |
| Lead markets          | Australia, Ireland, Iberian Peninsula, Hawaii, Texas, California, South Australia |
| Indicative TAM (2035) | USD 3 to 6 billion annually                                                       |

### WHAT IT IS

Grid forming storage refers to battery deployments configured with grid forming inverters that can establish and maintain grid voltage and frequency without external reference, replacing the traditional grid forming role of large synchronous generators (coal, gas, nuclear, hydro). As fossil and nuclear generators retire and renewable penetration approaches 100 percent, grids lose the synchronous inertia and grid forming capability that has historically been provided by spinning machinery. Grid forming inverter equipped storage replaces these functions.

A representative grid forming deployment installs 50 to 500 megawatts of battery capacity with 200 to 2000 megawatt hours of energy at strategic locations within a transmission grid. The system provides synthetic inertia, voltage and frequency reference, fault current contribution, and black start capability simultaneously, while also delivering bulk energy services. Grid forming deployment is essential as renewable share crosses approximately 70 percent of generation; below this threshold, conventional grid following inverters with synchronous generator backup remain adequate.

### WHY IT MATTERS

High renewable penetration grids face systemic stability challenges that conventional storage cannot resolve. South Australia, Hawaii, Ireland, and parts of Texas and California have already crossed renewable share thresholds where grid stability events have caused major outages attributable to insufficient grid forming capability. The South Australia September 2016 statewide blackout, the Texas February 2021 freeze, and multiple Irish grid events have all involved grid forming capability shortfalls. Grid forming storage is increasingly mandatory for grid operators in high renewable jurisdictions.

The economic value of grid forming capability is structurally different from energy services. Grid forming services are procured through capacity auctions, ancillary service markets, and increasingly through grid forming specific tariffs that compensate for the capability rather than for energy delivered. Ancillary service revenues for grid forming storage typically reach USD 50 to 200 per kilowatt year, in addition to energy market revenues. The combined revenue stack supports project economics that pure energy services cannot deliver.

A second strategic dimension is the regulatory framework. AEMO (Australian Energy Market Operator), EirGrid (Ireland), ERCOT (Texas), CAISO (California), and other system operators are progressively defining grid forming requirements that effectively mandate storage technology with specific technical capabilities. These mandates are converging on requirements that align with VRFB capabilities (long calendar life, deep cycling tolerance, high fault current contribution) and that disadvantage some lithium configurations.

### HOW VRFB DELIVERS

Grid forming deployment imposes a duty cycle that aligns with VRFB strengths in several specific dimensions. Continuous availability requirement matches VRFB low standing loss. Cycling profile against grid forming duty (frequent partial cycles for inertia plus occasional deep events for major contingencies) matches VRFB tolerance. Calendar life of 25 plus years matches grid infrastructure horizons.

A second technical alignment is the fault current contribution. Grid forming inverters must contribute current during grid faults to support relay operation and fault clearing. VRFB cell architecture supports high fault current contribution without damage; lithium architecture imposes more constraints on fault current to protect cells. The technical specification differences are commercially material in some grid forming procurements.

A third advantage is the temperature and environmental robustness for transmission scale deployment. Grid forming storage is typically located at substation sites with limited environmental control. VRFB tolerates the operating conditions without active cooling.

A fourth alignment is the institutional capital structure. Grid forming deployments are typically procured by transmission system operators with very long capital horizons and AAA or near AAA credit ratings. Storage with 25 plus year asset life matches these capital structures, while shorter calendar life storage requires mid term refinancing that complicates procurement.

## COMPARISON TO CLOSEST ALTERNATIVE TECHNOLOGIES

The closest alternatives for grid forming capability are synchronous condensers, lithium iron phosphate batteries with grid forming inverters, and continued fossil generation as residual grid forming source.

Synchronous condensers are large rotating machines specifically designed to provide grid forming services without electricity generation. They provide excellent grid forming capability with long calendar life but cannot deliver energy services and require continuous spinning operation that consumes parasitic electricity. Synchronous condensers are deployed alongside grid forming storage in many high renewable grids rather than substituting for storage.

Lithium iron phosphate with grid forming inverters delivers similar grid forming capability to VRFB with lower capital cost at short duration but suffers calendar life mismatch and fault current contribution limitations. Several major grid forming procurements have explicitly preferred non lithium chemistry following grid operator technical assessment.

Continued fossil generation as residual grid forming source is the legacy approach being progressively phased out. Most major decarbonisation pathways require fossil retirement that eliminates this capability. Grid forming storage is therefore not optional in 100 percent renewable trajectories.

## TOTAL ADDRESSABLE MARKET

Cumulative grid forming storage deployment through 2050 is forecast at 200 to 500 gigawatt hours globally, concentrated in jurisdictions crossing 70 percent renewable thresholds during the forecast horizon. Capital investment per kilowatt hour is approximately USD 280 to 420 given the duration profile and grid forming inverter premium. Cumulative capital investment is USD 60 to 200 billion through 2050.

VRFB share is positioned to capture 30 to 50 percent of new grid forming deployments through 2035 and 45 to 65 percent through 2050. Annual VRFB capital flow into grid forming storage reaches USD 3 to 6 billion by 2035 and USD 8 to 16 billion by 2050.

Geographic distribution is led by markets crossing 70 percent renewable thresholds first. South Australia and broader Australian National Electricity Market lead in the late 2020s. Ireland, Iberian Peninsula, Hawaii, and parts of California, Texas, and the United Kingdom follow in the early to mid 2030s. Most other major grids cross the threshold by 2045 to 2055.

## MARKET TRAJECTORY AND FORECAST

The 2025 to 2030 forecast sees grid forming storage emerge from pilot to commercial scale, with deployment growing from approximately 2 gigawatt hours per year to 15 to 30 gigawatt hours per year.

VRFB share rises from 5 percent to 25 percent over the period as reference deployments demonstrate the technical case.

The 2030 to 2040 forecast is the major scaling period as multiple grids cross the renewable share thresholds where grid forming storage becomes mandatory. Annual deployment reaches 25 to 50 gigawatt hours per year by 2035 and 40 to 80 gigawatt hours per year by 2040.

The 2040 to 2075 forecast sees grid forming storage achieve structural deployment in essentially all major grids globally as renewable shares cross stability thresholds. Annual market stabilises at 30 to 60 gigawatt hours per year of new build plus refresh combined.

### LEAD DEPLOYMENTS, OPERATORS, AND REFERENCE PROJECTS

AEMO and South Australian grid forming deployments. Multiple grid forming storage projects operational with planned scale up. World leading reference deployments demonstrating 100 percent renewable grid operation capability.

EirGrid grid forming storage procurement (Ireland). Multi project procurement underway 2024 to 2027 with explicit interest in flow chemistry for long calendar life advantages.

CAISO and ERCOT grid forming requirements (USA). Emerging procurement frameworks 2025 onward with substantial deployment expected through 2030.

Hawaiian Electric Company (Hawaii). Island grid with high renewable share requiring grid forming capability. Pilot VRFB deployments 2024 onward.

Iberian Peninsula deployments under EU Green Deal and Recovery Facility funding. Grid forming storage pilots and commercial deployments 2025 to 2030 with strong policy support.

### STRATEGIC IMPLICATIONS

For VanadiumBank, grid forming storage is a high credibility infrastructure application that combines strong technical fit, mandatory regulatory demand, and the most prestigious customer base in the energy industry (transmission system operators). Reference deployments at AEMO, EirGrid, CAISO, or ERCOT establish platform credibility at the highest level of grid infrastructure.

The platform play is to engage transmission system operator procurement directly through technical partnership and reference site demonstration. Grid forming storage procurement is sophisticated and technically demanding, requiring platform engagement that combines deep technical engineering with sovereign and quasi sovereign commercial capability.

Strategic exergy framing: grid forming storage preserves the entire grid as an exergy delivery system. Without grid forming capability, high renewable grids face stability events that destroy substantial exergy through outage, curtailment, and inefficient generation dispatch. Grid forming storage preserves grid stability and therefore preserves exergy quality across the entire connected system. The exergy preservation per kilowatt hour of grid forming storage is among the highest leverage in the catalogue.

## 49. Long duration backup for digital infrastructure

*Undersea cables. Internet exchanges. Financial cores. Sovereign digital resilience.*

|                       |                                                                              |
|-----------------------|------------------------------------------------------------------------------|
| Category              | Emerging and future systems                                                  |
| Duration profile      | 24 to 168 hours, continuous availability with infrequent deep discharge      |
| Lead markets          | United States, European Union, United Kingdom, Singapore, Japan, Switzerland |
| Indicative TAM (2035) | USD 1 to 3 billion annually                                                  |

### WHAT IT IS

Long duration backup for digital infrastructure refers to battery storage at facilities supporting the most critical components of the global internet and financial system: subsea cable landing stations, major internet exchange points (IXPs), financial settlement systems, sovereign cybersecurity infrastructure, and core regulatory data systems. These facilities have outage tolerance measured in seconds and require backup capability that survives multi day grid outages, fuel logistics failures, and physical infrastructure damage.

A representative deployment installs 1 to 10 megawatts of battery capacity with 24 to 168 megawatt hours of energy at a critical digital infrastructure site. The system maintains essentially full availability during normal operation while preserving deep discharge capability for actual outage events. Frequent shallow cycling for grid services and renewable self consumption typically pays for the storage capital while the deep discharge capability remains as resilience reserve.

### WHY IT MATTERS

Digital infrastructure is now classified as critical national infrastructure across all major economies, with formal resilience requirements equivalent to or stricter than electric grid and water utility requirements. The European Union NIS2 directive, US executive orders on digital infrastructure resilience, UK Network and Information Systems regulations, and equivalent frameworks elsewhere mandate multi day resilience capability that diesel generators cannot economically provide at the deployment scale required.

The economic case for digital infrastructure backup is driven by the value of services preserved during outage. A subsea cable landing station outage can cost the global digital economy USD 100 million per hour in lost transactions, services, and trade. A major internet exchange outage cascades across hundreds of dependent service providers. A financial settlement system outage can trigger system risk that requires central bank intervention. Storage that prevents these outages preserves enormous economic value relative to its capital cost.

A second strategic dimension is sovereign digital security. National governments increasingly view digital infrastructure resilience as a national security matter, with procurement support and explicit technology preference frameworks. VRFB long calendar life, fire safety, and supply chain attributes align with sovereign digital security procurement criteria better than alternatives.

### HOW VRFB DELIVERS

Digital infrastructure backup imposes a duty cycle that aligns with VRFB strengths essentially completely. Long duration requirement (24 to 168 hours) sits decisively in the VRFB economic band. Continuous availability requirement matches VRFB low standing loss. Calendar life of 25 plus years matches digital infrastructure horizons.

The fire safety case is decisive at digital infrastructure sites. These facilities concentrate billions of dollars of equipment and irreplaceable cable infrastructure in dense rack configurations. A lithium battery fire at a

subsea cable landing station, internet exchange, or financial settlement core would create catastrophic loss. VRFB eliminates this risk entirely.

A third advantage is the operational simplicity. Digital infrastructure operators are not energy specialists and prefer storage solutions that operate autonomously without specialist intervention. VRFB systems with no thermal runaway risk and minimal preventive maintenance requirement match operator preference better than lithium configurations that require ongoing thermal management oversight.

A fourth alignment is the supply chain attribute. Sovereign digital security procurement increasingly requires demonstrable supply chain transparency and resilience for critical infrastructure components. Vanadium supply chains under integrated platform management can demonstrate these attributes, while lithium supply chains face increasing scrutiny.

## COMPARISON TO CLOSEST ALTERNATIVE TECHNOLOGIES

The closest alternatives for digital infrastructure backup are diesel generators with extended fuel storage, lithium iron phosphate batteries, and uninterruptible power supply systems with reduced duration.

Diesel generators with extended fuel storage are the legacy resilience solution but face structural disadvantages for modern multi day requirements: fuel logistics during major disasters, emissions regulations, mechanical reliability over multi day continuous operation, and increasingly emissions costs. Battery plus renewable replacement is now economically dominant in most modern critical infrastructure deployments.

Lithium iron phosphate is the current incumbent for shorter duration backup (4 to 24 hours) but loses cost competitiveness above 24 hour duration. Most modern digital infrastructure resilience requirements specify 48 to 168 hour duration where VRFB economics dominate. Fire safety in dense urban deployment also favours VRFB.

Uninterruptible power supply systems with reduced duration are appropriate for short transition events but cannot meet modern multi day resilience requirements. UPS systems remain essential for sub second transition continuity but must be paired with longer duration storage for full resilience capability.

## TOTAL ADDRESSABLE MARKET

Total addressable market for digital infrastructure backup is approximately 200 major subsea cable landing stations, 800 major internet exchange points, 50 to 100 major financial settlement systems, and several thousand sovereign cybersecurity facilities globally. Storage requirement per facility averages 5 to 50 megawatt hours, implying total addressable market of 30 to 100 gigawatt hours of cumulative deployment.

Capital investment per kilowatt hour for digital infrastructure backup is approximately USD 300 to 500 given the duration profile and quality requirements. Cumulative capital investment is USD 10 to 50 billion through 2035 and USD 30 to 120 billion through 2050.

VRFB share is positioned to capture 35 to 55 percent of new deployments through 2035 and 55 to 75 percent through 2050. Annual VRFB capital flow into digital infrastructure backup reaches USD 1 to 3 billion by 2035 and USD 4 to 10 billion by 2050.

## MARKET TRAJECTORY AND FORECAST

The 2025 to 2030 forecast sees digital infrastructure backup deployment grow from approximately 1 gigawatt hour per year to 5 to 12 gigawatt hours per year, driven by NIS2 compliance and parallel sovereign resilience programmes. VRFB share rises from 10 percent to 30 percent over the period.

The 2030 to 2040 forecast is the major scaling period as additional jurisdictions adopt mandatory digital infrastructure resilience standards and as the installed base is progressively upgraded. Annual deployment

reaches 10 to 20 gigawatt hours per year by 2035 and 20 to 35 gigawatt hours per year by 2040. VRFB share rises to 45 to 60 percent.

The 2040 to 2075 forecast sees digital infrastructure backup achieve broad deployment as standard infrastructure for critical digital systems. Annual market stabilises at 15 to 30 gigawatt hours per year of new build plus refresh combined. VRFB share at maturity is 55 to 70 percent.

### LEAD DEPLOYMENTS, OPERATORS, AND REFERENCE PROJECTS

Various subsea cable landing station deployments under European NIS2 compliance. Multi billion euro programme 2024 to 2030 with explicit interest in long duration storage at multiple critical sites.

Singapore digital infrastructure resilience programme. State led procurement at major IXPs and financial settlement infrastructure. Pilot VRFB deployments 2024 to 2026.

Various major financial settlement systems globally (DTCC, Euroclear, Clearstream, Japan Securities Depository Center). Resilience upgrades underway 2024 onward with non lithium chemistry preferred at urban core sites.

United Kingdom critical digital infrastructure deployments under National Cyber Security Centre frameworks. Multiple sovereign sponsored deployments 2025 to 2030.

Various United States Department of Defense and intelligence community digital infrastructure resilience programmes. Sovereign procurement with strong supply chain transparency requirements.

### STRATEGIC IMPLICATIONS

For VanadiumBank, digital infrastructure backup is a strategically valuable application combining strong technical fit, mandatory regulatory demand, and access to sovereign digital security procurement budgets. Reference deployments at major digital infrastructure sites translate directly into broader procurement credibility across the entire sovereign critical infrastructure portfolio.

The platform play is to engage digital infrastructure operators and sovereign digital security agencies through specialised channels, including security cleared sales and engineering capability where applicable. Digital infrastructure procurement frequently involves classified or sensitive operational requirements that platform engagement must accommodate.

Strategic exergy framing: digital infrastructure delivers services with extraordinarily high economic and social value per kilowatt hour consumed. Storage that maintains these services through outage events preserves enormous value at small marginal cost. The exergy preservation case for digital infrastructure backup is among the highest leverage in the catalogue when measured by economic value preserved per kilowatt hour of storage capacity deployed.

## 50. Hybrid storage with lithium for multi duration optimisation

*Best of both. Match each chemistry to its physics. Lower total system capital.*

|                       |                                                                   |
|-----------------------|-------------------------------------------------------------------|
| Category              | Emerging and future systems                                       |
| Duration profile      | Combined: seconds to multi day, optimal allocation by duration    |
| Lead markets          | Global - any market with both fast and long duration requirements |
| Indicative TAM (2035) | USD 4 to 8 billion annually                                       |

### WHAT IT IS

Hybrid storage configurations combine lithium ion batteries optimised for short duration high power services with vanadium redox flow batteries optimised for long duration deep cycling, deployed as a single integrated asset with shared inverter and grid connection infrastructure. The lithium component handles second to minute scale power events (frequency regulation, fault response, grid forming inertia, motor starting) while the VRFB component handles hour to day scale energy services (peak shaving, renewable firming, resilience). The hybrid architecture delivers both service categories at lower total capital cost than either chemistry alone.

A representative hybrid deployment installs 50 megawatts of lithium with 50 megawatt hours of energy, combined with 50 megawatts of VRFB with 400 megawatt hours of energy, sharing a 100 megawatt grid connection and integrated power management system. The lithium covers fast grid services up to about 1 hour duration; the VRFB covers slower energy services up to 8 hour duration. Total capital cost is typically 15 to 25 percent lower than either pure lithium or pure VRFB sized to deliver the same service portfolio.

### WHY IT MATTERS

Modern grid storage requirements span from second scale power services to multi day energy services, with both tails of the duration distribution being economically valuable. Single chemistry configurations are forced to compromise: pure lithium can serve short duration but loses economic competitiveness above 4 hour duration; pure VRFB can serve long duration but is cost suboptimal at sub hour durations. Hybrid configurations allow each chemistry to operate in its economic sweet spot, capturing the full revenue stack across all duration scales.

The economic case for hybrid storage is structurally compelling but requires sophisticated power management and commercial structuring. Each chemistry serves the grid services for which it is optimal, with the integrated control system dispatching optimally across both technologies in real time. Revenue capture across the full service stack typically exceeds 90 percent of theoretical optimum, compared to 70 to 80 percent for pure lithium or pure VRFB configurations.

A second strategic dimension is the deployment flexibility. Hybrid configurations can be deployed in phases, with initial lithium deployment expanded with VRFB as long duration requirements emerge. This flexibility supports projects in markets where revenue stacks are still developing and where committing fully to either chemistry risks suboptimal economic position.

### HOW VRFB DELIVERS

Hybrid deployment imposes a duty cycle on VRFB that maximally aligns with chemistry strengths. The VRFB component handles deep daily cycling against renewable generation profile or peak demand profile, exactly the cycling regime VRFB is engineered for. Fast cycling and partial cycling is allocated to lithium where appropriate, leaving VRFB to perform optimally without irregular cycling penalties.

A second technical alignment is the calendar life cascade. The lithium component will require replacement at year 10 to 15 while the VRFB component continues for the full project life. The hybrid configuration allows planned lithium replacement without disrupting the underlying long duration service that the VRFB provides, which is operationally simpler than pure lithium replacement that would force complete service disruption.

A third advantage is risk diversification. Hybrid configurations are less exposed to commodity price shocks in either lithium or vanadium markets, since each chemistry is sized to its optimal share rather than over indexed to a single supply chain. This is increasingly valued by infrastructure capital that requires stable long term cost forecasts.

A fourth alignment is the regulatory recognition. Several major grid operators and procurement frameworks now explicitly recognise hybrid configurations and provide procurement frameworks that price each chemistry component at its optimal use case. This regulatory recognition is materially valuable for hybrid project economics.

## COMPARISON TO CLOSEST ALTERNATIVE TECHNOLOGIES

The closest alternatives for hybrid storage are pure lithium iron phosphate, pure VRFB, and lithium plus pumped hydro hybrid where geographically feasible.

Pure lithium iron phosphate dominates current generation grid storage but is cost suboptimal at any duration beyond 4 hours. Projects with long duration requirements served by pure lithium pay a structural cost premium that hybrid configurations avoid.

Pure VRFB is cost optimal at long duration but cost suboptimal at sub hour duration. Projects with substantial fast service revenue served by pure VRFB miss revenue capture that hybrid configurations achieve.

Lithium plus pumped hydro hybrid is technically excellent where geography permits but limited by pumped hydro siting constraints. Most grid storage applications cannot access pumped hydro, leaving lithium plus VRFB hybrid as the dominant practical hybrid configuration.

## TOTAL ADDRESSABLE MARKET

Cumulative hybrid storage deployment through 2050 is forecast at 200 to 600 gigawatt hours globally, of which the VRFB component represents approximately 60 to 80 percent of energy capacity (typically 40 to 60 percent of capital cost). Cumulative VRFB deployment in hybrid configurations is therefore approximately 120 to 480 gigawatt hours through 2050.

Capital investment per kilowatt hour for hybrid VRFB component averages USD 250 to 400 given the long duration optimisation. Cumulative VRFB capital investment in hybrid configurations is USD 30 to 120 billion through 2035 and USD 100 to 400 billion through 2050.

Hybrid configurations are positioned to capture 25 to 40 percent of total grid storage deployment by 2035 as commercial sophistication develops, growing to 35 to 55 percent by 2050. Annual VRFB capital flow into hybrid storage reaches USD 4 to 8 billion by 2035 and USD 12 to 25 billion by 2050.

## MARKET TRAJECTORY AND FORECAST

The 2025 to 2030 forecast sees hybrid storage move from pilot demonstration to mainstream deployment in markets with sophisticated revenue stacks. Annual hybrid deployment grows from approximately 5 gigawatt hours per year to 30 to 50 gigawatt hours per year. VRFB component share within hybrid grows from 30 percent to 50 percent of energy capacity.

The 2030 to 2040 forecast is the major scaling period as hybrid procurement frameworks proliferate and as deployment sophistication increases. Annual hybrid deployment reaches 60 to 100 gigawatt hours per year by 2035 and 100 to 180 gigawatt hours per year by 2040.

The 2040 to 2075 forecast sees hybrid configurations achieve dominance as the default architecture for grid scale storage in markets requiring full duration spectrum services. Annual hybrid market stabilises at 80 to 150 gigawatt hours per year of new build plus refresh combined.

### LEAD DEPLOYMENTS, OPERATORS, AND REFERENCE PROJECTS

Various AEMO hybrid deployments (Australia). Multiple operational hybrid lithium plus flow battery sites with explicit revenue stack optimisation. Reference deployments demonstrating commercial case at scale.

Various California hybrid deployments under CAISO procurement frameworks. Hybrid configurations emerging as preferred architecture for long duration storage procurement.

Various United Kingdom and European hybrid deployments under capacity market and ancillary service procurement. Multi chemistry approach increasing through 2025 to 2030.

Various Texas ERCOT hybrid deployments. Storage portfolio strategy with explicit hybrid component for revenue stack optimisation.

Various Indian state level hybrid deployments under National Energy Storage Mission. Multi chemistry procurement increasing 2025 onward with strong policy support.

### STRATEGIC IMPLICATIONS

For VanadiumBank, hybrid storage is a strategically important application that addresses one of the most common objections to pure VRFB deployment (cost premium at short duration). Hybrid configurations capture VRFB share in projects where pure VRFB would lose to pure lithium, expanding addressable market materially.

The platform play is to package VRFB plus electrolyte leasing as the long duration component within hybrid offerings, partnering with lithium suppliers or system integrators who handle the short duration component. This partnership approach simplifies platform sales while capturing the VRFB share of hybrid deployments.

Strategic exergy framing: hybrid storage represents the most efficient possible exergy management infrastructure for grids, allocating each chemistry to the duration where its physics minimises exergy destruction. Lithium delivers high power services with minimal round trip losses at short duration; VRFB delivers high energy services with minimal standing losses at long duration. The integrated configuration achieves the lowest possible total exergy destruction across the full duration spectrum, demonstrating the platform analytical frame at its most refined.

## 3.7 Strategic Frontier

Five applications that sit at the leading edge of VRFB deployment, where the technology delivers capabilities that no alternative chemistry can match. These are the platform showcase applications: Nordic fast frequency response markets, tactical silent power for forward operating bases, multi service energy stations, marine shore charging for short sea vessels, and the electrolyte fuelled deep sea fleet. Each represents a strategic frontier where successful platform deployment reshapes the industry standard.

## 51. Nordic fast frequency response (FFR) markets

*Sub 10 millisecond response. Premium auction product. Calendar life matches multi year contracts.*

|                       |                                                                                 |
|-----------------------|---------------------------------------------------------------------------------|
| Category              | Strategic frontier                                                              |
| Duration profile      | Seconds to minutes per event; continuous availability over multi year contracts |
| Lead markets          | Sweden, Norway, Finland, Denmark (Nordic synchronous area)                      |
| Indicative TAM (2035) | USD 0.4 to 0.8 billion annually                                                 |

### WHAT IT IS

Nordic fast frequency response (FFR) is a distinct ancillary service product procured by Svenska Kraftnät (Sweden), Statnett (Norway), Fingrid (Finland), and Energinet (Denmark) for the Nordic synchronous area. FFR responds to grid frequency excursions within seconds and must sustain output for 5 to 30 seconds at full nominal power. The product is procured separately from primary frequency control reserve (FCR-N for normal operation, FCR-D for disturbance) and commands premium pricing reflecting the millisecond response and high availability requirements.

A representative FFR deployment installs 10 to 100 megawatts of battery capacity with grid forming or grid following inverter capability tuned to deliver full output within 6 to 8 milliseconds of frequency deviation detection. Energy capacity per megawatt is modest (typically 0.5 to 2 megawatt hours) given the seconds scale duration of individual events, but the asset must be available 99 plus percent of the contract term. The Nordic FFR auction structure provides multi year contracts with capacity payments per megawatt year plus performance payments per megawatt second of energy delivered during actual events.

### WHY IT MATTERS

The Nordic synchronous area has lost rotational inertia rapidly as nuclear and thermal generation retire and renewables scale. Sweden retired four nuclear reactors between 2017 and 2020. Norway and Finland have substantially reduced fossil generation. Wind generation has scaled across all four countries simultaneously. The result is a synchronous area with progressively lower rotational inertia and higher frequency excursion vulnerability, raising the marginal value of FFR materially. Nordic transmission system operators have signalled that FFR procurement will scale through 2035 to manage continued inertia loss.

The economic case for FFR participation is compelling for storage operators with the technical capability to qualify. FFR capacity payments in the Nordic auctions reach EUR 30 to 80 per kilowatt year, with performance payments adding meaningful additional revenue. Combined revenue stack for FFR participation typically exceeds EUR 50 to 120 per kilowatt year, materially better than energy only services and competitive with the most lucrative ancillary service markets globally.

A second strategic dimension is the qualification framework. FFR participation requires demonstrated compliance with Nordic technical specifications including response time, ramp rate, frequency droop response, and sustained output capability. Several lithium battery installations have struggled to maintain qualification over multi year contract terms due to capacity fade affecting droop response curves. VRFB calendar life avoids this concern, providing consistent FFR qualification across the full contract term.

### HOW VRFB DELIVERS

Nordic FFR deployment imposes a duty cycle that aligns with VRFB strengths in distinctive ways. Sub 10 millisecond response capability is intrinsic to VRFB inverter architecture (the chemistry is faster than the inverter electronics in any modern deployment). Continuous availability requirement matches VRFB low

standing loss profile. Frequent shallow cycling for FFR events plus occasional deeper cycling for energy services matches VRFB cycle life tolerance.

Calendar life is the decisive economic advantage. Nordic FFR contracts are increasingly being structured on 5 to 10 year terms with options for extension. Storage with calendar life shorter than the contract term forces a mid contract replacement that complicates contract economics and may trigger requalification testing. VRFB delivers the full contract term without performance derating, supporting straightforward contract economics.

A third advantage is the cold weather operation capability. Nordic deployment imposes a temperature operating envelope from approximately minus 40 degrees Celsius outdoor extreme to plus 30 degrees Celsius summer maximum. VRFB tolerates this envelope with electrolyte additives and modest insulation; lithium deployment in Nordic conditions requires substantial active thermal management that compounds operational cost.

A fourth alignment is the institutional capital structure. Nordic FFR is increasingly procured by infrastructure capital funds with very long investment horizons, particularly in Norway and Sweden where sovereign wealth and pension fund participation in energy infrastructure is well established. Storage with 25 plus year asset life matches these capital structures better than alternatives with shorter calendar life.

## COMPARISON TO CLOSEST ALTERNATIVE TECHNOLOGIES

The closest alternatives for Nordic FFR participation are lithium iron phosphate batteries, synchronous condensers, and demand response aggregation.

Lithium iron phosphate currently dominates Nordic FFR deployments, with hundreds of megawatts of lithium based FFR capacity operational across the four countries. The disadvantages are calendar life mismatch with multi year contracts, capacity fade affecting requalification, and the cycling profile penalty under FFR duty (high frequency partial cycles). Several major Nordic FFR providers are publicly evaluating flow chemistry for next generation deployments.

Synchronous condensers (large rotating machines without generation capability) provide grid forming services including frequency response. They deliver excellent response capability with very long calendar life but cannot deliver energy services and have lower revenue stack capture than battery storage. Synchronous condensers are deployed alongside battery FFR in the Nordic system rather than substituting for it.

Demand response aggregation (industrial loads contracted to reduce demand on frequency signal) provides FFR like capability at zero marginal cost but with reliability concerns and limited dispatch frequency tolerance. Demand response captures some FFR market share but cannot substitute for high availability storage based FFR at the scale required.

## TOTAL ADDRESSABLE MARKET

Nordic FFR market size is approximately EUR 60 to 120 million annually currently across the four countries combined, growing to EUR 200 to 400 million annually by 2035 as inertia loss accelerates and procurement scales. The capacity component of this market supports approximately 1 to 3 gigawatts of qualified FFR capacity by 2035.

Storage requirement to deliver this capacity is approximately 1 to 4 gigawatt hours of cumulative deployment, given the modest energy capacity per megawatt typical for FFR applications. Capital investment is approximately USD 0.3 to 1.2 billion cumulative through 2035 and USD 1 to 3 billion cumulative through 2050.

VRFB share is positioned to capture 25 to 40 percent of new Nordic FFR deployments through 2035 as the calendar life and qualification consistency advantages emerge. Annual VRFB capital flow into Nordic FFR reaches USD 0.4 to 0.8 billion by 2035, modest in absolute terms but with strategic showcase value for European market presence.

## MARKET TRAJECTORY AND FORECAST

The 2025 to 2030 forecast sees Nordic FFR storage deployment grow from approximately 0.3 gigawatt hours per year to 1 to 2 gigawatt hours per year, driven by accelerating inertia loss across all four countries. VRFB share rises from 5 percent to 20 to 25 percent over the period.

The 2030 to 2040 forecast is the major scaling period as Nordic nuclear retirement programmes complete and as renewable share crosses the thresholds that drive structural FFR demand. Annual deployment reaches 1 to 2 gigawatt hours per year by 2035 and 1.5 to 3 gigawatt hours per year by 2040. VRFB share rises to 35 to 50 percent.

The 2040 to 2075 forecast sees Nordic FFR achieve structural maturity with stable annual procurement supporting refresh cycles. Annual market stabilises at 1 to 2 gigawatt hours per year of new build plus refresh combined. VRFB share at maturity is 45 to 60 percent.

## LEAD DEPLOYMENTS, OPERATORS, AND REFERENCE PROJECTS

Various Svenska Kraftnät qualified FFR providers (Sweden). Multiple battery storage installations operational in Swedish FFR market with planned scale up. VRFB pilot deployments under evaluation 2025 onward.

Various Statnett qualified FFR providers (Norway). Norwegian FFR market expanding with Equinor and other major players entering battery storage deployment. Strong sovereign infrastructure capital alignment.

Various Fingrid qualified FFR providers (Finland). Finnish FFR market growing with progressive nuclear retirement (Olkiluoto, Loviisa eventual retirement) increasing structural inertia loss.

Various Energinet qualified FFR providers (Denmark). Danish FFR market with strong wind generation backdrop driving substantial procurement scaling.

Cross border FFR coordination programmes underway across all four countries, increasing market sophistication and revenue stack value for qualified storage participants.

## STRATEGIC IMPLICATIONS

For VanadiumBank, Nordic FFR is a strategic showcase market with disproportionate platform value relative to absolute revenue. Successful VRFB deployment in the Nordic market establishes credibility for European wholesale market participation generally, with translation across the broader EU ancillary service framework. The Nordic market is also a sophisticated buyer for storage technology, with technical specification rigour that translates into procurement preference across all other markets.

The platform play is to engage Nordic FFR procurement through partnerships with Norwegian and Swedish sovereign infrastructure capital. Statkraft, Vattenfall, Fortum, and Orsted are natural platform partners with both technical capability and infrastructure capital access. Reference deployments through these partnerships translate into broader European market presence.

Strategic exergy framing: Nordic FFR services preserve grid frequency stability and therefore preserve the entire Nordic synchronous area as a high quality exergy delivery system. Without adequate FFR capability, frequency excursion events trigger cascading curtailment, generation dispatch, and outage that destroy substantial exergy across the entire connected system. Storage that maintains FFR capability preserves

systemic exergy quality at the Nordic scale, which is among the highest leverage exergy preservation per kilowatt hour deployed.

## 52. Tactical silent power for forward operating bases

*No acoustic signature. No thermal signature. No fuel resupply.*

|                       |                                                                                              |
|-----------------------|----------------------------------------------------------------------------------------------|
| Category              | Strategic frontier                                                                           |
| Duration profile      | 24 to 168 hours of silent autonomy; permanent silent operation under continuous solar charge |
| Lead markets          | United States, NATO members, Australia, Japan, South Korea, Israel                           |
| Indicative TAM (2035) | USD 1 to 2 billion annually                                                                  |

### WHAT IT IS

Tactical silent power for forward operating bases is a specialised military application focused on the operational, welfare, and tactical consequences of replacing diesel generators at deployed military installations. The application extends beyond the basic military deployment described in section 3.3 to address specific tactical, medical, and operational dimensions that require dedicated treatment. Modern forward operating base power requirements include silent operation for tactical concealment, continuous availability for command and control, charging infrastructure for electrified ground equipment, and reliable power for medical, communications, and life support systems.

A representative tactical deployment installs 200 kilowatts to 5 megawatts of battery capacity with 24 to 168 hours of silent autonomy from solar plus storage configuration. The system replaces the entire diesel generator footprint at a forward base, eliminating the acoustic signature, thermal signature, and fuel resupply convoy that have historically been the largest source of operational vulnerability for deployed forces.

### WHY IT MATTERS

Sustained generator noise on forward operating bases produces three documented harms with measurable operational impact. First, noise induced hearing loss among personnel exposed for repeated tours, which is the leading single category of medical disability claim across all NATO forces and represents billions of dollars annually in lifetime medical care liability. Second, sleep disruption and elevated PTSD prevalence linked to chronic low frequency exposure, with measurable correlation between exposure duration and post deployment mental health outcomes. Third, tactical masking of audio cues that compromises perimeter situational awareness and increases force protection risk during critical detection windows.

The fuel resupply convoy is the largest single source of casualty risk in modern expeditionary operations. United States Army Operations Research Office analysis estimated that approximately one casualty occurs per 24 fuel convoys in active conflict zones, with similar ratios across NATO operations. Eliminating the fuel resupply requirement through silent flow storage plus solar generation removes this casualty exposure entirely while simultaneously eliminating the acoustic and thermal signatures that compromise operational security.

A second strategic dimension is the broader electrification of military ground equipment. Multiple NATO programmes are scaling electric and hybrid electric ground vehicles, drones, and robotic systems through 2035. These systems require silent reliable charging infrastructure at forward bases, which conventional diesel generation cannot provide without compromising the acoustic and thermal advantages that drive electrification in the first place. VRFB plus solar provides the integrated charging infrastructure that completes the electrification value proposition.

### HOW VRFB DELIVERS

Tactical deployment imposes constraints that align with VRFB strengths essentially completely. Zero acoustic signature is intrinsic to the chemistry (no moving parts beyond electrolyte pumps that operate at near silent levels). Zero thermal signature is intrinsic to the operating temperature range (40 to 60 degrees Celsius cell stack maximum, well within ambient camouflage range). No fire risk under impact eliminates the catastrophic failure modes that drive diesel and lithium tactical concerns.

A second technical alignment is the impact and thermal robustness. Forward operating base equipment may experience direct fire, indirect fire, and improvised explosive device blast effects. VRFB systems have demonstrated survivability under impact testing that lithium cannot match. Even with electrolyte tank rupture, the chemistry does not produce fire, toxic plume, or explosive failure.

A third advantage is the deployment logistics. VRFB systems can be delivered as separate cell stack modules and electrolyte tanker truck or palletised electrolyte containers. The cell stacks are compact (similar form factor to a 20 foot ISO container) while the electrolyte represents the bulk of mass but transports as a non hazardous liquid in standard tanker configuration. This decouples power capability from energy capability for transport, allowing rapid deployment of base capability with subsequent electrolyte delivery to extend duration.

A fourth alignment is the maintenance simplicity. Forward operating base maintenance must be performed by deployed personnel with limited specialist training. VRFB systems with no thermal runaway risk, no cell balancing requirement, and minimal preventive maintenance match deployed operational capability better than alternatives requiring specialist intervention.

## COMPARISON TO CLOSEST ALTERNATIVE TECHNOLOGIES

The closest alternatives for forward operating base power are diesel generators with fuel storage, lithium ion batteries, and hybrid configurations.

Diesel generators with fuel storage are the legacy solution and remain in service across nearly all forward operating bases globally. The disadvantages are the acoustic signature, thermal signature, fuel logistics casualty risk, environmental impact, and inability to support electrified ground equipment charging without compromising operational security. Diesel replacement is a strategic priority across NATO and allied forces.

Lithium ion batteries deliver silent operation but face fire risk under impact (catastrophic for forward operating base safety), thermal management complications in extreme operating temperatures, and calendar life that requires multiple replacement events over typical base operational deployment. Lithium has been deployed at forward bases in pilot configurations but has not transitioned to mainstream deployment due to these concerns.

Hybrid configurations combining solar plus VRFB plus minimal diesel backup for extreme contingency are emerging as the optimal architecture for next generation forward operating bases. The flow battery component is the foundational silent power; solar provides recharge; minimal diesel is reserved for extreme weather or extended conflict periods that exceed solar availability.

## TOTAL ADDRESSABLE MARKET

Total addressable market for forward operating base power is approximately 1,500 to 2,500 active forward bases across United States, NATO, allied, and partner nation forces globally. Storage requirement per base ranges from 0.5 to 5 megawatt hours depending on base size and operational profile, totalling approximately 5 to 15 gigawatt hours of cumulative deployment opportunity through 2035.

Beyond active forward bases, the application extends to forward refuelling points, mobile command posts, expeditionary hospital units, and pre positioned equipment stockpiles. Total military addressable market including these adjacent applications is approximately 15 to 40 gigawatt hours through 2035.

CellCube received USD 19 million from the United States Defense Innovation Unit in 2024 specifically for forward base flow battery applications, demonstrating sovereign procurement support. Additional funding programmes through DoD Operational Energy programmes, NATO Science for Peace and Security, and equivalent allied programmes support deployment scaling.

VRFB share of forward operating base storage is positioned to be high (50 to 75 percent) given the unique technical fit. Annual VRFB capital flow reaches USD 1 to 2 billion by 2035, modest in absolute terms but with very high strategic value.

## MARKET TRAJECTORY AND FORECAST

The 2025 to 2030 forecast sees forward operating base flow battery deployment grow from current pilot scale to operational scale across multiple NATO and allied forces. Annual deployment reaches 0.5 to 1.5 gigawatt hours per year by 2030 with VRFB share at 40 to 60 percent of military procurement.

The 2030 to 2040 forecast is the major scaling period as electrified ground equipment programmes complete and as forward operating base electrification becomes standard NATO doctrine. Annual deployment reaches 2 to 4 gigawatt hours per year by 2035 and 4 to 8 gigawatt hours per year by 2040.

The 2040 to 2075 forecast sees forward operating base electrification mature as a permanent military capability with steady refresh cycles. Annual market stabilises at 3 to 6 gigawatt hours per year through the second half of the century.

## LEAD DEPLOYMENTS, OPERATORS, AND REFERENCE PROJECTS

CellCube United States Defense Innovation Unit programme. USD 19 million contract awarded 2024 for forward operating base flow battery deployment with operational fielding 2025 to 2027.

Various NATO Science for Peace and Security flow battery deployments. Multi nation pilot programmes with operational scaling through 2030.

Australian Defence Force expeditionary energy programmes. Active flow battery evaluation for deployed operations with strong domestic vanadium supply chain alignment.

Various United States Marine Corps and Army expeditionary energy programmes. Sovereign procurement with explicit interest in vanadium domestic supply chain.

Israeli Defense Forces forward operating base programmes. Active deployment of flow battery technology with substantial domestic deployment 2024 onward.

## STRATEGIC IMPLICATIONS

For VanadiumBank, tactical military deployment is a strategic showcase application with very high reputational value and strong sovereign procurement support. Successful reference deployment with United States Department of Defense, NATO forces, or major allied military translates directly into broader sovereign infrastructure procurement preference across all critical infrastructure applications.

The platform play is to engage defense procurement through specialised channels including security cleared sales and engineering capability where applicable. Defense procurement has unique requirements (supply chain transparency, manufacturing security, qualification testing, multi year contract structures) that platform engagement must accommodate. Domestic vanadium supply chain and integrated extraction capability are particularly valuable in this engagement.

Strategic exergy framing: tactical military deployment is the most extreme exergy preservation case in deployed operations. Diesel combustion at forward bases destroys roughly 60 percent of fuel exergy as waste heat, with the fuel resupply chain destroying further exergy at multiples of fuel energy content. Silent flow storage preserves the entire exergy chain and converts forward base electrical demand into a closed

loop with on site renewable generation. The exergy preservation per deployment exceeds 90 percent of the alternative diesel chain, with secondary value (eliminated casualty risk, eliminated acoustic signature, eliminated thermal signature) far exceeding the primary energy value.

## 53. Multi service energy stations

*EV fast charge plus hydrogen plus grid services plus renewable generation. Single anchor.*

|                       |                                                                 |
|-----------------------|-----------------------------------------------------------------|
| Category              | Strategic frontier                                              |
| Duration profile      | 4 to 16 hours, multiple service profiles served simultaneously  |
| Lead markets          | European Union, Australia, United States, Japan, Singapore, UAE |
| Indicative TAM (2035) | USD 2 to 4 billion annually                                     |

### WHAT IT IS

Multi service energy stations are emerging as a new asset class at highway corridors and urban transport hubs, combining ultra fast EV charging for passenger and commercial vehicles, fleet truck charging at megawatt scale, hydrogen refuelling for fuel cell vehicles, grid services participation, and on site renewable generation behind a single grid connection and behind a single VRFB anchor. The station functions as a small power plant with multiple revenue streams: energy retail to vehicles, ancillary services to the grid, hydrogen offtake to industry, and capacity market participation.

A representative multi service station installs 5 to 30 megawatt grid connection, 10 to 50 megawatt hours of VRFB anchor storage, 5 to 20 megawatts of solar canopy generation, 2 to 10 megawatts of EV fast charging across passenger and commercial vehicles, 200 kilograms to 2 tonnes per day of hydrogen production capacity, and grid services participation through capacity markets and ancillary service auctions. Total station capital is USD 15 to 80 million per location with 25 to 30 year operational asset life.

### WHY IT MATTERS

Transport decarbonisation is producing a structural need for refuelling infrastructure that conventional service stations cannot provide. Passenger EVs need fast charging at megawatt scale per station. Commercial trucks need megawatt to multi megawatt charging capability that exceeds most existing grid connections. Fuel cell vehicles need hydrogen refuelling. The historical configuration of pure liquid fuel stations is being replaced by multi vector energy stations capable of serving every refuelling vector simultaneously.

The economic case for multi service stations is compelling but only achievable with integrated VRFB anchor storage. Each service vector individually faces grid connection constraints, capital intensity, and utilisation rate challenges that make standalone deployment difficult. Integrated multi service stations achieve higher utilisation rate, share grid connection cost across multiple revenue streams, and capture grid services revenue that pure refuelling stations cannot access. Project IRRs for integrated multi service stations typically exceed 12 to 18 percent compared to 6 to 10 percent for single service stations.

A second strategic dimension is the real estate and franchise economics. Multi service stations capture multiple decade leases on highway corridor real estate, with franchise value that compounds across multiple vehicle generations. Major fuel retail chains (Shell, BP, TotalEnergies, ENI, Repsol, Chevron, EnerCharge) are progressively converting their highway corridor portfolios to multi service configurations. The platform vendor relationships at this scale are with global fuel retail chains rather than with individual project developers.

### HOW VRFB DELIVERS

Multi service station deployment imposes a duty cycle that aligns with VRFB strengths in distinctive ways. Multiple simultaneous service profiles match VRFB versatility (fast response for grid services, deep cycling for daily vehicle charging peaks, continuous service for hydrogen production). Long calendar life of 25 plus years matches station asset life. Fire safety in combined hydrogen and electric refuelling site is essential.

The fire safety case is decisive at multi service stations. These sites combine high pressure hydrogen handling, multi megawatt electrical infrastructure, and continuous public access. Adding lithium battery storage to a hydrogen plus electrical station materially elevates safety case complexity and may trigger jurisdictional permitting blocks. VRFB integrates without elevating site fire safety risk, which is foundational for permitting in most jurisdictions.

A third advantage is the operational flexibility. Multi service station economics depend on real time optimisation across multiple revenue streams, requiring storage that responds without penalty to highly variable cycling profiles. VRFB performs every cycling profile (fast partial cycles for grid services, deep cycles for vehicle charging, steady demand for hydrogen production) without the cumulative degradation penalty that compounds in lithium installations.

A fourth alignment is the franchise scale economics. Major fuel retail chains operate thousands of highway corridor stations globally, with progressive conversion to multi service configurations over 10 to 15 year programmes. Standardisation on a single storage technology across the franchise simplifies operations, reduces specialist training requirements, and supports favourable platform commercial terms.

### COMPARISON TO CLOSEST ALTERNATIVE TECHNOLOGIES

The closest alternatives for multi service station storage are lithium iron phosphate, no integrated storage with split service stations, and separate batteries per service vector.

Lithium iron phosphate is the current dominant chemistry for early stage multi service station deployments. The disadvantages are fire safety in combined hydrogen and electric environment, calendar life mismatch with station asset life, and inability to handle the multi profile cycling without performance penalty. Several major European multi service station operators are publicly evaluating flow chemistry for next generation deployments.

No integrated storage with split service stations is the legacy approach: separate EV charging stations at one site, separate hydrogen refuelling stations elsewhere, separate fleet charging at depot locations. This works but loses the integrated economics that justify multi service investment. Most market analysis suggests integrated multi service stations economically dominate split deployment by 2030 to 2035.

Separate batteries per service vector (one for EV charging, one for hydrogen production buffering, one for grid services) is technically feasible but eliminates the integrated capital advantage that motivates multi service architecture. Single anchor VRFB serving all vectors simultaneously delivers materially better economics.

### TOTAL ADDRESSABLE MARKET

Cumulative multi service station deployment through 2035 is forecast at 8,000 to 15,000 stations globally, with growth to 30,000 to 60,000 stations by 2050 as conventional fuel stations progressively convert. Storage requirement per station averages 10 to 50 megawatt hours, implying cumulative deployment of 100 to 600 gigawatt hours through 2035 and 400 to 1,800 gigawatt hours through 2050.

Capital investment per kilowatt hour for multi service station storage averages USD 280 to 400 given the duration profile and multi vector requirements. Cumulative capital investment is USD 30 to 200 billion through 2035 and USD 120 to 600 billion through 2050.

VRFB share is positioned to capture 25 to 45 percent of new deployments through 2035 and 45 to 65 percent through 2050 as the safety case matures and as franchise standardisation programmes select platform vendors. Annual VRFB capital flow into multi service stations reaches USD 2 to 4 billion by 2035 and USD 8 to 18 billion by 2050.

### MARKET TRAJECTORY AND FORECAST

The 2025 to 2030 forecast sees multi service station deployment grow from approximately 200 stations globally to 2,000 to 5,000 stations, driven primarily by European Union TEN-T corridor mandates and progressive United States and Australian rollouts. VRFB share rises from 8 percent to 25 percent over the period.

The 2030 to 2040 forecast is the major scaling period as franchise conversion programmes accelerate across major fuel retail chains. Annual deployment reaches 1,500 to 3,000 stations per year by 2035 and 2,500 to 5,000 stations per year by 2040. VRFB share rises to 35 to 55 percent.

The 2040 to 2075 forecast sees multi service stations achieve dominance as the standard highway corridor refuelling configuration globally. Annual market stabilises at 2,000 to 4,000 stations per year of new build plus refresh combined.

### LEAD DEPLOYMENTS, OPERATORS, AND REFERENCE PROJECTS

Various Shell Recharge plus hydrogen plus grid services deployments (Europe, USA, Australia). Reference multi service station deployments operational at multiple sites with planned franchise scale rollout.

BP Pulse plus hydrogen plus grid services deployments. Major franchise commitment to multi service architecture with VRFB pilot evaluations 2024 onward.

TotalEnergies multi service highway corridor deployments. European Union TEN-T corridor compliance driving substantial deployment 2025 to 2030.

Various Australian highway corridor deployments under National Electric Vehicle Strategy. Multi service stations with strong domestic vanadium supply chain alignment.

Singapore Land Transport Authority multi service station programme. State led deployment with explicit interest in flow chemistry for dense urban deployment context.

### STRATEGIC IMPLICATIONS

For VanadiumBank, multi service energy stations are a strategically valuable application combining strong technical fit, growing structural demand, and access to franchise scale procurement programmes with major global fuel retail chains. Reference deployments translate into franchise standardisation that drives substantial recurring deployment over multi year programmes.

The platform play is to engage major fuel retail chains directly through partnership level engagement, structured around franchise standardisation on VRFB plus electrolyte leasing. Franchise programmes typically commit to single technology vendor selection across thousands of locations, which dramatically accelerates platform deployment when secured. The leasing model is particularly well suited to franchise economics because franchise operators prefer service contracts over capital ownership.

Strategic exergy framing: multi service energy stations are intrinsically multi vector exergy management infrastructure. High quality electrical exergy from grid or solar input is allocated optimally across electrical service (highest quality), hydrogen production (intermediate quality), and grid services support (variable quality) at each station. Battery storage at the station boundary enables this allocation by preserving exergy quality at the highest stage in the cascade. This is among the cleanest demonstrations of multi vector exergy management in distributed infrastructure.

## 54. Marine shore charging for short sea vessels

*Buffer megawatt charging peaks against modest grid connections. Norway leads.*

|                       |                                                                       |
|-----------------------|-----------------------------------------------------------------------|
| Category              | Strategic frontier                                                    |
| Duration profile      | 2 to 8 hours per cycle; daily cycling against ferry schedules         |
| Lead markets          | Norway, Denmark, Sweden, Netherlands, Canada, Japan, South Korea, USA |
| Indicative TAM (2035) | USD 1 to 2 billion annually                                           |

### WHAT IT IS

Marine shore charging for short sea vessels refers to port side battery storage that buffers the high power charging demands of fully electric or hybrid electric short sea vessels including ferries, port tugs, inland waterway barges, fishing vessels, and offshore service vessels. These vessels carry conventional onboard lithium batteries (the existing dominant marine battery chemistry for short sea applications) and require shore charging during port calls of 20 to 90 minutes, drawing 1 to 10 megawatts during charging windows. Port side VRFB banks absorb these peaks and allow modest grid connections to deliver megawatt scale charging at scheduled berth times.

A representative shore charging deployment installs 1 to 5 megawatt grid connection alongside 4 to 20 megawatt hours of VRFB shore battery, dispatching to vessels at 5 to 20 megawatts during charging windows and recharging from grid plus on site solar at 1 to 5 megawatt during intervals. The configuration enables full electric ferry operation at sites where grid upgrade to support direct vessel charging would cost USD 5 to 30 million and take 2 to 5 years.

### WHY IT MATTERS

Short sea shipping electrification is accelerating globally with Norway as the proving ground. Norway operates more than 70 fully electric ferries already and is targeting fully electric short sea fleet by 2030. The Netherlands, Denmark, Sweden, Canada, and Japan are scaling deployments rapidly through the late 2020s with strong policy support. International Maritime Organisation regulations are tightening on emissions for short sea shipping, with 2030 mandates that effectively require electric or hybrid operation for many short sea routes.

The economic case for shore charging buffering is compelling. Direct grid connection upgrades to support megawatt vessel charging are economically prohibitive at most ports, particularly small coastal ports serving ferry routes. Battery buffering at the port enables electric vessel operation at fraction of the capital cost and within deployment timelines that match vessel commissioning. Storage capital pays back within 5 to 8 years on operational savings (eliminated diesel fuel, IMO compliance value, EU ETS scope reduction) plus avoided grid upgrade cost.

A second strategic dimension is the cumulative scale. Global short sea fleet is approximately 25,000 vessels operating across 6,000 ports globally. Even modest electrification rates produce substantial cumulative demand for shore charging infrastructure with proportionate buffering battery requirement. The market is geographically dispersed across thousands of port locations rather than concentrated at major industrial hubs.

### HOW VRFB DELIVERS

Marine shore charging deployment imposes a duty cycle that aligns with VRFB strengths essentially completely. Predictable daily peak loads against fixed ferry timetables match VRFB economics precisely. Saltwater proximity is handled by aqueous chemistry. Long calendar life matches port infrastructure horizons of 30 to 50 years.

The fire safety case is decisive at berthside locations. Port battery installations are typically in dense industrial environments with passenger ferry traffic, vessel fuelling operations, and emergency response constraints. Lithium fire risk at port locations is materially elevated and triggers specific regulatory and insurance complications that VRFB eliminates. Several major Norwegian and Dutch ports have explicitly preferred non lithium chemistry for new shore charging deployments.

A third advantage is the operating environment robustness for marine deployment. Port battery installations experience continuous salt aerosol exposure, occasional storm flooding, and substantial temperature variation across seasons. VRFB systems are mechanically robust against marine environmental exposure. Lithium installations require substantial environmental protection.

A fourth alignment is the deployment scalability. VRFB shore charging deployment can be scaled by adding electrolyte tank capacity without proportional cell stack expansion, allowing port operators to scale charging capability as fleet electrification proceeds. Lithium scaling requires proportional cell expansion and is typically constrained by site footprint at established port locations.

## COMPARISON TO CLOSEST ALTERNATIVE TECHNOLOGIES

The closest alternatives for marine shore charging buffering are lithium iron phosphate, oversized grid connection, and onboard vessel battery oversizing.

Lithium iron phosphate currently dominates marine shore charging deployments where buffering is deployed but suffers from fire safety at berthside locations, calendar life mismatch with port infrastructure horizons, and salt aerosol exposure concerns. Norwegian and Dutch port operators are actively evaluating flow chemistry for next generation deployments.

Oversized grid connection at the port eliminates the buffering requirement but is rarely cost effective at small coastal ports. Most short sea shipping ports have grid connections sized for terminal operations rather than vessel charging, with substantial upgrade timelines and costs to support direct megawatt scale charging.

Onboard vessel battery oversizing reduces shore charging power requirement by spreading charging across more time but increases vessel capital cost and reduces cargo or passenger capacity. Most short sea operators prefer optimised onboard battery sized for operational range plus aggressive shore charging rather than oversized onboard batteries with relaxed charging requirements.

## TOTAL ADDRESSABLE MARKET

Cumulative short sea vessel electrification through 2035 is forecast at 8,000 to 15,000 vessels globally, with growth to 20,000 to 35,000 vessels by 2050 as IMO regulations tighten and as electrification economics mature. Shore charging infrastructure deployment per vessel averages 1 to 3 megawatt hours of buffering battery, totalling cumulative deployment of 10 to 50 gigawatt hours through 2035 and 30 to 120 gigawatt hours through 2050.

Capital investment per kilowatt hour for marine shore charging deployment is approximately USD 300 to 500 given the marine engineering and salt aerosol environment requirements. Cumulative capital investment is USD 3 to 25 billion through 2035 and USD 10 to 60 billion through 2050.

VRFB share is positioned to capture 30 to 50 percent of new deployments through 2035 and 50 to 70 percent through 2050 given the marine environment and fire safety alignment. Annual VRFB capital flow into marine shore charging reaches USD 1 to 2 billion by 2035 and USD 3 to 8 billion by 2050.

## MARKET TRAJECTORY AND FORECAST

The 2025 to 2030 forecast sees marine shore charging deployment grow from approximately 0.5 gigawatt hour per year to 3 to 6 gigawatt hours per year, driven primarily by Norwegian and Dutch ferry electrification

programmes plus broader European port decarbonisation. VRFB share rises from 10 percent to 25 to 30 percent over the period.

The 2030 to 2040 forecast is the major scaling period as IMO regulations drive structural demand and as additional countries scale ferry and short sea fleet electrification. Annual deployment reaches 4 to 8 gigawatt hours per year by 2035 and 8 to 15 gigawatt hours per year by 2040. VRFB share rises to 40 to 60 percent.

The 2040 to 2075 forecast sees marine shore charging mature as standard port infrastructure for short sea operations globally. Annual market stabilises at 6 to 12 gigawatt hours per year of new build plus refresh combined.

### LEAD DEPLOYMENTS, OPERATORS, AND REFERENCE PROJECTS

Various Norwegian ferry route shore charging deployments. Multiple battery buffered shore charging stations operational across Norway with planned scale up. Strong policy preference for non lithium chemistry in coastal locations.

Port of Rotterdam shore charging programme (Netherlands). Major port deployment with VRFB pilot installations 2024 onward, planning multi gigawatt hour deployment by 2035.

Various Danish, Swedish, and Finnish port deployments under EU Green Deal funding. Northern European port decarbonisation programme with explicit interest in flow chemistry.

Various Canadian BC Ferries and Eastern Canadian short sea deployments. Domestic vanadium supply chain alignment driving flow chemistry preference.

Various Japanese and South Korean port deployments under sovereign decarbonisation programmes. Pilot VRFB shore charging deployments 2024 to 2026.

### STRATEGIC IMPLICATIONS

For VanadiumBank, marine shore charging is a strategically valuable application with strong geographic concentration in markets with sophisticated procurement and institutional capital access (Norwegian sovereign wealth, EU infrastructure funds, Canadian provincial infrastructure). The platform play is to establish strong reference deployments in Norway and the Netherlands that translate into broader European and global port operator procurement preference.

The platform commercial structure aligns with port infrastructure operations through electrolyte leasing models that match port asset life and capital structure. Port operators prefer service contracts that include storage operation, maintenance, and refresh over capital ownership, which fits the platform leasing offering naturally.

Strategic exergy framing: ferry diesel propulsion converts roughly 35 percent of fuel exergy to shaft work. Shore charged battery propulsion delivers grid exergy directly to shaft via electric motor at over 90 percent efficiency. The exergy gain at the shoreside is one of the largest single exergy improvements available in the maritime sector. Multiplied across the global short sea fleet, this represents one of the highest leverage exergy preservation opportunities in transportation.

## 55. Electrolyte fuelled deep sea vessels with supercapacitor hybrid

*Pump charged electrolyte. Pump discharged electrolyte. Sail. Hydrogen alternative.*

|                       |                                                                |
|-----------------------|----------------------------------------------------------------|
| Category              | Strategic frontier                                             |
| Duration profile      | Multi week voyage range with port pump exchange in minutes     |
| Lead markets          | Norway, Singapore, Netherlands, Japan, South Korea, China, USA |
| Indicative TAM (2035) | USD 0.5 to 1.5 billion annually                                |

### WHAT IT IS

Electrolyte fuelled deep sea vessels represent the most ambitious frontier application in the entire VRFB catalogue: cargo ships, tankers, container vessels, and bulk carriers powered by onboard VRFB systems with hybrid supercapacitor and graphene hybrid cell architectures, with charged electrolyte pumped into vessel tanks at port and discharged electrolyte pumped out for shore reprocessing. The architecture parallels conventional bunker fuel logistics but with closed loop reuse of the electrolyte rather than combustion. Round trip exergy efficiency is 70 to 80 percent versus 30 to 40 percent for hydrogen pathways, making electrolyte fuelling the most efficient renewable marine fuel option.

A representative deep sea vessel deployment integrates 50 to 200 megawatt hours of onboard VRFB capacity with supercapacitor banks for transient power events (manoeuvring, station keeping, dynamic positioning). Onboard graphene cell technology improves volumetric and gravimetric energy density compared to standard VRFB, addressing the core constraint for marine deployment. Port infrastructure includes electrolyte storage tanks (10 to 100 cubic metres per port for first generation), high speed pumping infrastructure (5 to 20 minutes per vessel exchange), and reprocessing capability for discharged electrolyte.

### WHY IT MATTERS

Deep sea shipping accounts for approximately 3 percent of global greenhouse gas emissions and is the largest single transport sector that cannot decarbonise through direct electrification of conventional propulsion. Onboard battery requirements for deep sea voyages of 5 to 30 days exceed the volumetric and gravimetric capabilities of conventional lithium chemistry by factors of 5 to 10. Hydrogen fuel cells and synthetic ammonia or methanol are leading alternative pathways but each has substantial technical challenges and exergy efficiency penalties.

Electrolyte fuelling addresses the deep sea fuel challenge through a fundamentally different architecture: vessels carry electrolyte tanks rather than batteries, with port infrastructure handling charging and discharging through pump exchange. The vessel only needs to carry the cell stacks and electrolyte tanks, not the charging electronics or the power source. This decouples vessel weight and volume from energy capacity in a way that conventional battery propulsion cannot achieve. Multi week voyage ranges become technically feasible at vessel weight and volume profiles that conventional battery propulsion cannot match.

The economic case is structurally different from any other marine fuel pathway. Electrolyte is reused indefinitely with no consumption per voyage, meaning the operational cost per nautical mile depends only on electricity cost for electrolyte recharging plus reasonable maintenance. Capital cost per vessel is high but lifetime economics are favourable compared to conventional bunker fuel at expected carbon pricing trajectories. The first commercial deep sea electrolyte fuelled vessels are expected to enter service late 2030s, with progressive scaling through 2050.

### HOW VRFB DELIVERS

Deep sea electrolyte fuelling extends VRFB technology to its most demanding application. The chemistry itself is well suited (aqueous non flammable, safe in marine environment, indefinite reuse) but the deployment imposes constraints that drive specific technical evolution. Volumetric energy density must improve from approximately 40 watt hours per litre for current VRFB to 80 to 120 watt hours per litre for marine viability, requiring graphene electrode technology and electrolyte chemistry optimisation that is currently in development.

The supercapacitor and graphene hybrid architecture is essential for marine deployment. Vessel propulsion requires both sustained high power (cruise) and transient very high power (manoeuvring, dynamic positioning, emergency response). Supercapacitors handle the transient events while VRFB handles sustained cruise. Graphene cell technology bridges the energy density requirement that pure VRFB cannot meet. The integrated configuration delivers marine viable performance that no single chemistry can provide.

A third technical alignment is the safety case for marine deployment. Hydrogen and ammonia marine fuels carry extreme safety concerns (high pressure storage, toxic ammonia handling, leak detection complexity). Electrolyte is non flammable, non toxic at occupational exposure levels, and recoverable from spill events. The marine safety case for electrolyte fuelling is materially better than for any alternative renewable marine fuel.

A fourth alignment is the port infrastructure scalability. Existing bunker fuel port infrastructure (storage tanks, pumping equipment, terminal operations) can be progressively converted to electrolyte handling with modest capital investment. Hydrogen and ammonia infrastructure requires entirely new construction. The brownfield conversion potential gives electrolyte fuelling a deployment cost advantage that may prove decisive in port adoption.

## COMPARISON TO CLOSEST ALTERNATIVE TECHNOLOGIES

The closest alternatives for deep sea decarbonisation are hydrogen fuel cells with onboard hydrogen storage, ammonia internal combustion or fuel cell, methanol internal combustion, and continued bunker fuel with carbon offset.

Hydrogen fuel cells with onboard hydrogen storage face severe technical challenges: cryogenic or compressed hydrogen storage volume is large, fuel cell durability over deep sea voyages is unproven at scale, and round trip exergy efficiency from renewable electricity to vessel propulsion is approximately 30 to 40 percent. Hydrogen pathways are being pursued by major shipping operators but face long timelines to commercial scale.

Ammonia internal combustion or fuel cell faces toxicity concerns (ammonia is toxic at low concentrations and requires extensive crew safety protocols), nitrous oxide emissions if combustion is incomplete (greenhouse gas with extreme global warming potential), and round trip exergy efficiency similar to hydrogen pathways. Ammonia is being pursued for specific deep sea applications but has not achieved broad acceptance.

Methanol internal combustion uses existing engine technology with modifications and synthetic methanol from green hydrogen plus captured carbon. Round trip exergy efficiency is roughly comparable to hydrogen pathways but the conventional engine room compatibility provides faster path to commercial deployment. Major container shipping operators (Maersk, MSC) are pursuing methanol as primary near term decarbonisation pathway.

Continued bunker fuel with carbon offset is the legacy approach being foreclosed by IMO 2030 and 2050 emissions targets. Carbon offsets are unlikely to be acceptable for ongoing deep sea operations beyond 2040 in most scenarios.

## TOTAL ADDRESSABLE MARKET

Cumulative deep sea vessel decarbonisation through 2050 requires conversion or replacement of approximately 50,000 deep sea vessels globally. Of these, electrolyte fuelling addresses applications where volumetric energy density and round trip efficiency advantages dominate, estimated at 5 to 15 percent of deep sea fleet by 2050. Cumulative electrolyte fuelled vessel deployment is therefore approximately 2,500 to 7,500 vessels through 2050.

Storage requirement per vessel averages 50 to 200 megawatt hours of onboard electrolyte plus equivalent or larger port reprocessing infrastructure. Cumulative VRFB deployment for marine fuelling is therefore approximately 200 to 1,500 gigawatt hours through 2050 across vessels and port infrastructure combined.

Capital investment per kilowatt hour for marine VRFB deployment is elevated due to graphene technology, marine engineering, and integrated port infrastructure, averaging USD 400 to 700. Cumulative capital investment is USD 5 to 25 billion through 2035 and USD 80 to 1,000 billion through 2050. The very wide range reflects fundamental uncertainty about deep sea electrolyte fuelling commercial viability and adoption rate.

VRFB share of marine fuelling storage is intrinsic to this application (no alternative chemistry can serve the role). Annual VRFB capital flow grows from negligible currently to USD 0.5 to 1.5 billion by 2035 and potentially USD 5 to 30 billion by 2050 if commercial scaling proceeds.

## MARKET TRAJECTORY AND FORECAST

The 2025 to 2030 forecast sees electrolyte fuelled marine technology development continue at pilot scale with first demonstration vessels entering service. Major commercial deployment is unlikely before 2035.

The 2030 to 2040 forecast is the technology validation period with first commercial scale deep sea vessels entering service late 2030s. Annual deployment reaches 50 to 200 vessels per year by 2040 if commercial validation succeeds. VRFB capital flow reaches USD 2 to 10 billion per year.

The 2040 to 2075 forecast assumes successful commercial validation drives progressive scaling to 5 to 15 percent of deep sea fleet by 2050. Annual deployment stabilises at 100 to 500 vessels per year of new build plus refresh combined. Annual VRFB market reaches USD 5 to 30 billion in the optimistic scenario.

## LEAD DEPLOYMENTS, OPERATORS, AND REFERENCE PROJECTS

Various Norwegian and Singaporean research consortia developing electrolyte fuelled vessel concepts. Pilot scale demonstration vessels expected mid to late 2020s.

Maersk, MSC, and other major container operators evaluating electrolyte fuelling alongside methanol and hydrogen pathways for fleet decarbonisation. Multi pathway approach with strategic positioning for technology winners.

Various Japanese and South Korean shipbuilding consortia (Mitsubishi Heavy Industries, Kawasaki Heavy Industries, Hyundai Heavy Industries) developing electrolyte fuelled vessel designs. Reference vessel concepts emerging through 2025 to 2027.

Port of Rotterdam, Port of Singapore Authority, and Port of Long Beach evaluating electrolyte handling infrastructure as part of broader marine fuel transition planning.

Various United States Navy and Royal Norwegian Navy interest in electrolyte fuelled naval vessels for specific operational requirements (silent operation, no toxic plume risk, reduced fuel logistics).

## STRATEGIC IMPLICATIONS

For VanadiumBank, electrolyte fuelled deep sea vessels are the most ambitious strategic frontier application in the entire catalogue. Successful commercialisation reshapes the global marine fuel industry

and establishes VRFB technology as foundational infrastructure for one of the largest fuel markets on earth. The reputational and strategic value far exceeds the direct revenue throughout the development period and into early commercial deployment.

The platform play is to engage the marine fuel transition through partnerships with major shipbuilding consortia, port authorities, and shipping operators. Technology development partnerships establish platform credibility during the long pre commercial development period. Successful first commercial deployment establishes platform incumbency for subsequent fleet scale procurement.

Strategic exergy framing: deep sea bunker fuel combustion converts roughly 30 to 40 percent of fuel exergy to shaft work, with the remainder destroyed as waste heat. Hydrogen pathways improve modestly to 30 to 45 percent end to end. Ammonia and methanol pathways are similar. Electrolyte fuelling delivers 70 to 80 percent end to end exergy efficiency, more than double the alternative pathways. The exergy preservation case for electrolyte fuelling is the highest leverage opportunity in the entire transport decarbonisation domain. If commercial scaling succeeds, electrolyte fuelling becomes the most exergy efficient renewable transport pathway ever deployed at industrial scale.

## Phase 4. Jurisdictional Advantage Map

Economic attractiveness of a VRFB deployment depends on four variables: the duration requirement embedded in the regulatory or capacity procurement rule, the ambient temperature profile of the site, the penetration of variable renewables driving the duration need, and the availability of vanadium or electrolyte supply within the jurisdiction. Markets that score high on all four are the current frontier of growth.

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*Asia Pacific leads adoption due to scale and renewable integration. The West is following with policy driven procurement rules that specifically reward long duration.*

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### 4.1 Today: strongest markets

#### China

The global VRFB leader by every metric. The 200 megawatt and 1 gigawatt hour Jimsar plant commissioned at Xinjiang in July 2025 is the largest flow battery on earth, paired with a 1 gigawatt solar farm spanning 1,870 hectares and built for roughly USD 520 million. Dalian remains operational at 200 megawatts and 800 megawatt hours. Rongke Power reported more than 3.5 gigawatt hours of cumulative installations by mid 2025 and controls an estimated 68 percent of Chinese vanadium production. The 14th Five Year Plan explicitly funded 5 gigawatts of flow battery installations by 2025. The share of Chinese vanadium demand consumed by VRFBs rose from approximately 4 percent in 2021 to roughly 16.5 percent in 2024, signalling that energy storage is rapidly catching traditional steel alloy consumption as the principal demand vector.

#### Australia

Australia combines extreme solar resource, high ambient temperatures, and an operator (AEMO) that has moved to price long duration capacity distinctly from short duration. The Queensland state government allocated roughly USD 15.4 million to regional flow battery development plus A dollar 3 million to vanadium electrolyte production. BHP, Fortescue, and Rio Tinto are trialling VRFBs at remote iron ore and lithium operations. Western Australian mining towns and island grids such as Rottneest are structural VRFB candidates.

## Canada

Canada is structurally long in vanadium resources and short in deployed storage, creating a strategic mismatch. Invinity operates manufacturing in British Columbia. VanadiumCorp Resource Inc. on the TSX Venture Exchange holds the Lac Dore vanadium property in Quebec. Indigenous community microgrid programmes in Ontario and the Territories are natural fit markets. Alberta long duration storage procurement is a near term catalyst. Federal critical minerals strategy explicitly lists vanadium.

## United States

The USA deployed more than 500 megawatt hours of VRFB storage in 2024, primarily for utility and renewable energy integration. The Inflation Reduction Act provides a 30 percent investment tax credit for storage and expanded the long duration category under the Section 45X advanced manufacturing credit. California SGIP and New York VDER both include long duration storage categories. Storion Energy, a February 2025 joint venture between Largo Clean Energy and Stryten Critical E Storage, combined Brazilian vanadium supply with US electrolyte production for domestic vertical integration. CellCube received USD 19 million from the US Defense Innovation Unit.

## Germany

Germany drives European VRFB demand through Innovation Ausschreibungen (innovation auctions) which include dedicated long duration storage categories. The Energiewende target of 80 percent renewable electricity by 2030 requires multi hour and multi day storage at a scale lithium cannot economically cover. German grid operators are among the most aggressive procurers of flexibility services that VRFBs uniquely provide.

## United Kingdom

Invinity Energy Systems, headquartered in London with manufacturing in Scotland and Canada, commenced construction of the 20.7 megawatt hour Copwood Vanadium Flow Battery Energy Hub in East Sussex in September 2025, one of the largest operational VRFB projects in Europe. UK long duration storage policy is driving eight hour plus procurement rules that favour flow over lithium. National Grid procurement for black start and reserve services advantages flow chemistry.

## Japan

Japan has deployed VRFBs at utility scale since Sumitomo Electric installed the 15 megawatt and 60 megawatt hour Hokkaido project in 2015. Grid liberalisation and renewable penetration continue to drive procurement. Post Fukushima energy security planning favours domestic manufacturing (Sumitomo Electric), non flammable chemistry, and 20 plus year asset life; all align with Japanese utility procurement conservatism. Sumitomo unveiled its next generation VRFB at Energy Storage North America in February 2025, signalling export intent.

## South Africa

Load shedding has made South Africa a desperate buyer of storage. Eskom has evaluated flow chemistries for peaking capacity after a successful 6 megawatt pilot. Bushveld Energy remains a strategic domestic vanadium source and is a credible electrolyte supplier. The structural need for resilience at every level of the economy, from household to heavy industry, is converting into procurement activity.

## 4.2 Next wave: 5 to 15 years

### India

India is at an inflection point. The National Electricity Plan projects a need for 411 gigawatt hours of stationary battery storage by 2032. Delectrik Systems won an NTPC tender to deploy a 3 megawatt hour VRFB at the NETRA microgrid in Greater Noida in H1 2025. IIT Delhi developed a VRFB system for 2 and 3 wheeler EV charging. Long duration tenders are expected to scale rapidly through the late 2020s, and domestic vanadium supply from Indian steel mill slag is a credible long term input.

### Middle East

Gulf states have become a dominant long duration storage market in a very short time. Dubai tendered 300 megawatts and 2.4 gigawatt hours of eight hour storage in 2025 explicitly favouring flow chemistries for ambient temperatures above 45 degrees Celsius. Saudi NEOM specifications call for at least 1 gigawatt of VRFB capacity to balance solar dominated generation. Vision 2030 targets 50 percent renewable electricity, structurally requiring 6 to 8 hours of evening storage where flow undercuts lithium by 15 to 20 percent on levelised cost. Oman and Bahrain are evaluating similar procurements.

### Southeast Asia

Indonesia, the Philippines, Vietnam, and Thailand combine high solar resource, many islanded grid networks, monsoon weather risks, and rapidly growing industrial demand. Flow storage suits the long duration, tropical resilience, and multi island configurations. Infrastructure programmes funded through ADB and local development banks are starting to include VRFB components.

### Latin America

Chile is converting Atacama solar oversupply into dispatchable power via long duration storage procurement, with local copper mining and data centre load supplying the demand side. Brazil commissions its first utility scale VRFBs under the 2024 auction framework favouring 20 plus year design life; Largo provides domestic vanadium. Argentina, Peru, and Mexico are next tier candidates.

## 4.3 Long term: 20 to 50 years

### African electrification

Sub Saharan Africa has the largest fraction of the global population without reliable electricity. The electrification path is increasingly leapfrog distributed renewable plus storage, not centralised transmission. Multi day VRFB systems with solar and wind anchor mini grid and microgrid deployments across Kenya, Nigeria, Ethiopia, and the SADC region. This is a structurally enormous market that will scale over decades rather than years.

### Arctic regions

Melting sea ice opens Arctic shipping lanes, resource extraction, and permanent habitation. Every new Arctic facility requires energy infrastructure that survives extreme cold, darkness, and remote logistics. VRFBs with seasonal storage sizing are the default answer for post 2040 Arctic build out.

### Fully renewable national grids

By 2050 multiple economies will target 100 percent renewable electricity at the national grid level. No combination of lithium and conventional pumped hydro reaches that target at affordable cost. VRFBs, alongside hydrogen for seasonal storage, are the only economically credible pathway. The nations that

pursue this target first (Denmark, Ireland, New Zealand, Iceland, Scotland, Norway) will define the commercial templates others follow.

## Phase 5. Exergy Analysis: the Core VanadiumBank Edge

*VRFBs maximise usable energy over time, not just instantaneous efficiency.  
Exergy is the right lens.*

### 5.1 Exergy in simple terms

Energy is conserved. Exergy is not. The first law of thermodynamics states that total energy in a closed system is constant; energy cannot be created or destroyed. The second law introduces exergy: the portion of energy that can actually do useful work relative to the surrounding environment. Every real process destroys some exergy, converting high quality energy (electricity, chemical fuel, high temperature heat) into low quality energy (low grade heat dissipated to the environment).

Exergy analysis asks a more precise question than energy analysis: not how much energy remains, but how much useful work remains. For storage systems, this is the right question. Electricity in, electricity out is not the full picture if intermediate storage degrades the grade of the energy.

### 5.2 Why traditional energy analysis is incomplete for storage

A conventional round trip efficiency calculation states that 80 percent of input electricity emerges as output electricity. For a VRFB this approximation is accurate because both input and output are electrical work (pure exergy). The 20 percent loss is mostly electrical resistance and ion crossover, both of which destroy exergy directly.

For a hydrogen storage system, the same 80 percent electrical round trip claim is misleading. Input electricity is high grade exergy; conversion to hydrogen destroys exergy via electrolyser overvoltage; stored hydrogen has gravitational and compression exergy but needs to be converted back to electricity via fuel cell, which destroys further exergy. The practical round trip exergy efficiency of renewable electricity to hydrogen to electricity sits around 30 to 40 percent, not 80 percent.

For thermal storage (molten salt, concrete heat), the gap is even larger. Electrical exergy is pure work capacity. Thermal exergy depends on temperature relative to ambient. Storing electricity as heat and converting back destroys exergy at every stage.

### 5.3 VRFB versus alternatives on exergy

| Storage technology                   | Round trip energy efficiency | Round trip exergy efficiency | Primary exergy destruction pathway                   |
|--------------------------------------|------------------------------|------------------------------|------------------------------------------------------|
| VRFB                                 | 70 to 80 percent             | 70 to 80 percent             | Stack polarisation, pumping parasitic, ion crossover |
| Lithium ion                          | 85 to 92 percent             | 84 to 91 percent             | Internal resistance, SEI layer, thermal management   |
| Pumped hydro                         | 70 to 80 percent             | 70 to 80 percent             | Friction, turbine inefficiency, evaporation          |
| Compressed air (adiabatic)           | 55 to 70 percent             | 50 to 65 percent             | Compression heat loss, throttling                    |
| Hydrogen (electrolyser to fuel cell) | 30 to 45 percent             | 30 to 45 percent             | Electrolyser overvoltage, fuel cell polarisation     |

| Storage technology  | Round trip energy efficiency       | Round trip exergy efficiency | Primary exergy destruction pathway      |
|---------------------|------------------------------------|------------------------------|-----------------------------------------|
| Molten salt thermal | Not applicable (heat in, heat out) | 40 to 55 percent             | Conversion to and from high temperature |

## 5.4 The time dimension: exergy over duration

The most underappreciated aspect of the exergy argument for VRFBs is the time dimension. Exergy stored is not exergy preserved; standing losses, thermal management parasitic loads, and self discharge all destroy exergy during the hold period between charge and discharge. A battery that stores one megawatt hour perfectly but loses 5 percent per day has delivered less exergy at the end of a week than a battery with lower round trip efficiency but near zero standing loss.

VRFBs exhibit very low self discharge once electrolyte is in the storage tanks, typically below 2 percent per month. Lithium batteries exhibit continuous parasitic thermal management loads plus calendar aging under state of charge. Over multi hour durations, this gap is negligible; over weeks or months (the seasonal storage case), the VRFB delivers more exergy from the same nominal round trip rating.

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*Round trip efficiency measures a single cycle. Exergy preservation measures the asset as it actually operates. VRFBs dominate the second measure.*

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## 5.5 Exergy across the discharge duration

Across a typical dispatch, VRFB discharge voltage remains almost flat from 90 percent state of charge down to 10 percent, so delivered electrical exergy per kilowatt hour of stored capacity stays high across the full discharge cycle. Lithium voltage sags more pronouncedly below 20 percent state of charge, which means operators conservatively bound discharge at 10 to 90 percent. Effective exergy delivery per rated kilowatt hour is meaningfully higher in the VRFB.

## 5.6 Implications for capital allocation

**Long duration procurement rules are exergy rules in disguise.** A rule that rewards eight hours of discharge rewards the asset that preserves exergy across that duration. VRFBs win.

**Seasonal storage is an exergy proposition.** Hold duration of months eliminates every other chemistry; VRFB exergy preservation across months approaches a theoretical optimum.

**Sector coupling is exergy engineering.** Pairing VRFB with electrolyser, desalination, or compute load preserves the exergy chain at each stage. The strongest sector coupling applications are dominated by flow storage.

## Phase 6. Life Cycle Value

*Higher upfront footprint. Dramatically lower lifetime impact. VRFBs are the best life cycle battery chemistry in stationary storage.*

### 6.1 Material sourcing

The material intensity of a VRFB concentrates in three places: vanadium electrolyte, stack hardware (felts, membrane, bipolar plates), and balance of plant (tanks, pumps, pipework). Vanadium electrolyte is produced from vanadium pentoxide (V<sub>2</sub>O<sub>5</sub>) dissolved in sulphuric acid; the vanadium input can come from primary mining, steel slag byproduct, or secondary recycled sources. Roughly 60 percent of world vanadium production is currently a steel industry byproduct; mine economics depend on iron and titanium coproducts in most cases.

Embodied carbon per kilowatt hour for a VRFB sits in the range of 50 to 90 kilograms CO<sub>2</sub> equivalent per kilowatt hour of installed storage, comparable to or better than lithium iron phosphate when the full supply chain is accounted. The vanadium footprint dominates; membrane and stack components are comparatively modest.

### 6.2 Vanadium reuse: the circular case

The critical life cycle advantage is that vanadium electrolyte is indefinitely reusable. After 20 years of service life on a host stack, the electrolyte is not degraded. It is rebalanced (restoring the correct vanadium ion distribution between tanks), filtered, and redeployed into a next generation stack. Roughly 95 to 99 percent of the vanadium is recovered. This contrasts starkly with lithium recycling, which is improving but still faces fundamental constraints: lithium cathode chemistry degrades, binders and electrolytes cannot be cleanly separated, and recovered lithium is lower purity than virgin material.

In commercial terms, the vanadium in a 100 megawatt hour VRFB deployed today retains roughly 95 percent of its commodity value two decades later. The system economics therefore treat electrolyte as a working asset with long term commodity exposure, which electrolyte leasing structures now hedge.

### 6.3 System lifespan

| Component                               | Design life                          | End of life treatment                                       |
|-----------------------------------------|--------------------------------------|-------------------------------------------------------------|
| Electrolyte                             | Indefinite (rebalanced indefinitely) | Recovered and redeployed, greater than 95 percent yield     |
| Stack (felts, membrane, bipolar plates) | 15 to 25 years                       | Largely carbon and polymer; thermal or mechanical recycle   |
| Tanks (polymer or steel)                | 25 to 40 years                       | Standard industrial recycling pathway                       |
| Pumps and piping                        | 10 to 20 years, replaceable          | Standard industrial component recycling                     |
| Power electronics                       | 15 to 25 years                       | Standard electronics recycling, significant copper recovery |

## 6.4 Comparative life cycle footprint (simplified)

| Metric                                             | VRFB                                             | Lithium ion (LFP)                                      |
|----------------------------------------------------|--------------------------------------------------|--------------------------------------------------------|
| Calendar life                                      | 20 to 25 years (stack); indefinite (electrolyte) | 10 to 15 years                                         |
| Replacement over 30 year horizon                   | 0 to 1 stack rebuild; electrolyte continues      | 2 to 3 full battery replacements                       |
| Embodied CO2 per delivered kilowatt hour over life | 15 to 30 grams                                   | 40 to 80 grams                                         |
| Critical minerals exposure                         | Vanadium only (reusable)                         | Lithium, cobalt, nickel (partial recovery)             |
| End of life hazard                                 | Low (acidic aqueous, fully recyclable)           | Moderate (fire, toxic fumes, battery waste regulation) |
| Fire and thermal risk during life                  | None                                             | Present at scale; insurance, permitting driver         |

## 6.5 The LCA value score

On a cradle to grave basis across a 30 year horizon, the VRFB delivers significantly lower cumulative embodied carbon per delivered kilowatt hour than lithium, primarily because the VRFB avoids replacement. The upfront footprint is higher per installed kilowatt hour, but the denominator in the cradle to grave calculation is total delivered energy across the asset life, not installed energy. On that denominator, VRFB wins decisively in every credible LCA published in the last five years.

**Circular economy design.** Near complete electrolyte reuse and near complete commodity value retention make the VRFB the only stationary storage chemistry that is genuinely circular at commercial scale.

**Diversifiable critical mineral position.** Unlike cobalt and lithium where supply is concentrated in a small number of geographies, vanadium resources are globally distributed (China, Russia, South Africa, Brazil, Canada, Australia, United States). Supply diversification requires investment in non byproduct extraction pathways, addressed in section 6.6 below.

**Regulatory tailwind.** Battery passport, carbon border adjustment, and extended producer responsibility regulations all reward recyclability and circular design. VRFBs outperform incumbents under every upcoming regulatory regime.

## 6.6 Supply chain sustainability: from byproduct dependence to engineered circularity

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*The current vanadium supply chain is unsustainable. The future supply chain is an engineered circular loop where extraction acid becomes product electrolyte. This is the deepest sustainability point in the VRFB case.*

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### The current state: byproduct dependence and subsidised production

The vanadium supply chain that serves today VRFB market was not designed for energy storage. It is an incidental consequence of steel production. Roughly 60 percent of global vanadium comes as a byproduct of iron ore processing, particularly titanomagnetite deposits and steel slag reprocessing. A further 15 to 20 percent comes from petroleum residues and power station fly ash. Primary vanadium mining contributes the remainder, operated principally by Largo Resources in Brazil, Bushveld Minerals in South Africa, and a handful of emerging operators in Canada, Australia, and the United States.

This structure has three serious problems for VRFB scaling:

**Structural dependence on the steel cycle.** Vanadium supply is set by steel demand and slag reprocessing economics, not by energy storage demand. In a steel downturn, vanadium supply contracts regardless of VRFB market need. Steel decarbonisation through direct reduced iron and electric arc furnace processes further reduces the slag volume from which vanadium is recovered. The supply curve does not respond to storage market signals.

**Chinese subsidised overhang.** Chinese vanadium production is heavily integrated with subsidised steel operations and benefits from provincial and national tax incentives. This produces an artificial supply curve that distorts global pricing and discourages rational investment in independent primary production outside China. Any market projection that relies on Chinese vanadium export continuing at current subsidised levels is exposed to sovereign policy risk.

**Environmental footprint of conventional extraction.** Traditional vanadium recovery from slag uses soda ash roast and caustic leach processes that generate significant sulfate and sodium waste streams. Primary mining incurs the footprint of any metal mining operation: overburden, tailings, water use. Life cycle carbon intensity of vanadium produced through these pathways is materially higher than optimal for a material destined to anchor a low carbon energy infrastructure.

The practical consequence: the current vanadium supply chain can support the 2025 VRFB market of 2 to 5 gigawatt hours annually but cannot support the projected 100 to 300 gigawatt hours annually in the 2035 base case, let alone the terawatt hour scales required through 2050. A new extraction paradigm is required. The VRFB category scaling thesis depends on it.

### The future: hydrometallurgical extraction designed for electrolyte production

The emerging solution is a class of hydrometallurgical extraction processes designed specifically to produce vanadium electrolyte as the direct end product, rather than producing vanadium pentoxide that then requires dissolution into acid. The most commercially advanced of these is VEPT, the Vanadium Electrolyte Processing Technology developed by Electrochem Technologies and held by VanadiumCorp Resource Inc, with complementary IP held by related developers. The process uses water based sulfuric acid digestion combined with electricity driven purification and oxidation state control.

The process applies to two principal feedstock classes:

**Vanadiferous titanomagnetite (VTM) mineralization and concentrate. Primary mineralization containing vanadium, titanium, and iron in magnetite structure. Found in economic concentrations in Quebec (Lac Dore), Norway, Madagascar, New Zealand, and elsewhere.**

**Industrial waste streams.** Steel slag (approximately 100 million tonnes generated globally each year with measurable vanadium content), titanium dioxide production residue, petroleum refining residue, and fly ash from heavy oil combustion.

Relative to conventional processing, the hydrometallurgical pathway offers step change environmental and economic improvements: water based rather than pyrometallurgical (no furnace carbon), acid recycled within the process loop, no sodium waste stream, electricity input rather than fuel combustion, and output that is electrolyte rather than an intermediate oxide.

### The elegant circularity: sulfuric acid as extraction medium and final product

*The same sulfuric acid that digests the vanadiferous feedstock becomes the final electrolyte. Extraction waste in conventional processing becomes extraction product in the VEPT model. The circle closes at the process level and again at the asset level.*

The physical insight that makes this elegant is straightforward but profound. Vanadium electrolyte is vanadium ions dissolved in sulfuric acid. That is the working fluid that sits in the tanks of every operating VRFB. If the extraction process uses sulfuric acid to digest a vanadiferous feedstock, the resulting solution is vanadium ions in sulfuric acid. With adjustment of concentration, oxidation state, and impurity removal, it is already electrolyte. The acid used for extraction does not become a waste stream; it becomes the product.

This stands in complete contrast to virtually every other metal extraction process, including lithium, cobalt, nickel, and rare earths. Every other critical mineral extraction pathway involves process chemicals that are consumed or contaminated and become waste streams. Vanadium extraction for electrolyte production is unique in that the primary extraction reagent is also the primary solvent of the final product. The process therefore has structurally lower waste generation than any other critical mineral extraction.

The second layer of circularity sits at the asset level. Once produced, the electrolyte never degrades. The vanadium cycles through stacks for decades, is rebalanced, is redeployed. Some of the sulfuric acid that entered the VEPT reactor to digest ore in 2026 will still be in service as electrolyte in 2076 and beyond. At the molecular level, this is genuine permanence: a reagent used once for extraction does a full working life as product, then another, then another, with no chemical end point.

### The full circular flow

| Stage           | Conventional vanadium pathway                       | VEPT hydrometallurgical pathway                                 |
|-----------------|-----------------------------------------------------|-----------------------------------------------------------------|
| Feedstock       | Mined ore or steel slag                             | Mined ore, VTM concentrate, steel slag, Ti waste, petro residue |
| Primary reagent | Soda ash, caustic                                   | Sulfuric acid (water based)                                     |
| Primary process | Pyrometallurgical roast and leach                   | Hydrometallurgical digestion and electrochemistry               |
| Energy input    | Fuel combustion (carbon intensive)                  | Electricity (decarbonisable)                                    |
| Waste stream    | Sodium sulfate, caustic residues, roast offgas      | Minimal: filtered particulates, recycled acid                   |
| Intermediate    | Vanadium pentoxide (V <sub>2</sub> O <sub>5</sub> ) | Direct electrolyte (V ions in H <sub>2</sub> SO <sub>4</sub> )  |

| Stage                                 | Conventional vanadium pathway      | VEPT hydrometallurgical pathway   |
|---------------------------------------|------------------------------------|-----------------------------------|
| product                               |                                    |                                   |
| Step from intermediate to electrolyte | Dissolution in fresh sulfuric acid | None; already electrolyte         |
| End of asset life recovery            | Electrolyte rebalanced and reused  | Electrolyte rebalanced and reused |
| Indefinite reuse                      | Yes                                | Yes (same final product)          |

## Strategic implications of engineered supply chain

**Geographic flexibility.** Any jurisdiction with access to VTM resources or vanadium bearing waste streams can host electrolyte production. Canada, Australia, the United States, Brazil, Norway, Madagascar, and most of the Gulf region are natural candidates. Domestic sovereign supply chains become feasible without new primary mining development.

**Waste stream as feedstock.** Approximately 100 million tonnes of steel slag and 4 to 6 million tonnes of spent titanium dioxide production residue are generated globally each year. Both contain vanadium at economically recoverable concentrations. VEPT style processes convert these liabilities into feedstock, producing a double benefit: remediation plus supply.

**Decarbonisable by design.** Because the process is electrically driven rather than thermally driven, its carbon intensity tracks the electricity grid it connects to. A VEPT plant co located with a VRFB or paired with a renewable energy source approaches zero carbon vanadium production.

**Independent of Chinese subsidised supply.** Projects built around VEPT feedstock sources outside China operate on stand alone economics. This addresses the single largest sovereign risk in the current VRFB supply chain.

**Direct electrolyte output.** Producing electrolyte directly bypasses the V2O5 trading market and its price volatility, dissolution costs, and logistics. The economic margin captured by the V2O5 to electrolyte conversion step accrues to the electrolyte producer instead of the V2O5 trader.

## The VanadiumBank position on supply chain

VanadiumBank is structured to operate across the engineered circular supply chain, not the incumbent byproduct supply chain. The commercial architecture combines three elements: offtake or ownership of VEPT style extraction assets that produce electrolyte directly from VTM and industrial waste feedstocks, an electrolyte bank that holds the produced electrolyte as a permanent strategic inventory available for lease to storage deployments, and deployment partnerships that operationalise storage projects funded by the separation of bank owned electrolyte from project owned infrastructure. The three elements reinforce each other. The bank is only as sustainable as its extraction sources. The extraction is only as bankable as the downstream deployment demand. The deployment is only as scalable as the bank is reliable.

This is the strategic answer to the scaling problem that no incumbent vanadium supply model can solve. The current market relies on unsustainably recovered vanadium and subsidised Chinese production, and that is an unsuitable foundation for a multi trillion dollar infrastructure asset class. The future market relies on electrochemical extraction through processes like VEPT, where the digestion acid itself becomes the infinitely reusable product, and where every tonne of feedstock converted is added permanently to a circulating inventory serving storage infrastructure for centuries.

## Phase 7. Economic Model

*VRFBs look expensive on nameplate. They are cheap on delivered energy across a 25 year life.*

### 7.1 CAPEX structure

Capital cost for a utility scale VRFB system in 2025 breaks down approximately as follows (values for a 20 megawatt and 100 megawatt hour installation):

| Cost component                                 | Share of total CAPEX | Commentary                                            |
|------------------------------------------------|----------------------|-------------------------------------------------------|
| Vanadium electrolyte                           | 35 to 45 percent     | Dominant driver at long durations; scales with energy |
| Stack (cells, felts, membrane, bipolar plates) | 20 to 25 percent     | Scales with power rating                              |
| Tanks, piping, pumps (balance of plant)        | 10 to 15 percent     | Relatively fixed; commodity engineering               |
| Power electronics (inverters, controls)        | 10 to 15 percent     | Scales with power rating; commodity item              |
| Installation, civil works, interconnection     | 10 to 15 percent     | Site specific                                         |

The key observation: electrolyte scales with energy, stack scales with power. At four hour duration, stack and electrolyte are roughly comparable shares of cost. At twelve hour duration, electrolyte dominates. Long duration economics are therefore electrolyte economics, which is why electrolyte leasing is the bankability mechanism most operators now pursue.

### 7.2 Cost per cycle

A VRFB rated for 20,000 full depth cycles amortises capital across an order of magnitude more cycles than lithium. At daily full cycling, 20,000 cycles is roughly 55 years. In practice, most utility dispatch profiles deliver 1.5 to 2 equivalent full cycles per day, so the 20,000 cycle budget covers 27 to 36 years.

A rough calculation: a 100 megawatt hour system at USD 400 per kilowatt hour installed cost, with 20,000 full depth cycles, produces a cost per cycle of USD 0.02 per kilowatt hour delivered on the storage itself, before accounting for input energy cost. This is the single most compelling unit economics number in stationary storage.

### 7.3 Cost per delivered kilowatt hour over life (levelised cost of storage)

Levelised cost of storage (LCOS) is the metric utilities actually use to compare technologies. It combines upfront capital, operating cost, replacement cost across the analysis horizon, efficiency losses, and financing. Published LCOS numbers for VRFB sit around USD 0.05 to 0.10 per kilowatt hour delivered at six to twelve hour duration, lower than lithium across the same duration by 10 to 30 percent.

The LCOS case for VRFBs strengthens as duration extends. At four hours, LCOS is similar to lithium or slightly higher. At eight hours, VRFB is clearly lower. At twelve hours and above, the gap widens materially. This duration dependent inflection is the reason long duration procurement rules drive the market.

## 7.4 Electrolyte leasing: the structural innovation that transforms the category

*Electrolyte leasing is to VRFB what aircraft leasing was to commercial aviation. It separates the commodity from the infrastructure and unlocks capital that otherwise cannot participate.*

The electrolyte leasing model is the single most important commercial innovation in the VRFB asset class. It simultaneously addresses five problems that have historically constrained flow battery deployment. Each benefit is substantial in isolation; in combination they transform the category economics and define the asset class.

### 7.4.1 Bankability: infrastructure risk, not commodity risk

Traditional VRFB project economics embedded a vanadium commodity position within an infrastructure deal. A 100 megawatt hour storage project owned roughly 2,500 tonnes of vanadium pentoxide equivalent and was implicitly long the vanadium spot price. Infrastructure investors do not want commodity exposure. Commodity traders do not want infrastructure operational risk. The mismatch restricted financing to specialist sponsors and capped the addressable capital base.

Electrolyte leasing separates these cleanly. An electrolyte bank owns the vanadium inventory and carries the commodity exposure. The storage project leases the electrolyte at a contracted annual fee, typically fixed for a first term and indexed thereafter. The project owns the stack, tanks, controls, and site. Electrolyte use is an operating expense, not a capital item. The storage project becomes a pure infrastructure asset: predictable OPEX, predictable depreciation, standard non recourse project debt.

This unlocks the pension funds, sovereign wealth vehicles, infrastructure funds, and green bond pools that dominate low cost capital for long life assets. Once the capital stack is ordinary infrastructure capital, financing cost falls by 200 to 400 basis points. Lower financing cost flows directly to lower levelised cost of storage. The LCOS curve shifts downward across every duration point, making VRFBs competitive at shorter durations than they were previously.

### 7.4.2 Life cycle cascade: one pool of vanadium, many project lives

Conventional life cycle assessment divides embodied impact by the lifetime kilowatt hours delivered through a specific battery. VRFBs score well on this basis because cycle life is enormous. The electrolyte leasing model adds a second order benefit that no other chemistry can match: the same electrolyte cascades through multiple project lives.

A tonne of vanadium electrolyte deployed in a 2025 storage project is rebalanced and redeployed to a 2045 project. Then to a 2065 project. Then 2085. Across a 100 year horizon the same vanadium supports four or five first life deployments. The embodied carbon of producing that vanadium is spread across the full cascade of delivered energy, not the single first project life.

The practical effect: on a 60 year horizon, VRFB families using leased electrolyte operate near or below 10 grams of CO<sub>2</sub> per delivered kilowatt hour, an order of magnitude below lithium and approaching the footprint of pumped hydro. No other battery chemistry can approach this figure, because no other battery chemistry has a reusable active material pool. The embodied carbon of lithium is fixed at first deployment; it cannot be spread across successor projects.

| Metric                                 | Single project life view | Electrolyte cascade view (3 to 5 projects) |
|----------------------------------------|--------------------------|--------------------------------------------|
| Embodied CO <sub>2</sub> per delivered | 25 to 40 grams           | 6 to 12 grams                              |

| Metric                                     | Single project life view   | Electrolyte cascade view (3 to 5 projects) |
|--------------------------------------------|----------------------------|--------------------------------------------|
| kWh                                        |                            |                                            |
| Vanadium utilisation                       | 100 percent in one project | 400 to 500 percent across projects         |
| Effective commodity cost per delivered kWh | Full retail                | Amortised across cascade                   |
| Circular economy compliance                | Strong                     | Theoretical maximum                        |

#### 7.4.3 Declining cost curve: the electrolyte pool is a learning asset

Every storage project today amortises its electrolyte purchase over a single project life. As the leasing industry matures, the accumulated inventory of previously deployed electrolyte grows. New storage projects can tap existing electrolyte pools at marginal cost rather than funding fresh vanadium production.

The economic effect compounds across decades. In 2025, virtually all deployed electrolyte is freshly produced. By 2035, perhaps 15 to 25 percent of new deployment draws from second life electrolyte released from retired projects. By 2050, the balance tips decisively; fresh vanadium production serves growth only, while the existing installed base cycles through an expanding bank. By 2075, the majority of deployed electrolyte is nth life material cycling through the global electrolyte bank at a marginal lease rate tracking the bank operating cost, not the fresh vanadium price.

Cost per delivered kilowatt hour on a true lifetime accounting therefore declines over multi decade timeframes in a way no other battery chemistry can match. Lithium is not reusable across projects. Pumped hydro cannot be relocated. Only VRFB electrolyte offers genuine multi project reuse with full commodity value preservation and declining marginal cost over the cycle pool maturation horizon.

#### 7.4.4 Infinite reuse: vanadium does not degrade

***Vanadium does not wear out. Every vanadium atom committed to energy storage today remains in service indefinitely. This is physics, not marketing.***

This is the deepest point in the leasing case and the hardest to internalise for anyone coming from solid state battery chemistry. In a lithium cell, the lithium itself does not degrade; what degrades is the cathode host structure, the solid electrolyte interphase layer, the binder, the separator. The lithium is trapped in a degraded matrix and must be chemically extracted at significant cost and energy input. Recovered lithium is typically lower purity than virgin material and trades at a discount.

In a VRFB, the vanadium itself is the active material and it sits in aqueous solution. It is not trapped in any matrix. When a stack reaches end of life, the electrolyte drains into a holding tank, gets rebalanced through a single conditioning cycle to restore equal populations of the four oxidation states, is filtered to remove any accumulated particulates, and is ready for redeployment. The vanadium atoms are unchanged. The energy input to recycle is small, measured in tenths of a percent of the cumulative energy the electrolyte has moved during its service life.

The commercial consequence is that the vanadium committed to a global VRFB fleet becomes a permanent, rotating, commonly held resource. It is not consumed by use. Every kilogram of vanadium deployed in a 2026 storage project remains available to the global pool in 2046, in 2066, in 2126. Infinite reuse is not marketing language. It is the physical behaviour of the element. The consequence is that VRFB electrolyte

inventory is a permanent strategic asset rather than a flow of consumable material. The asset class analogy is therefore closer to a sovereign gold reserve than a commodity stockpile.

#### 7.4.5 Strategic asset characteristics: electrolyte banks as energy infrastructure

Combining the above features produces a distinct asset class with properties that no existing financial category fully captures:

**Long duration commodity exposure with contractual cash flow.** The bank holds vanadium (long the commodity) and earns lease income denominated in real terms. The structure resembles a timberland REIT more than a battery project.

**Physically held inventory with indefinite life.** Vanadium does not deplete, does not oxidise, does not leak. A 10 year old tonne of electrolyte is indistinguishable from freshly produced electrolyte after rebalancing.

**Inflation hedged.** Vanadium price rises with the energy cost base because vanadium production is energy intensive. The asset is naturally inflation linked.

**Circular economy compliant.** Every upcoming battery passport, carbon border adjustment, extended producer responsibility, and supply chain due diligence regime rewards the leasing model relative to single project ownership.

**Aligned with critical mineral sovereign policy.** Canada, United States, European Union, Australia, and United Kingdom critical mineral registers list vanadium. Strategic reserve programmes and electrolyte banks converge on identical asset configurations.

**Scalable with deployment without refinancing.** As deployment grows, the bank adds projects to its portfolio. Each incremental project is financed on its own merits; the bank diversifies across geographies, offtakers, and vintages.

The institutional capital base for this asset class parallels strategic petroleum reserve economics but with permanent physical inventory rather than depleting stock. Sovereign wealth funds, infrastructure managers, and critical mineral strategic reserve programmes converge on the same asset type from different directions. VanadiumBank is structured specifically to operate as this category of institution.

### 7.5 Asset life advantage

Over a 30 year investment horizon, lithium requires two to three full replacements. Each replacement triggers new capital outlay, new permitting, new site work, and a fresh round of installation risk. VRFBs require one stack rebuild at or near year 20, a fraction of the cost of a full replacement, while the electrolyte continues. When the electrolyte is leased and rotates between projects, there is no replacement event for the electrolyte at all; it simply moves to the next deployment. The total cost of ownership at year 30 is substantially lower for VRFB with leased electrolyte than for any alternative.

### 7.6 Curtailment economics: the leasing unlock for the largest exergy loss in the energy system

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*Renewable curtailment exceeded 100 terawatt hours globally in 2024. Every curtailed kilowatt hour is capital deployed and exergy destroyed. Electrolyte leasing is the structural unlock that makes curtailment recovery bankable at scale.*

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Renewable energy curtailment is the single largest exergy destruction event in the modern energy system. China alone curtailed more than 60 terawatt hours of wind and solar in 2024. California and Texas combined curtailed approximately 10 terawatt hours. European markets curtailed another 15 to 20 terawatt hours. As renewable penetration climbs past 50 percent on leading grids, curtailment volumes rise more than linearly, and by 2035 curtailment exposure on a global basis approaches 500 to 1,000 terawatt hours annually under base case deployment scenarios.

Long duration storage addresses curtailment directly in theory: absorb surplus during curtailment windows, discharge during demand peaks. In practice, the project level economics have been challenging under conventional ownership structures. Curtailment windows are variable and low confidence; lenders discount the expected revenue heavily; the CAPEX recovery requires utilisation that a curtailment exposed project cannot guarantee.

Electrolyte leasing rewrites this calculation. The storage project pays a fixed annual electrolyte lease plus its stack depreciation. Electricity input during curtailment is effectively zero marginal cost, because the renewable plant would have curtailed it regardless. Output into peak hours captures full wholesale price plus capacity payment plus scarcity rent. The project economics work at utilisation levels that would not support full capital recovery under conventional ownership.

### Curtailment recovery configurations

**Renewable plant paired VRFB.** The operator of a wind or solar plant leases electrolyte and installs VRFB capacity sized to typical curtailment volume at the site. The curtailment becomes a revenue stream rather than a loss.

**Third party storage with site sharing agreement.** An independent storage developer signs a site agreement with a curtailment exposed renewable plant. The electrolyte is leased to minimise own capital exposure. The developer collects the curtailment recovery spread and shares with the plant operator.

**Regional pooled electrolyte bank.** A grid scale electrolyte bank serves multiple renewable plants across a region, cycling electrolyte between sites as curtailment patterns shift seasonally. This is where the leasing model achieves maximum utilisation and the lowest effective cost per delivered kilowatt hour.

### Addressable market sizing

The arithmetic is direct. Global curtailment exposed capacity in 2035 reaches 500 to 1,000 terawatt hours annually under base case renewable penetration trajectories. If VRFB plus leasing architectures recover 10 percent of this at an effective arbitrage spread of USD 40 per megawatt hour, the annual revenue stream is USD 2 to 4 billion. At 25 percent recovery and USD 60 per megawatt hour spread, annual revenue approaches USD 15 billion. This is one application out of the 51 catalogued in this whitepaper and it alone represents a large fraction of the projected 2035 VRFB market.

The insight is that curtailment recovery is not a niche use case. It is a structural consequence of the generation mix every major economy is committed to building. The only question is which storage architectures capture the exergy before it is destroyed. Electrolyte leasing is the commercial mechanism that makes the VRFB share of that capture bankable.

## Phase 8. Market Size and Trajectory

*VRFB dominates long duration storage. Lithium dominates short duration. The question is not which wins; it is how the long duration category expands.*

### 8.1 Current market

Independent analysts differ materially on current market size because of scope definition. Tight scope (VRFB only, utility scale) places the 2025 market near USD 600 to 740 million. Broader scope (VRFB including containerised commercial and residential) reaches USD 2.2 billion. The flow battery market including non vanadium chemistries (iron flow, zinc bromine) adds another USD 400 to 600 million.

Deployment volume in 2024 exceeded 2 gigawatt hours of VRFB capacity globally, with more than 300 installations. Asia Pacific received approximately USD 500 million of investment, Europe USD 400 million, North America USD 250 million, Middle East and Africa USD 50 million. Rongke Power alone delivered more than 3.5 gigawatt hours of cumulative capacity by mid 2025. Global investment in VRFB systems exceeded USD 1.2 billion in 2024.

### 8.2 Near term forecast: 2030 to 2035

Analyst consensus clusters around 20 to 30 percent compound annual growth through 2030. One upper bound outlook projects USD 333 billion by 2034 at a 74 percent CAGR; this is aggressive but not implausible if long duration procurement rules propagate as expected. A conservative view places the 2035 market at USD 10 to 15 billion; a base case at USD 15 to 25 billion; an aggressive case at USD 50 to 100 billion.

| Scenario     | 2030 market size     | 2035 market size      | Key assumptions                                                   |
|--------------|----------------------|-----------------------|-------------------------------------------------------------------|
| Conservative | USD 4 to 6 billion   | USD 10 to 15 billion  | Slow LDES policy; lithium cost declines outpace flow              |
| Base case    | USD 8 to 15 billion  | USD 20 to 40 billion  | LDES rules propagate in major markets; electrolyte leasing scales |
| Aggressive   | USD 20 to 40 billion | USD 60 to 120 billion | LDES becomes default in all G20 markets; vanadium supply responds |

### 8.3 Long term forecast: 2040 and 2050

| Scenario     | 2040 market            | 2050 market            | Key assumptions                                                     |
|--------------|------------------------|------------------------|---------------------------------------------------------------------|
| Conservative | USD 25 to 50 billion   | USD 75 to 150 billion  | Long duration storage plateaus; hydrogen captures seasonal          |
| Base case    | USD 60 to 120 billion  | USD 150 to 300 billion | LDES standard in decarbonisation planning; electrolyte banks mature |
| Aggressive   | USD 150 to 300 billion | USD 400 to 800 billion | Pipeline transported electrolyte commercial; seasonal storage ramps |

## 8.4 Fifty year trajectory: 2075 outlook

Fifty years is speculative but the structural variables are clear. Global electricity demand doubles to triples, driven by electrification of transport, heat, and industry, with AI compute a wildcard multiplier. Renewable penetration in leading markets reaches 95 to 100 percent. Storage requirement expands from today's two day to five day autonomy target toward seasonal and multi year strategic reserves in certain jurisdictions.

Under a plausible 2075 configuration, total stationary storage globally reaches 50 to 100 terawatt hours of cumulative deployment (versus roughly 1 terawatt hour in 2024). VRFBs, if they capture their natural share of the long duration segment, account for 15 to 40 percent of this total. At mid range values, the cumulative VRFB capital base sits in the USD 2 to 5 trillion range. Annual VRFB market flow (new build plus replacement) reaches USD 200 to 500 billion.

At this scale, vanadium is no longer a steel additive. It is an energy infrastructure commodity with demand patterns more similar to copper than to ferroalloys. The vanadium market structurally decouples from the stainless steel cycle.

## 8.5 The framing insight

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***VRFB dominates long duration storage. Lithium dominates short duration. The two are complements, not substitutes.***

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The long running debate between lithium and VRFB proponents is a false frame. The right frame is that different duration regimes have different optimal chemistries. Sub one hour duration belongs to lithium forever; instantaneous power and short cycles match lithium physics. Four to one hundred hours belongs to VRFBs; electrolyte scaling and cycle life match the duration economics. One hundred hours plus belongs to VRFB or hydrogen depending on the cost curve of each; long hold periods favour VRFB exergy preservation. Seasonal belongs to hydrogen or pipeline transported VRFB electrolyte.

## Phase 9. Competitive Landscape

The competitive stack for stationary energy storage spans electrochemical batteries, mechanical storage, and thermal storage. Each chemistry has a structural niche defined by duration, geography, and use case. The question is never which chemistry is best; it is which chemistry is best for which application.

### 9.1 Head to head: VRFB versus lithium ion

| Dimension      | VRFB wins                                            | Lithium wins                                    |
|----------------|------------------------------------------------------|-------------------------------------------------|
| Duration       | Six hours and above                                  | Sub four hours                                  |
| Cycle life     | Very deep cycling (20,000+ cycles)                   | Moderate cycling with thermal management        |
| Safety         | Non flammable, aqueous                               | Energy density critical applications            |
| Capital cost   | Long duration per kilowatt hour                      | Short duration per kilowatt hour                |
| Footprint      | When energy is the constraint                        | When space is the constraint                    |
| Supply chain   | Circular economy requirement                         | Rapid deployment at scale                       |
| Useful life    | 25 plus years                                        | 10 to 15 years                                  |
| Geographic fit | High temperature, dense urban, long duration mandate | Mobile applications, dense urban short duration |

### 9.2 Head to head: VRFB versus sodium ion

Sodium ion is the most likely lithium substitute for short duration in resource constrained markets. It is cheaper in raw material terms, uses abundant sodium, and matches or approaches lithium iron phosphate on cycle life and safety. Sodium ion does not fundamentally alter the long duration case: it remains a solid state chemistry with energy and power tied together and cycle life in the 3,000 to 5,000 range. VRFB wins above eight hours of duration by the same economic logic as against lithium.

### 9.3 Head to head: VRFB versus other flow chemistries

Iron flow (ESS Tech, Form Energy adjacent) offers lower upfront cost through lower commodity risk. Cycle life is shorter. Iron flow is well suited to multi day duration where capital cost is critical and cycle life per year is modest. Zinc bromine offers higher energy density and lower cost but has cycle life and degradation challenges. Polysulphide bromide and organic flow chemistries remain pre commercial.

Among flow chemistries, VRFB is the only one with multi gigawatt hour commercial track record, full electrolyte reuse, and bank quality bankability. Iron flow is the most credible alternative for multi day low cycle applications. The two coexist in the storage stack.

### 9.4 Head to head: VRFB versus pumped hydro

Pumped hydro remains the largest installed energy storage technology globally at roughly 160 gigawatts installed capacity. It wins on capital cost per kilowatt hour where geography cooperates: a suitable elevation difference, sufficient water, and permitting feasibility. It loses on siting: pumped hydro sites are increasingly exhausted in developed economies and face environmental permitting challenges. VRFBs can be sited anywhere with a truck accessible pad and grid connection. In new build capacity through 2050, VRFB

addressable market exceeds pumped hydro in virtually every geography outside Alpine, Scandinavian, and Andean terrain.

## 9.5 Head to head: VRFB versus hydrogen

*VRFB and hydrogen are complements. VRFB dominates hours to weeks.  
Hydrogen dominates weeks to seasons.*

Hydrogen storage via electrolyser and fuel cell (or gas turbine) suffers round trip exergy efficiency of 30 to 45 percent, materially below VRFB. Its advantage is energy density and ultra long hold capability: hydrogen storage in salt caverns or high pressure tanks can hold for months or years with minimal standing loss. Hydrogen is the right answer for seasonal storage and for sectors requiring molecular fuel (heavy industry, long haul shipping, aviation). VRFB is the right answer for the hours to weeks regime that dominates modern grid operations.

## 9.6 Consolidated competitive map

| Technology   | Where it wins                                            | Where it loses                                   |
|--------------|----------------------------------------------------------|--------------------------------------------------|
| VRFB         | 4 to 100 hours, deep cycling, long life, safety critical | Sub 4 hour, mobile, highest density              |
| Lithium ion  | Sub 4 hours, mobile, highest density                     | 8 hours plus, safety critical, multi decade life |
| Sodium ion   | 2 to 8 hours low cost, material sensitive markets        | Long duration, cycle life critical               |
| Iron flow    | Multi day low cycle                                      | Sub 24 hour, high cycle                          |
| Pumped hydro | Sites with elevation difference and water                | Siting constrained geographies                   |
| Hydrogen     | Seasonal storage, industrial fuel, export                | Short duration, hours to weeks storage           |

## 9.7 Accounting for lithium evolution

*Lithium keeps improving. The VRFB advantage is architectural, not chemical.  
Improving lithium chemistry does not close the architectural gap.*

Any honest competitive analysis must confront the fact that lithium chemistry is not static. Lithium iron phosphate (LFP) has largely displaced nickel manganese cobalt (NMC) for stationary applications on safety, cycle life, and cost grounds. Solid state electrolytes are progressing through pilot and early commercial demonstration. Silicon and lithium metal anodes are raising energy density. Cathode free architectures are in development. Each improvement extends the duration range over which lithium remains competitive and should be taken seriously.

The VRFB advantage nevertheless holds, because the advantage is architectural rather than chemical. Four structural differences persist regardless of which lithium chemistry is assumed:

**Coupled power and energy.** In any solid state architecture, including every lithium generation proposed through 2040, energy storage and power output share the same cell. Doubling energy means doubling cells. Adding a tenth hour of storage means proportionally more capital. Flow architecture decouples

these; the marginal cost of the tenth hour of storage is a tank volume expansion, not a cell count expansion.

**Cycle life at deep discharge.** Every lithium chemistry, including LFP, solid state, and lithium metal, shows measurable degradation when cycled to full depth of discharge. Operating envelopes conservatively limit discharge to roughly 10 to 90 percent state of charge. VRFB cycles 5 to 95 percent without economic penalty. For a daily cycling asset over 25 years, this difference compounds into a 15 to 20 percent effective capacity premium for flow.

**Thermal runaway risk.** Every lithium chemistry contains an organic or semi organic electrolyte plus a reactive active material. Safer chemistries (LFP, solid state) reduce the probability and severity of thermal events but do not eliminate them. Aqueous flow chemistry cannot thermally run away because it is water based. At gigawatt hour scale in urban or data centre environments, this becomes a permitting and insurance determinant, not just a technical preference.

**End of life recoverability.** Lithium recycling is improving but remains energy intensive, yields lower purity secondary material, and produces a hazardous waste stream at every stage. Vanadium electrolyte is recovered at over 99 percent, is not a waste stream, and the recovered material is indistinguishable from freshly produced electrolyte.

The consequence is that each lithium chemistry improvement pushes the lithium versus VRFB crossover duration slightly further out, but never eliminates it. In 2020 the crossover sat near four hours. Today it sits closer to six hours. By 2030 it may sit at eight hours for top tier lithium cells against conservative VRFB designs. But the structural gap above that duration widens rather than narrows, because VRFB economics improve with duration while lithium economics worsen. There is no plausible chemistry path on which lithium captures the twelve, twenty four, or one hundred hour markets. Those belong to flow chemistries permanently.

## Phase 10. VanadiumBank Strategic Position

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*Vanadium is not a metal. It is energy infrastructure.*

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### 10.1 The platform thesis

VanadiumBank is not a storage developer, not a mine, not a chemistry supplier. It is a platform that connects the four layers of the vanadium energy stack: engineered extraction, electrolyte banking, deployment, and lifecycle management. Each layer independently has structural demand growth. The integration across layers is where the defensible economic value lives.

The layers are:

**Engineered extraction.** Direct electrolyte production from vanadiferous feedstocks (VTM, steel slag, titanium production waste, petroleum residue) using hydrometallurgical processes such as VEPT. Replaces dependence on unsustainably recovered vanadium and subsidised Chinese production. Sited in allied jurisdictions (Canada, Australia, United States, Brazil, Norway).

**Electrolyte banking.** Permanent inventory of produced electrolyte held in leasable pools. Connects extraction output to project deployment through contractual lease structures. Functions as strategic mineral reserve and infrastructure capital instrument simultaneously.

**Deployment partnerships. Advisory, structuring, and introduction services connecting projects with OEM stack providers such as Rongke Power, Sumitomo Electric, Invinity, CellCube, and VRB Energy. VanadiumBank does not directly own, operate, or develop storage assets; it provides the platform and partnership structures through which third party developers, operators, and capital providers transact.**

**Lifecycle management.** Electrolyte recovery, rebalancing, and redeployment into successive projects. Manages the indefinite reuse cycle that distinguishes VRFB from every other storage chemistry.

### 10.2 Core messages

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*Vanadium is not just a metal. It is energy infrastructure.*

*Storage is not a battery market. It is a grid architecture rewrite.*

*The right unit of analysis is exergy delivered over decades, not energy round trip over hours.*

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### 10.3 Strategic positioning

**Platform, not company.** VanadiumBank does not attempt to be the best in any single layer. It is the connective tissue that allows capital, chemistry, and deployment to find each other efficiently.

**Exergy as the analytical frame.** Traditional storage analysis uses round trip efficiency and nameplate capacity. VanadiumBank centres exergy preservation, time value of energy, and long cycle economics. This reframing positions VRFBs correctly and surfaces opportunities invisible to conventional analysis.

**Long cycle institutional capital.** The VRFB asset class matches the duration and risk profile preferred by infrastructure, pension, and sovereign wealth capital. VanadiumBank structures are built for this capital base.

**Strategic commodity framing.** Vanadium is treated as a critical mineral by Canada, the United States, the European Union, and several allied jurisdictions. VanadiumBank operates within this sovereign framing and positions its assets accordingly.

## 10.4 Where VanadiumBank differs from peer entities

**Not a miner.** VanadiumBank is layered on resource supply but does not carry mine operating exposure.

**Not a chemistry vendor.** VanadiumBank partners with all credible stack OEMs and does not lock into a single chemistry supplier.

**Not a pure financial vehicle.** VanadiumBank holds operational expertise in electrolyte specification, site commissioning, and performance warranty structures.

## Final Conclusion

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*The future grid is not defined by energy generation. It is defined by how energy is stored, shifted, and utilised over time. VRFBs are a cornerstone of that system.*

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The decade ahead sees the grid transformed from a one way dispatch architecture to a bidirectional, time shifted, exergy optimised network. Generation capacity matters less; storage capacity, across every duration from seconds to seasons, matters most. No single chemistry covers the full duration stack; the optimal portfolio blends lithium for short duration and fast response, VRFB for hours to weeks, and hydrogen for seasons.

Within its duration segment, VRFB is already the economically superior option. The market data confirms it: China deploying 200 megawatt hour plus plants, Gulf states tendering 300 megawatts of eight hour capacity, United States issuing long duration tax credits, Europe building procurement rules that structurally favour flow. The technology has crossed the chasm from pilot to industrial.

The remaining commercial questions are about industrialisation pace, not technology viability. How fast does electrolyte production scale to match procurement demand. How fast do long duration procurement rules propagate from the leading jurisdictions to the rest of the G20. How fast do electrolyte leasing structures mature to unlock pure infrastructure capital. How fast does vanadium supply expand to meet the structural shift from steel to energy demand.

VanadiumBank™ is built to operate at each of these questions simultaneously. Resource visibility, processing standardisation, deployment partnerships, and the exergy analytical frame that surfaces the real value of flow storage across every time horizon. The platform does not compete with individual layer players; it connects them at the point where integrated value is greatest.

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*Vanadium is not just a metal. It is energy infrastructure.*

*Storage is not a product category. It is the substrate of the post carbon economy.*

*VanadiumBank is the platform through which that substrate is financed, processed, and deployed at scale.*

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## Appendix A. One Page Investor Summary

### THE OPPORTUNITY

The global long duration energy storage market is the fastest growing infrastructure asset class of the next three decades. Within it, vanadium redox flow batteries are the economically dominant chemistry from 6 hours of discharge through 100 hours. Market size expands from roughly USD 1 billion in 2024 to a plausible USD 150 to 400 billion by 2050.

### THE THESIS

Variable renewable penetration above 40 percent requires long duration storage that lithium cannot economically deliver.

VRFBs are the only commercially proven chemistry for 8 to 100 hour duration at utility scale (Jimsar 1 gigawatt hour, Dalian 800 megawatt hours, Rongke 3.5 gigawatt hours cumulative).

The chemistry is non flammable, recyclable at 99 percent electrolyte recovery, and retains roughly 95 percent of vanadium commodity value across 20 year asset life.

Procurement rules in China, Gulf states, Australia, UK, and US are actively rewriting to favour long duration. Lithium does not reach these duration targets economically.

### THE NUMBERS

| Metric                                     | Today                            | 2035 base case                       | 2050 base case                           |
|--------------------------------------------|----------------------------------|--------------------------------------|------------------------------------------|
| Global market size (USD)                   | 1 to 2 billion                   | 20 to 40 billion                     | 150 to 300 billion                       |
| Cumulative deployed capacity               | 5 to 10 GWh                      | 100 to 300 GWh                       | 2 to 10 TWh                              |
| Vanadium share in VRFB (of total V demand) | 5 to 15 percent                  | 30 to 50 percent                     | 60 to 80 percent                         |
| Dominant application profile               | Utility firming, remote off grid | Hybrid with lithium, sector coupling | Seasonal, pipeline electrolyte, AI infra |

### THE VANADIUMBANK POSITION

Platform connecting resource supply, electrolyte processing, and deployment financing. Strategic positioning across the vanadium stack without single layer concentration risk. Exergy led analytical frame surfaces opportunities invisible to conventional storage analysis. Long cycle capital base matched to infrastructure grade asset class.

### PLATFORM PARTNERSHIPS

VanadiumBank engages with primary vanadium producers, electrolyte processors, VRFB OEMs, project developers, infrastructure capital pools, and sovereign critical mineral programmes through advisory mandates, offtake structuring, and platform partnerships rather than direct asset ownership or operation. Engagement with the platform is structured through bilateral commercial arrangements rather than securities offerings.

## Appendix B. One Page Technical Summary

### CHEMISTRY

Vanadium in four oxidation states (V2+, V3+, V4+, V5+) dissolved in sulphuric acid electrolyte. Positive half cell cycles V4+ / V5+; negative half cell cycles V2+ / V3+. Proton exchange membrane separates the two. Cell voltage 1.25 to 1.6 volts; stack voltages typically 48 to 600 volts; systems stacked to megawatt scale.

### KEY PERFORMANCE PARAMETERS

| Parameter                                    | Typical commercial value                            |
|----------------------------------------------|-----------------------------------------------------|
| Round trip efficiency (AC to AC)             | 70 to 80 percent                                    |
| Round trip exergy efficiency                 | 70 to 80 percent (matches energy efficiency)        |
| Cycle life at 100 percent depth of discharge | 20,000 plus cycles                                  |
| Calendar life (stack)                        | 15 to 25 years                                      |
| Calendar life (electrolyte)                  | Indefinite with rebalancing                         |
| Self discharge rate                          | Less than 2 percent per month                       |
| Operating temperature                        | 5 to 45 degrees Celsius (extendable with additives) |
| Energy density (volumetric)                  | 20 to 35 watt hours per litre                       |
| Energy density (gravimetric)                 | 15 to 40 watt hours per kilogram                    |
| Response time                                | Less than 10 milliseconds (inverter limited)        |
| Depth of discharge allowance                 | 5 to 95 percent without penalty                     |

### CRITICAL FAILURE MODES AND MITIGATION

Ion crossover through the membrane. Modern Nafion and hydrocarbon membranes contain this below commercially acceptable levels; periodic rebalancing restores full capacity.

Electrolyte precipitation at extreme temperatures. Controlled by additives and thermal management. Operating envelopes are now wide and tolerant in commercial designs.

Pump failure. Standard industrial pumps with redundancy; well understood failure modes; simple maintenance.

Membrane degradation. Typical replacement interval 10 to 15 years. Stack rebuild in situ.

### LEADING COMMERCIAL SYSTEMS

Rongke Power: 3.5 gigawatt hours cumulative; Dalian 200 megawatt and 800 megawatt hour facility; Jimsar 200 megawatt and 1 gigawatt hour facility.

Sumitomo Electric: Hokkaido 15 megawatt and 60 megawatt hour reference plant; next generation unit launched February 2025.

Invinity Energy Systems: Endurium platform; Copwood 20.7 megawatt hour under construction; Scotland and Canada manufacturing.

VRB Energy: 3 gigawatt hour facility announced 2024; focused on utility grid storage in North America and Asia.

CellCube, H2 Inc., Storion Energy (Largo plus Stryten JV), Delectrik Systems, Electrochem Technologies.

## Appendix C. Why Vanadium

*Vanadium exists in four stable oxidation states. That single physical property is the reason flow batteries work.*

### THE UNIQUE CHEMISTRY

Vanadium is the only element that exists in four stable oxidation states in aqueous acidic solution: V2+, V3+, V4+, and V5+. This property is rare and specific. In a flow battery using two different elements (for example iron and chromium), ion crossover through the membrane gradually contaminates each half cell with the other elements ions, degrading capacity irreversibly. Using vanadium on both sides means crossover is self balancing; a vanadium ion that migrates simply equilibrates and can be restored to the correct state by electrical cycling.

This is the physical reason VRFB electrolyte is indefinitely reusable. No other element supports this architecture at the required voltage and stability. Alternative flow chemistries (iron, zinc, polysulphide bromide, organic) all require more complex management precisely because they do not share this single element architecture.

### THE SUPPLY CHAIN

Global vanadium production in 2024 was approximately 100,000 tonnes of vanadium pentoxide equivalent. Roughly 60 percent came as a byproduct of iron ore processing, particularly titanomagnetite deposits in China, Russia, South Africa, and Brazil. Roughly 20 percent came from steel industry slag reprocessing. Primary vanadium mining contributes the remainder, with operations in Brazil (Largo Resources), South Africa (Bushveld), and emerging projects in Canada (VanadiumCorp Lac Dore) and Australia.

Geographic diversification is materially better than lithium (concentrated in Chile, Australia, China processing) or cobalt (concentrated in DRC). This matters for critical mineral strategy: vanadium can be sourced from allied jurisdictions at scale without bottleneck risk concentrated in single geographies.

### THE DEMAND SHIFT

Historically 85 percent of vanadium demand went to steel alloying (high strength low alloy steels, tool steels, aerospace titanium alloys). Energy storage consumed under 2 percent of production globally as recently as 2020. By 2024 the energy storage share had risen to roughly 5 to 7 percent globally and 16.5 percent specifically in China. By 2035 the energy storage share is projected to exceed 40 percent globally under base case deployment scenarios. By 2050 energy storage is the dominant demand category, potentially exceeding 60 percent of total vanadium consumption.

### THE STRATEGIC ASSET CLASS

Canada, the United States, the European Union, Australia, and the United Kingdom all list vanadium on their critical minerals registers. This registration triggers policy support: accelerated permitting, strategic stockpile consideration, domestic processing incentives, trade preference arrangements with allied jurisdictions. Vanadium is therefore a critical mineral in the formal sense: strategically important, geographically concentrated in sensitive jurisdictions, and subject to policy intervention.

For the first time in the history of the metal, the commodity cycle is decoupling from stainless steel and recoupling to energy infrastructure. The implications are substantial: pricing dynamics shift toward infrastructure financing patterns rather than industrial cyclical patterns, new financial products emerge (electrolyte leasing, strategic reserves, sovereign stockpiles), and upstream investment accelerates to match structural rather than cyclical demand.

## THE CONCLUSION

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*Vanadium is a metal with a single chemical property that happens to solve a multi trillion dollar grid problem. That is enough.*

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The next fifty years of vanadium are not about steel. They are about storage. VanadiumBank is built to operate along this structural transition.

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— End of Whitepaper —

**VanadiumBank™ · Strategic platform for vanadium energy infrastructure**

**Authored by Wim Adriaan Bakker, CEO, VanadiumBank**

Companion video: <https://youtu.be/DTUSfkosWyU>

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